

### **CONSISTENT OVERDELIVERY: RESULTS ABOVE ALL GUIDANCES**

Over 50% increase in Adj. Ebitda and cash generation



# 2022 KEY HIGHLIGHTS: BEST YEAR EVER

RECORD RESULTS DRIVEN BY STRONG CUSTOMER FOCUS, BROAD BUSINESS PORTFOLIO AND OPERATIONAL DISCIPLINE

Sales

**16,067** €M

12,736 €M in 2021

Adj. EBITDA

**1,488** €M

+52% vs. 2021

**Net Income** 

**509** €M

+64% vs. 2021

**FCF**<sup>(1)</sup>

559 €M

+53% vs. 2021

GHG emissions(2)

-24%

-7.5%

scope 1 & 2

scope 3



Circular economy

10%

share of recycled materials<sup>(3)</sup>

First adoption of

Integrated Annual Report **Dividend proposal** 

**0.60** €/share

€0.55 in 2021

HIGH EXPOSURE TO SECULAR TRENDS

# **2022 FINANCIAL HIGHLIGHTS**

SALES

SALES

**ORGANIC GROWTH** 

16,067 €M 14.4% 1,488 €M 9.3%

ADJ. EBITDA

ADJ. FBITDA

ADJ. EBITDA MARGIN

FREE CASH FLOW

FCF(1)

**NET DEBT** 

559 €M 1,417 €M

#### **SOLID ORGANIC GROWTH**

- 30.3% growth in Projects driven by **Submarine**
- +14.7% E&I, with PD particularly strong (18.8%)
- +8.7% Industrial & NWC, with excellent performance in Renewables
- +10.9% Telecom, with sound growth in **Optical**

#### MARGINS EXPANSION

- 50% increase in Adj. Ebitda at 1,488 €M vs 976 €M in 2021
- 9.3% Adj Ebitda margin in 2022: 160 bps improvement vs 7.7% in 2021

#### FREE CASH FLOW

- Sound deleverage continued: 343 €M net debt reduction vs. last year
- 0.95x Net debt /Adj. Ebitda ratio
- FCF<sup>(1)</sup> yield at 6.8%

# SOLID ORDER INTAKE AND RECORD BACKLOG

#### **PROJECTS AWARDED IN 2022**

~ 3.4 €Bn

7 projects

- Project Lightning installation, Middle East (~ 60 €M)
- Interconnection in Greek Cyclades islands (~ 150 €M)
- Dolwin4 & Borwin4 offshore wind farm (~ 800 €M)
- Neuconnect interconnection (~ 1.2 €Bn)
- Extension of the Suedostlink project (~ 700 €M)
- Two submarine interconnections in Spain (~ 250 €M)
- Project Lightning in the Middle East (~ 220 €M)

#### **PROJECTS COMPLETED IN 2022**

~ 1 €Bn

6 projects

- North Sea Link interconnection between UK and Norway
- Submarine telecom cable system connecting Arica to Puerto Montt in Chile
- Saint Nazaire offshore wind farm in France
- Lanzarote- Fuerteventura interconnection in Spain
- Hornsea 2 offshore wind farm in the UK
- Two submarine links between Cebu and Negros, Philippines

# ONLY FIRM ORDERS INCLUDED IN THE BACKLOG ■ Underground HV ■ Submarine 6.6 €Bn<sup>(4)</sup> Relevant step up in submarine backlog 2.6 €Bn(4)

