

AGENDA

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FY 2018 Financial Highlights

Fully combined organic sales growth at +2.8% supported by:

- Sound organic growth in **Underground HV**
- A solid performance in **Telecom**, with a high single digit growth in optical and double-digit growth in MMS

General Cable positive organic growth mostly driven by North America (Energy and MMS Telecom)

Adj. EBITDA at **693 €M** (6.9% of sales), including **123 €M** contribution from General Cable (for the 7 months June-December), mainly driven by:

- Projects: 165 €M provision related to WL project (including Q4 25 €M impact of February 19th and 70 €M of April 6th problems) negatively impacting operating result. Profitability improvement in Underground HV
- ♦ **Telecom:** margin expansion spurred by volume growth in optical business supported by capacity increase in fiber, manufacturing efficiency and YOFC share of Net Income

Full year combined Adj. EBITDA at **767 €M. Forex** (-€41 €M) strong headwind on profitability

General Cable: strong focus on integration process. Synergies (cost and working capital) faster than expected

Net Financial Debt closed at **2,222 €M**, (436 €M 2017) **-better than expected-** with 2,601 €M effect from General Cable acquisition (including transaction and integration costs)

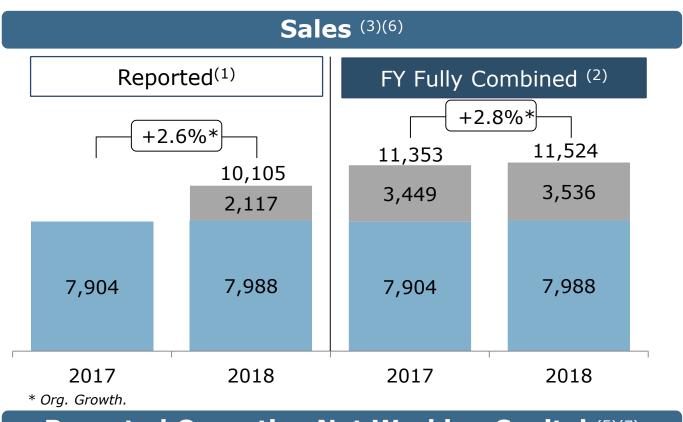
Proposal of a **EUR 0.43 /share dividend** to the forthcoming AGM, in line with prior year

FY 2018 Financial Highlights

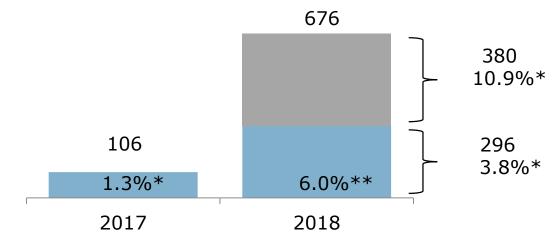
Prysmian excl. GC

General Cable

Euro Millions, % on Sales



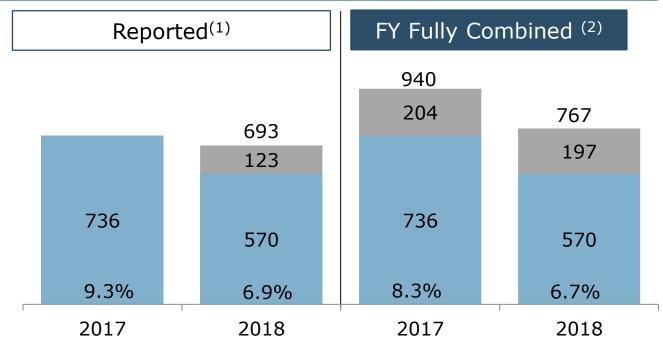
Reported Operative Net Working Capital (5)(7)



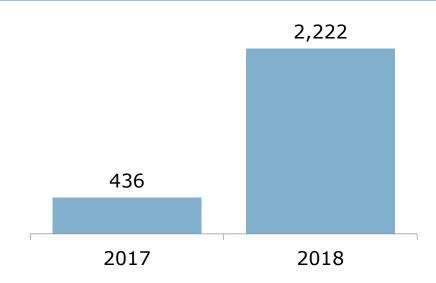
^{* %} on annualized last quarter sales



Adjusted EBITDA (3)(4)(6)

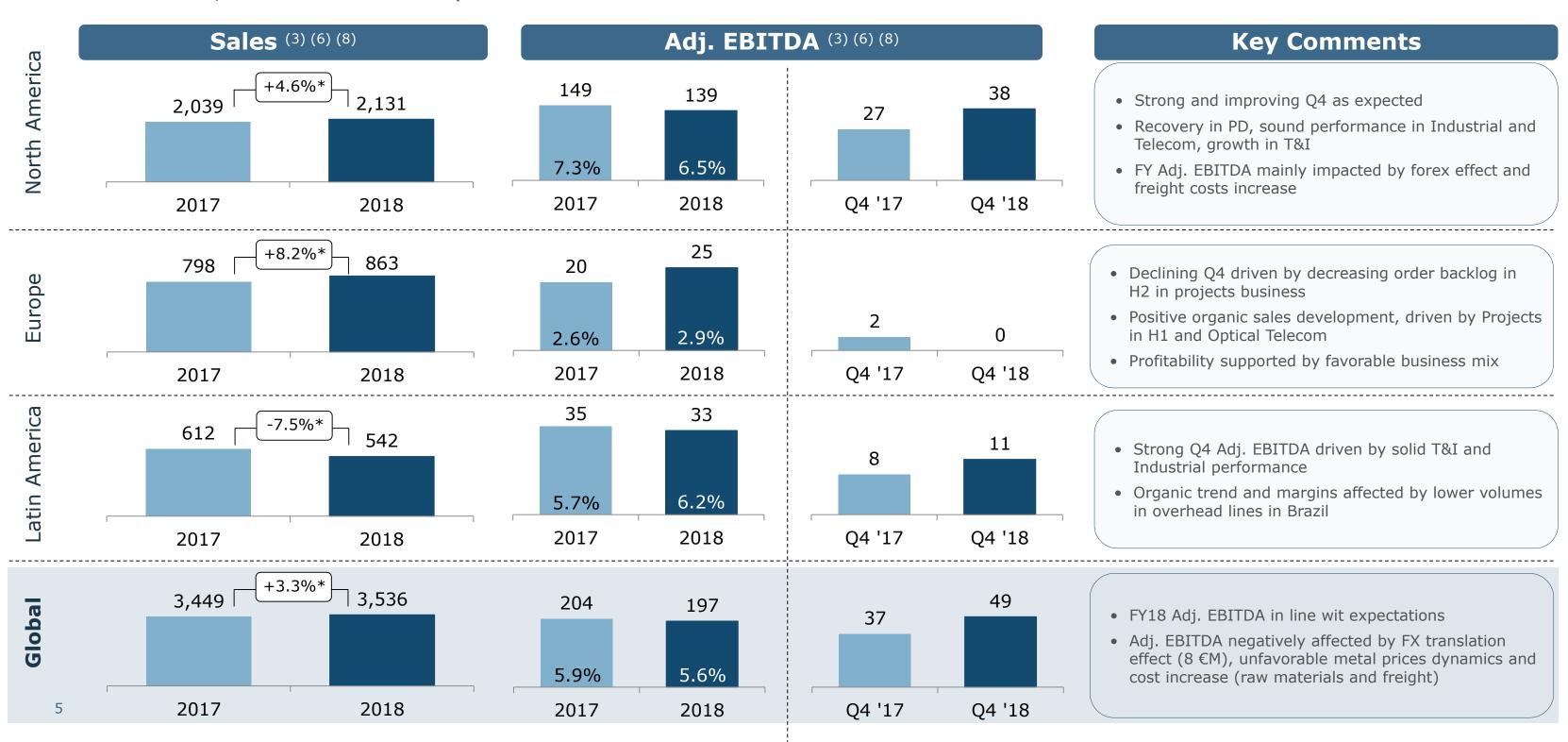


Reported Net Financial Debt



FY 2018 General Cable by Geographical Area

Euro Millions, % on Sales – Fully Combined Results



* Org. Growth.

New Segment Reporting

Segment

Businesses

reporting **Projects**

High Voltage

Submarine Energy

Submarine Telecom

Offshore Specialties

Energy (1)

Energy & Infrastructure **Industrial & Network** Components

Trade & Installers

Power Distribution

Overhead Transmissions Line

Core Oil & Gas products (*)