# €1.8 BN IJMUIDEN OFFSHORE WIND PROJECT AWARDED IN 2023

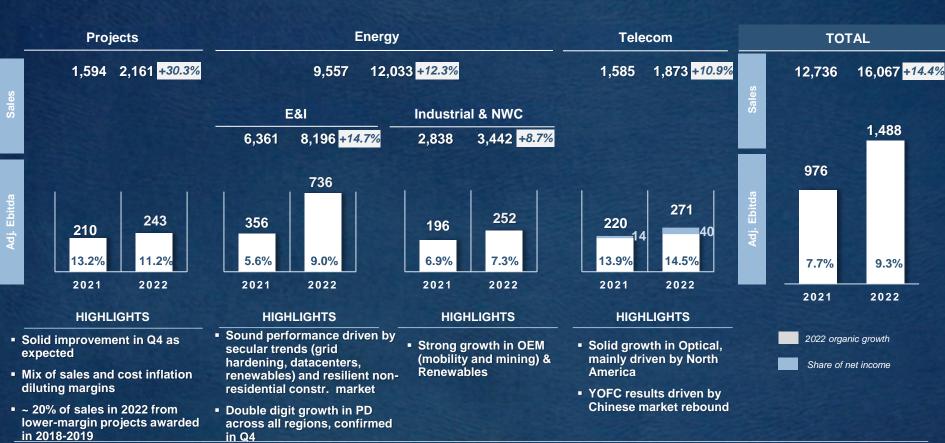
Firm backlog jumped at approx. 8.4 €Bn

- €1.8 billion order by TenneT in March 2023
- Grid connection for two future offshore wind farms in the Netherlands: Ijmuiden Ver Alpha and Nederwiek 1
- First ever 525 KV XLPE HVDC submarine cable systems to deliver in total 4 GW of clean energy
- Over 390 km of route length (of which about 372 km offshore)
- Delivery of the first connection scheduled for 2029, second for 2030.



# SOUND PERFORMANCE ACROSS SEGMENTS

Euro Millions, % on Sales



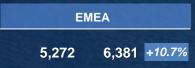
# ORGANIC GROWTH ACROSS REGIONS

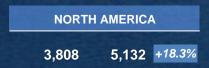
The value of a wide geographical presence

Data excluding Projects Business

Sales

Adj. Ebitda

















Strong results driven by E&I and OEM & Renewables



Growth mainly driven by Renewables

- Adj. Ebitda improvement driven by E&I and Renewables
- Positive performance despite Covid impacting China results
- YOFC recovery supporting growth

# LEADING INNOVATION TO DRIVE SUSTAINABLE GROWTH

FOCUSING ON HIGH TECHNOLOGY PRODUCTS SERVING SECULAR GROWTH TRENDS

#### **GRID HARDENING**





#### E3X® Technology

- 30% lower losses CO2
- 25% higher capacity







#### **ENERGY TRANSITION**



#### Subsea Systems

- 525kV HVDC 2GW
- 275kV HVAC 3Core







#### **RENEWABLES**



#### **PRYSOLAR**

- Higher endurance to extreme climate conditions
- 30+yrs lifetime





#### **DIGITALIZATION**



#### Sirocco Extreme

- Record 50% diameter reduction
- Highest fiber density







# DISCIPLINED INVESTMENTS TO FUEL SUSTAINABLE GROWTH

Selective step up in capex to capture secular trends





# **2023 OUTLOOK**





**PROJECTS** 

Starting to benefit from higher level of backlog, solid execution and full capacity utilization

TELECOM

Demand growth in Optical cable

Margins in Europe affected by higher energy costs

No relevant Covid disruption on current trend, no further deterioration of geopolitical crisis related to Ukraine, no significant disruption in supply chains and no extreme price movement of raw materials. Assumed no cash-out related to Antitrust rulings and claims; 1.08 Eur/USD average 2023 exchange rate assumed



	2022	2021
SALES	16,067	12,736
YoY total growth	26.2%	
YoY organic growth	14.4%	
Adj.EBITDA	1,488	976
% on sales	9.3%	7.7%
of which share of net income	46	18
Adjustments	(101)	(49)
EBITDA	1,387	927
% on sales	8.6%	7.3%
Adj.EBIT	1,119	647
% on sales	7.0%	5.1%
Adjustments	(101)	(49)
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ЕВІТ	849	572
% on sales	5.3%	4.5%
Financial charges	(110)	(96)
ЕВТ	739	476
Taxes	(230)	(166)
% on EBT	31.1%	34.9%
NET INCOME	509	310
Minorities	5	2
GROUP NET INCOME	504	308
% on sales	3.1%	2.4%

#### Adj. EBITDA Bridge

	Q1	Q2	Q3	Q4	FY
ADJ. EBITDA 2021	213	257	255	251	976
Projects	3	8	14	8	33
Energy	63	140	135	90	428
Telecom (ex-share of net income)	6	4	12	3	25
share of net income	3	2	16	5	26
ADJ. EBITDA 2022	288	411	432	357	1,488
of which Forex effect	15	33	39	23	110

#### **Financial Charges**

	2022	2021
Net interest expenses	(74)	(77)
of which non-cash conv.bond interest exp.	(9)	(13)
Financial costs IFRS 16	(6)	(5)
Bank fees amortization	(6)	(8)
Gain/(loss) on exchange rates and derivatives	(20)	(12)
Non recurring and other effects	(4)	6
Net financial charges	(110)	(96)

# STATEMENT OF FINANCIAL POSITION (BALANCE SHEET)

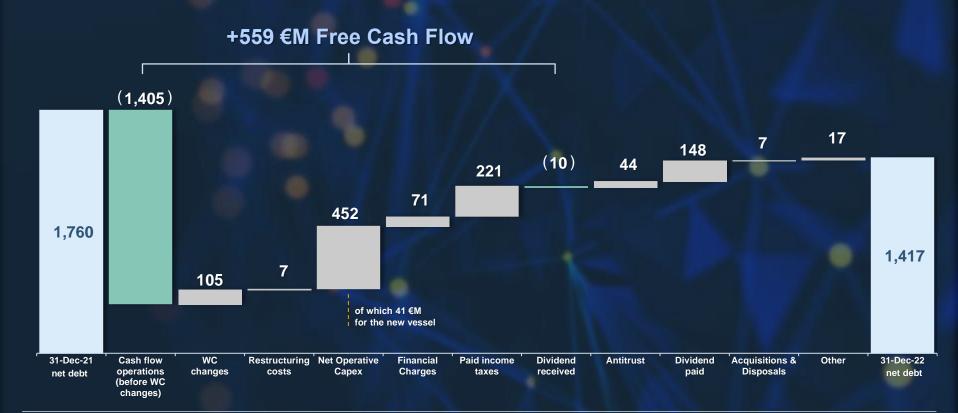
**Euro Millions** 

	31 Dec 2022	31 Dec 2021 <sup>(6)</sup>
Net fixed assets	5,583	5,307
of which: goodwill	1,691	1,635
Net working capital	614	650
of which: derivatives assets/(liabilities)	5	174
of which: Operative Net working capital	609	476
Provisions & deferred taxes	(680)	(662)
Net Capital Employed	5,517	5,295
Employee provisions	329	446
Shareholders' equity	3,771	3,089
of which: attributable to minority interest	186	174
Net financial debt	1,417	1,760
Total Financing and Equity	5,517	5,295



#### Linking the Future

# **CASH FLOW**



# CONTINUING TO RETURN VALUE TO SHAREHOLDERS

Dividend proposal to the next AGM: €/share 0.60





#### Total Shareholder Return (TSR)

	in 2022	since IPO <sup>(8)</sup>
Prysmian	6.6%	215.6%
Stoxx 600/Ind. G&S	-18.3%	166.6%

# **CLOSING REMARKS**

Outstanding performance across businesses and geo portfolio

High exposure to secular trends

Solid cash generation and financial deleverage

Flawless execution, high visibility and capex growth driving Projects



# 2023 – 2025 SUSTAINABILITY SCORECARD

SDGs	Category	гу КРІ		BASELINE 2022	TARGET 2025	TARGET 2030
11 SUSTAINABLECTIOS 7 AFFORDABLE AND CLEANERSKIT	Impacts on	Enable access to green electricity to households		21m 🛑	110m	
	Society	Enable fast digital access to households	57.0	3m 🖳	15m	
13 CLIMATE 12 RESPONSIBLE CONSUMPTION AND PRODUCTION	Climate	Percentage reduction of Scope 1&2 GHG Emissions vs baseline 2019	LTI	-24%	-35-37%	-46%
	Cilillate	Percentage reduction of Scope 3 GHG Emissions vs baseline 2019	4	-7.5%	-11.5-15%	-28%
12 RESPONSIBLE GUINGHAFTION AND PRODUCTION	Green &	Share of revenues linked to Sustainable Products – in EU / RoW		52% / 5%	57% / 19%	bet
CO	Circular Economy	Share of recycled content on PE jacket and copper	MBO / LTI	10%	15-16%	
8 DECENTIVORS AND 5 GENDER EQUALITY	Diversity	Percentage of Desk Workers women hired	МВО	44.9%	46-49%	50%
<b>M</b> §	& Inclusion	Percentage of Executive women	LTI	15.7%	21-24%	>30%
8 DECENTIFICATE 3 GOODHEALTH SENSON MELL-BEINS	People	Safety Assessment Plan	МВО	-	2.75-5	1
<b>11</b> -₩•	Wellbeing	Leadership Impact Index	LTI	55%	57-61%	>70%
11 SUSTAINABLE CITIES 12 RESPONSIBLE CONSUMPTION AND PRODUCTION	11 SUSTAMARIEGITES 12 RESPONSIBLE ODSSAFFRIN SOLID	Percentage of shareholders employee	4-35	37%	44-45%	>50%
	Governance & Ownership	Completion rate for compliance e-learnings promoting ethics and integrity		75%	90%	