Specialties, OEM & Renewables

Automotive

Elevator

Network Component











Telecom solutions

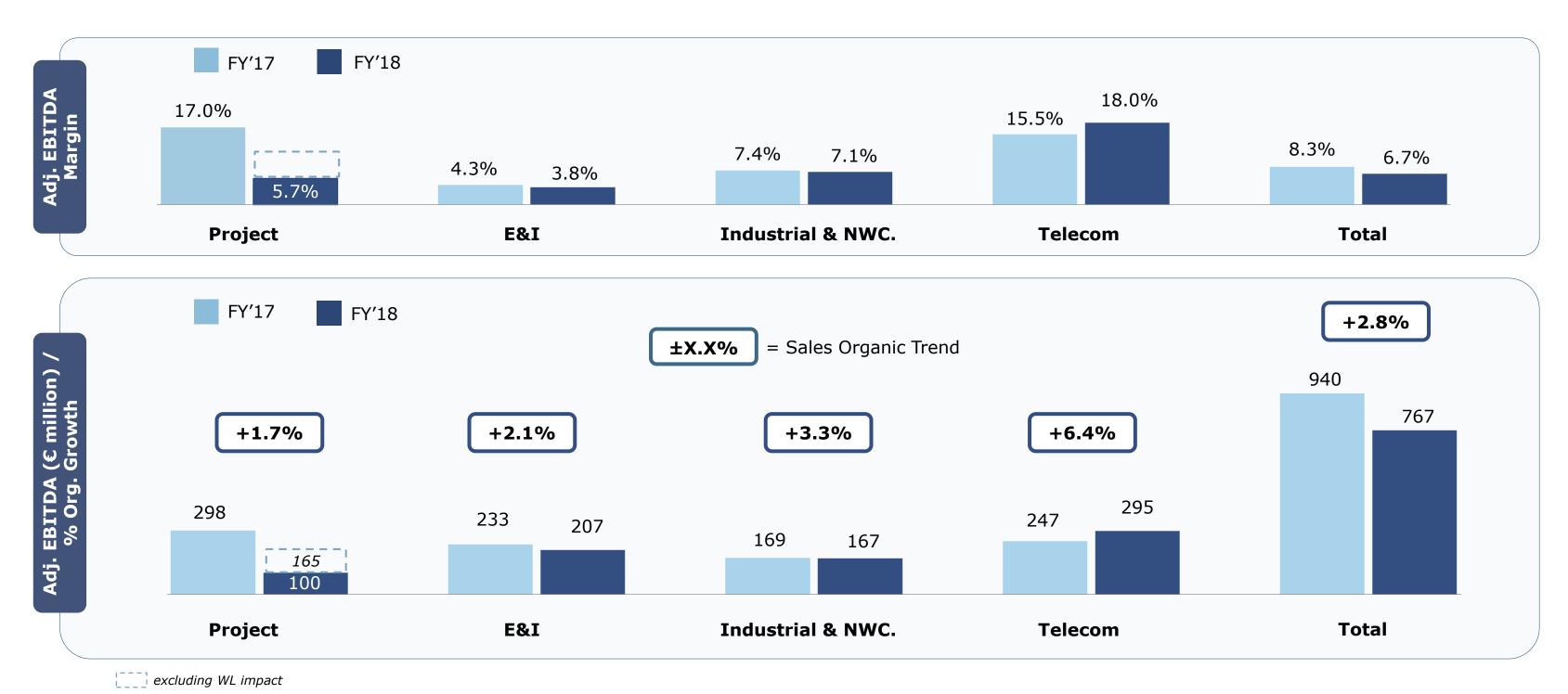
Optical Fibre

Multimedia Solution

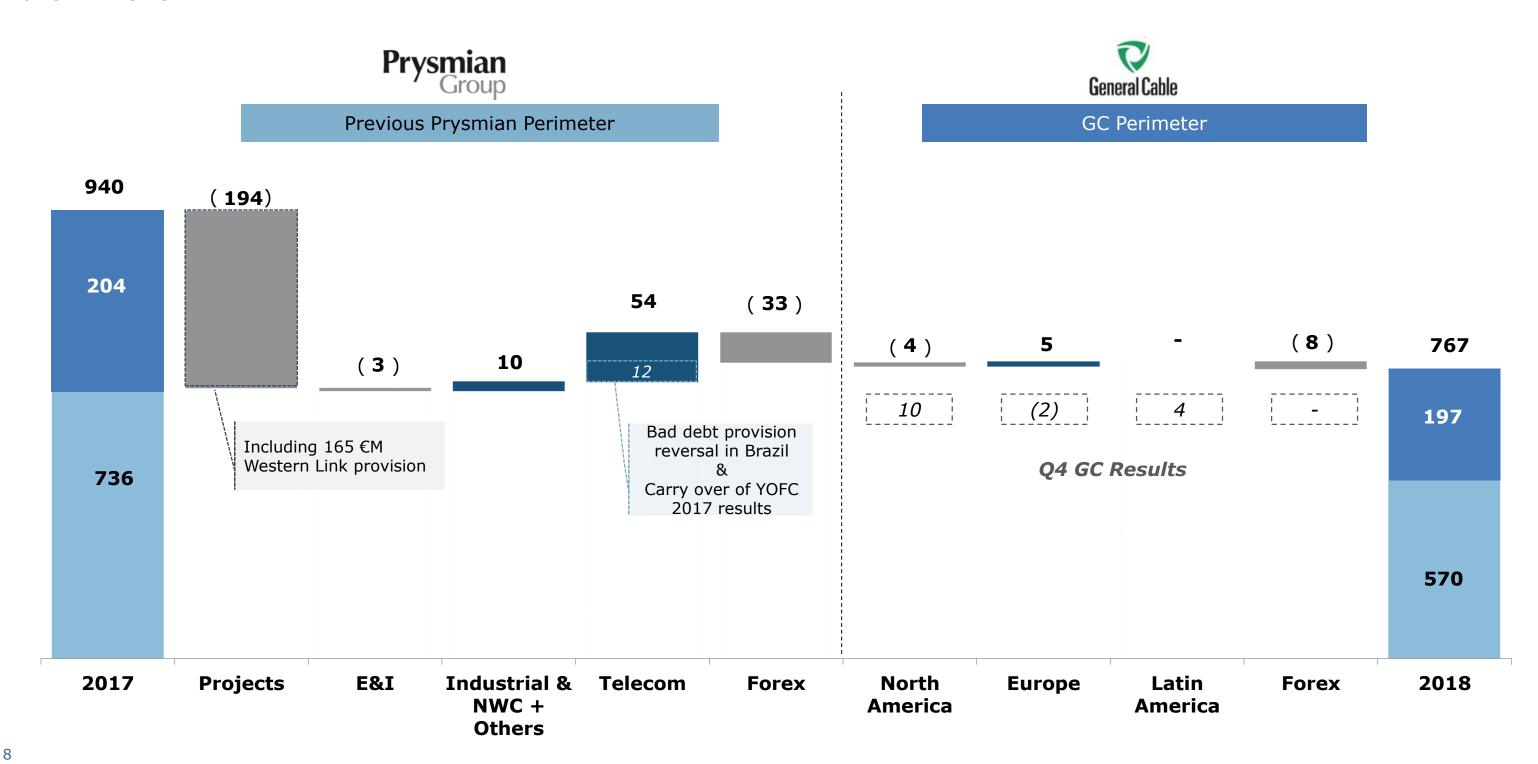


- (1) Energy segment includes sales from other minor business such as intermediate goods, raw materials or other products forming part of production process
- (*) Includes Downhole Technology business

Performance by Segment - FY 2018 Fully Combined results



Adj.EBITDA Bridge FY'17 - FY'18 Fully Combined



Starting to create value through the integration

2018 Synergies achieved



Cost Efficiencies

- ✓ Fixed cost reduction with organizational streamlining started at closing
- ✓ Purchasing savings (raw materials, base metals, non raw materials)
- ✓ Leverage product range across legacy GC and PG customers

35 € million