# 2020 – 2022 SUSTAINABILITY SCORECARD RESULTS

GOAL	KPI		BASELINE 2019	ACTUAL 2021	ACTUAL 2022	TARGET 2022
12 RESPONSIBLE CONSUMPTION AND PRODUCTION	Percentage of product families (cables) covered by carbon footprint		70%	89%	92%	85%
CO	Percentage of annual revenues from low carbon-enabling products		48%	44%	45%	48% to 50%
5 BENDER EQUALITY	Percentage reduction of GHG (Scope 1 and 2) vs baseline 2019	LTI	870 ktCO2	-22.1%	- 24%	-16% to -21%
	Percentage reduction of energy consumption vs baseline 2019		9845 TJ	-2.9%	-7.7%	-3%
¥	Percentage of plants certified ISO 14001		83%	90%	97%	95%
3 GOOD HEALTH AND WELL-BEING	Percentage of total waste recycled	LTI	63%	69%	70.8%	65%
<i>-</i> ₩•	Percentage of drums (tons) reused annually		46%	50%	50%	Maintain
7 AFFORDABLE AND CLEAN ENERGY	Audits on supply chain sustainability risk		15	27	30	30
- A	Percentage of cables assessed under Prysmian internal Ecolabel criteria		0%	20.9%	37%	20%
11 SUSTAINABLE CITIES AND COMMUNITIES	Employee Engagement Index (EI)		65%	60%	61%	67% to 70%
▄▦⋬ਛ	Leadership Impact Index (LI)	LTI & MBO	57%	54%	55%	59% to 65%
13 GLIMATE	Percentage of women in executive positions	LTI	12%	13.5%	15.7%	14% to 18%
	Injuries Frequency Rate	МВО	IF: 1.32	1.55	1.40	IF: 1.2
	Injuries Severity Rate		IG: 41.83	47.19	53.46	IG: 41
8 EGONOMIC GROWTH	Percentage of white-collar women with permanent contracts	МВО	33%	39%	44.9%	40%
1 1 1	Average hours of training per year per employee		26	18	29	30 hours

# **GROUP'S PRIORITIES**

#### **Solid Governance**







# **CLIMATE CHANGE AMBITION - Upgrade of our Targets**

Prysmian has Near-Term-Targets approved by SBTi & awaiting approval for Net Zero ones



#### **Our Commitment**

- **Decarbonize 90%** of our Scope 1&2 carbon footprint by 2035
  - phasing out SF<sub>6</sub> emissions
  - 100% renewable energy
- **2** Decarbonize 90% of our Scope 3 carbon footprint by 2050
- **3** Offset the remaining emissions

#### Our Performance on Scope 1&2



# REDUCING OUR CUSTOMER'S CO2

Digitalizing the Supply Chain



Visibility over cable-related emissions & Optimization in the usage & transportation

**Digital Sales** 



A place for Prysmian's customers to market their leftovers & facilitates the reuse of short lengths First Eco Label in the Industry



6 measurable and recognized sustainability criteria in line with the EU Eco-label's

**Cable Coating Technologies** 



Increased transmission efficiency, Sustainability boost, reduce costs, increased safety and resilience **Recyclability of materials** 



Offering full recyclability and superior transmission performances

**Monitoring and Sensing** 



Preventing equipment failures and extend components' life

**PryID** 



RFID technology to the full suite of critical information including cable type, length, origin

**MV Splicing Robot** 



Working prototype by 2024

Prysmian PRYSOLAR
Born to face
the unpredictable

# Appendix



# A SOLID AND SUSTAINABLE FINANCIAL STRUCTURE

- Average debt maturity of 4.0 years after 120 €M new Cdp Loan drawn down on 15th Feb. 2023
- 1.0 €Bn of committed Revolving Credit Facility fully unutilized as of 31st December 2022
- Approx. 1.5 €Bn cash on balance as of 31<sup>st</sup> December 2022

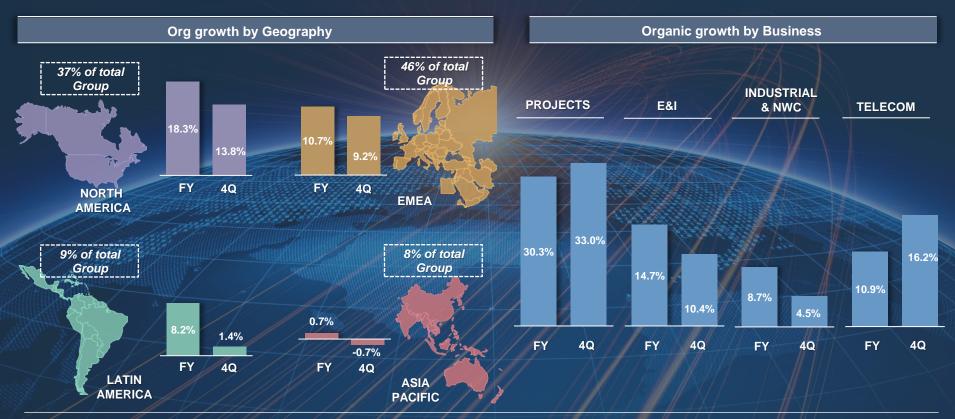
# Fixed/Variable rate composition Variable ~24% Fixed ~76%

#### **CURRENT FINANCIAL DEBT MATURITY PROFILE(9)**



# SOUND GROWTH ACROSS BUSINESSES AND REGIONS

4Q/FY 2022 y-o-y org. growth excluding Projects segment



# SALES AT STANDARD METAL PRICES

		Sales current				
1.00 6.70		Sales €M	Adj. Ebitda €M	Adj. Ebitda margin		
	PROJECTS	2,161	243	11.2%		
FY	ENERGY	12,033	974	8.1%		
2022	TELECOM	1,873	271	14.5%		
	Total Group	16,067	1,488	9.3%		
200						
	PROJECTS	1,594	210	13.2%		
FY	ENERGY	9,557	546	5.7%		
2021	TELECOM	1,585	220	13.9%		
	Total Group	12,736	976	7.7%		

Sales standard					
Sales €M	Adj. Ebitda €M	Adj. Ebitda margin			
2,117	243	11.5%			
10,070	974	9.7%			
1,792	271	15.1%			
13,980	1,488	10.6%			
1,561	210	13.4%			
8,205	546	6.7%			
1,519	220	14.5%			
11,285	976	8.6%			

# 2022 FINANCIAL HIGHLIGHTS Euro Millions, % on Sales



# SUSTAINING LEADERSHIP IN THE PROJECTS BUSINESS

Matching installation capacity with increasing production capacity

A new cable-laying vessel ordered, similar to the recently Leonardo da Vinci vessel



Leonardo da Vinci cable-laying vessel

#### new



- The new vessel to CONSOLIDATE THE GROUP'S LEADERSHIP and boost the capability of submarine cable operations
- Equipped to carry out the deepest power cable installations of up to 3,000 METRES
- Improving environmental footprint, by replacing the oldest vessel Giulio Verne
- New vessel to enter into operations by beginning of 2025

# 525kV HVDC 2GW SUBMARINE CABLE SYSTEM



- Prysmian reaches key milestone in the field of Power Grids for Energy Transition
- Breakthrough innovation in cable technology will enable 2GW transmission for large scale offshore wind deployment
- Successful development and testing of 525kV extruded submarine full cable system for HVDC applications
- Leveraged extensive knowledge of high performance materials and optimized a reliable industrial process
- Providing an entire system of cable and accessories with best dielectric properties including flexible factory joints, rigid repair joints and sea-land joints
- Prequalification testing carried per international standards and witnessed by a third-party certification body

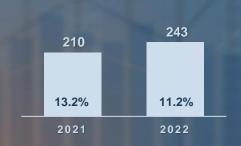
Prysmian becomes the first in the industry to complete the Prequalification in August 2022

# PROJECTS Euro Millions, % on Sales





Adj. EBITDA / % of Sales(10)



#### HIGHLIGHTS

#### **SUBMARINE**

- / Strong organic growth confirmed in Q4. Mix of sales and cost inflation diluting margins in 2022
- / Tendering activity ongoing, with a solid pipeline of projects (interconnections and off-shore wind farms)
- / More than €3.4 billion of new orders in 2022. €1.8 Bn Ijmuiden offshore wind project awarded in 2023

#### **UNDERGROUND HIGH VOLTAGE**

- / Cables production for German Corridors progressing on track
- / Awarded extension of the Suedostlink project in Germany for approx. 700 €M

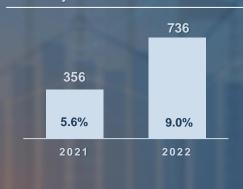
#### ORDERS BACKLOG EVOLUTION (€M)

	DEC '13	DEC '14	DEC '15	DEC '16	DEC '17	DEC '18	DEC '19	DEC '20	DEC '21	DEC' 22
Underground HV	~450	~450	~600	~350	~400	~435	~310	~1,980	~1,970	~2,345
Submarine	~2,050	~2,350	~2,600	~2,050	~2,050	~1,465	~1,730	~1,510	~2,330	~3,980
GROUP(4)	~2,560	~2,900	~3,300	~2,430	~2,480	~1,900	~2,070	~3,550	~4,440	~6,600

# ENERGY & INFRASTRUCTURE Euro Millions, % on Sales



Adj. EBITDA / % of Sales(10)



#### HIGHLIGHTS

#### TRADE & INSTALLERS

/ Excellent performance driven by secular trends and non-residential construction market

/ Solid demand and price management drives margins improvement

#### **POWER DISTRIBUTION**

/ Double digit organic growth across all regions

#### **ADJ.EBITDA AND % SALES**



Prysmian Group

# INDUSTRIAL & NETWORK COMPONENTS Euro Millions, % on Sales





#### Adj. EBITDA / % of Sales(10)



#### HIGHLIGHTS

#### **SPECIALTIES, OEM & RENEWABLES**

/ Strong result in OEM & Renewables with a double-digit organic growth.

/ Overall good performances across all applications, in particular in Mining and Railway

#### **ELEVATOR**

/ Overall stable results, with positive performance in Americas and EMEA partially offset by APAC (China)

#### **AUTOMOTIVE**

/ Recovery continued in Q4 with a positive organic growth across regions

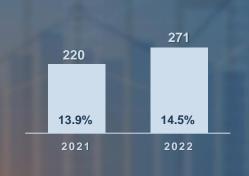
#### **ADJ.EBITDA AND % SALES**



# TELECOM Euro Millions, % on Sales



Adj. EBITDA / % of Sales(10)



#### **HIGHLIGHTS**

#### **OPTICAL CABLE & FIBRE**

/ Solid organic growth in Optical mainly driven by North America / YOFC results driven by Chinese market rebound

#### **MMS**

/ Good performance in MMS

#### **ADJ.EBITDA AND % SALES**

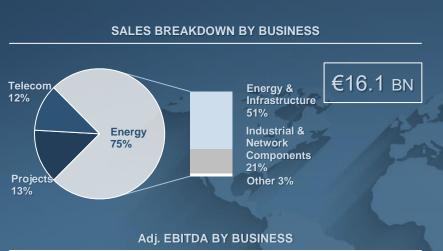


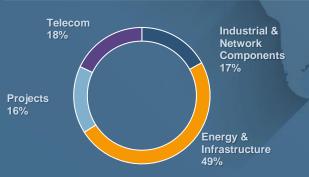
# FINANCIAL HIGHLIGHTS Euro Millions

	Sales		
20	22	2021	
€M	organic growth	€M	
2,161	30.3%	1,594	
8,196	14.7%	6,361	
3,442	8.7%	2,838	
395	0.0%	358	
12,033	12.3%	9,557	
1,873	10.9%	1,585	
16,067	14.4%	12,736	
	€M  2,161  8,196  3,442  395  12,033  1,873	2022  EM organic growth  2,161 30.3%  8,196 14.7%  3,442 8.7%  395 0.0%  12,033 12.3%  1,873 10.9%	

Adj.EBITDA					
2	022	2	.021		
€M	Adj.EBITDA Margin	€M	Adj.EBITDA Margin		
243	11.2%	210	13.2%		
736	9.0%	356	5.6%		
252	7.3%	196	6.9%		
(14)	-3.5%	(6)	-1.8%		
974	8.1%	546	5.7%		
271	14.5%	220	13.9%		
1,488	9.3%	976	7.7%		

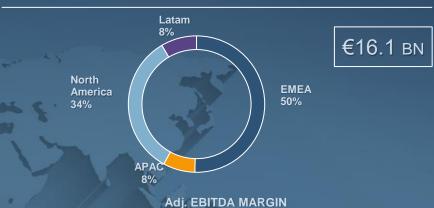
# PRYSMIAN GROUP AT A GLANCE 2022 Financial Results



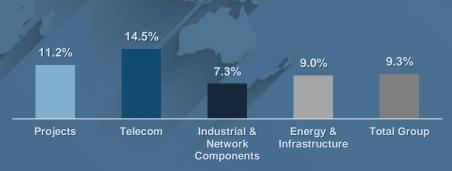




#### SALES BREAKDOWN BY GEOGRAPHY







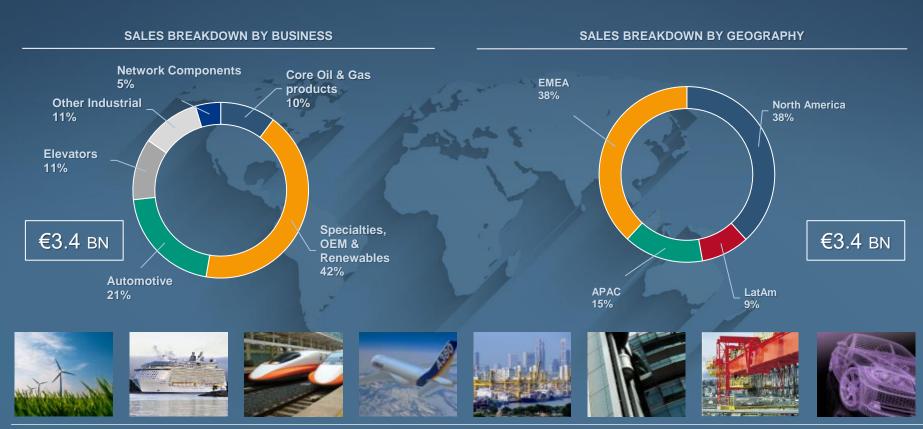
# PROJECTS 2022 sales breakdown

#### SALES BREAKDOWN BY BUSINESS SALES BREAKDOWN BY GEOGRAPHY High Voltage 34% **North America** LATAM 12% 4% **Submarine** Energy **APAC** 59% 5% Offshore specialities €2.2 BN €2.2 BN **EMEA** 5% 79% **Submarine TLC** 2% CABLE ENTERPRISE

# ENERGY & INFRASTRUCTURE 2022 sales breakdown



# INDUSTRIAL & NETWORK COMPONENTS 2022 sales breakdown



# TELECOM 2022 sales breakdown

#### SALES BREAKDOWN BY GEOGRAPHY



Linking the Future

# PROFIT AND LOSS STATEMENT Euro Millions

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% on sales	3.1%	2.4%

#### Adjustments and non monetary items on EBIT

	2022	2021
Non-recurring Items	(47)	(2)
Restructuring	(11)	(21)
Other Non-operating Income / (Expenses)	(43)	(26)
EBITDA adjustments	(101)	(49)
Non monetary items	(169)	(26)
Gain/(loss) on derivatives on commodities	(31)	13
Assets impairment	(34)	(6)
Share-based compensation	(104)	(33)
EBIT adjustments	(270)	(75)

# CASH FLOW STATEMENT Euro Millions

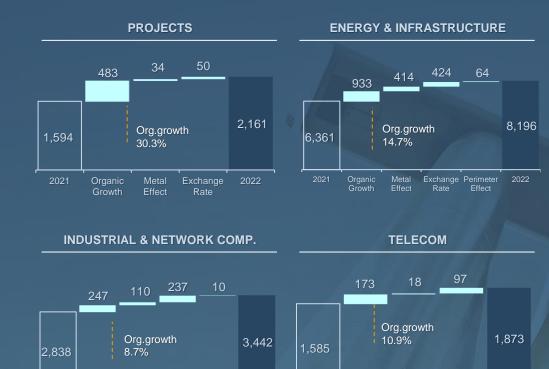
	31 Dec 2022	31 Dec 2021
Adj.EBITDA	1,488	976
Adjustments	(101)	(49)
ЕВІТОА	1,387	927
Net Change in provisions & others	14	17
Share of income from investments in op.activities	(47)	(27)
Cash flow from operations (before WC changes)	1,354	917
Working Capital changes	(105)	(28)
Dividends received	10	8
Paid Income Taxes	(221)	(120)
Cash flow from operations	1,038	777
Acquisitions/Disposals	(7)	(93)
Net Operative CAPEX	(452)	(275)
Free Cash Flow (unlevered)	579	409
Financial charges	(71)	(79)
Free Cash Flow (levered)	508	330
Free Cash Flow (levered) excl. Acquisitions & Disposals	515	423
Dividends	(148)	(134)
Capital increase, Shares buy-back & other equity movements		1
Net Cash Flow	360	197
	(4 ===>)	((, 222)
Net Financial Debt beginning of the period	(1,760)	(1,986)
Net cash flow	360	197
Equity component of Convertible Bond 2021		49
Partial Redemption of the 2017 Convertible Bond		(13)
Net Financial Debt from acquisition & disposals  NFD increase due to IFRS16	(58)	8 (63)
Other variations	(38)	(63) 48
Net Financial Debt end of the period	(1,417)	(1,760)



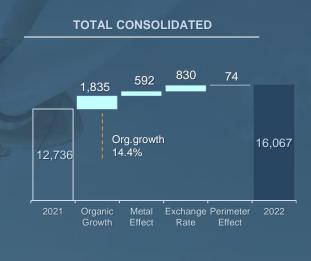
# BRIDGE CONSOLIDATION SALES Euro Millions

Growth

Rate



Exchange Perimeter



# NOTES

- 1) FCF excluding Acquisitions & Disposals and Antitrust impact;
- 2) GHG emissions reduction vs. 2019;
- 3) Share of recycled content on PE Jackets & Copper: Percentage on weight of the recycled content of the purchased amount of selected materials. The scope includes 1) all the copper purchased by the group excluding non-recurring suppliers and semifinished products, 2) the polyethylene used for sheathing purposes, excluding those applications where customers are not allowing secondary materials;
- 4) Total Backlog including SURF and Submarine Telecom
- 5) ROCE calculation:
- · Adjusted Operating Income excluding Share of Net income
- · Net Capital Employeed excluding:
  - FV of Metals derivatives.
  - · Antitrust provisions,
  - tax receivables/payables and deferred tax assets/liabilities,
  - · investment in associates
- 2018 Adjusted Operating Income redetermined for: Western link accrual impacts of 165M€ and for the difference between reported and full combined with GC for 74 M€;
- 6) The 2021 figures have been restated due to definition of the purchase price allocation for Omnisens and Eksa, conducted in accordance with the procedures and timing established by IFRS 3 Business Combinations
- 7) Dividend Yield: Based on 2022 average price (€ 30.69)
- 8) TSR IPO: Based on closing prices as of 3 May 2007 31 Dec 2022
- 9) Current financial debt maturity profile (Excluding debt held by local affiliates and debt coming from IFRS 16 (89 €M and 206 €M respectively) at 31.12.2022):
- 2023: UNICREDIT TL (200 €M)
- 2024: CDP 2019 (100 €M); INTESA TL (150 €M); MEDIOBANCA TL (100 €M); EIB 2017 (110 €M)
- 2025: CDP 2021 (75 €M)
- 2029: EIB 2022 (135 €M); CDP 2023 (120 €M)
- 10) Adjusted excluding restructuring, non-operating income/expenses and non-recurring income / expenses
- 1) Defined as NWC excluding derivatives; % on annualized last quarter sales

# **DISCLAIMER**

- The managers responsible for preparing the company's financial reports, A.Brunetti and S.Invernici, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company.
- Certain information included in this document is forward looking and is subject to important risks and uncertainties that could cause actual results to differ
  materially. The Company's businesses include its Projects, Energy and Telecom Operating Segments, and its outlook is predominantly based on its interpretation
  of what it considers to be the key economic factors affecting these businesses.
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- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.

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