Working Capital Synergies

- ✓ Efficient stock management (level of inventory and planning process)
- ✓ Centralized suppliers review (payment term and conditions)





Financial Synergies

- ✓ General Cable net debt refinanced immediately at closing
- ✓ 6 months savings on net interest expenses

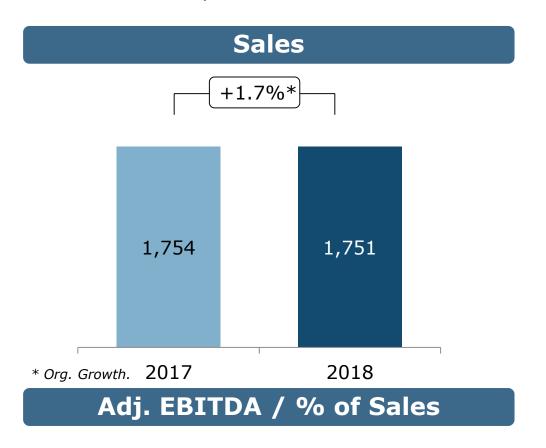
14 € million

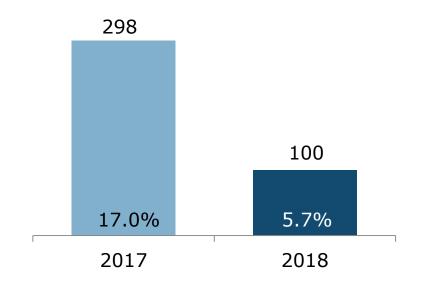
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Projects

Euro Millions, % on Sales – FY 2018 Fully Combined Results





Highlights

SUBMARINE

- Adj. EBITDA impacted by 165 €M provision related to the Western Link project
- Q4 Adj. EBITDA drop (ex-WL) affected by delayed phasing on specific projects, operational reworks and tough comp with 2017 (for both Prysmian and General)
- Order backlog consistent with 2018 low order intake, due to competitive market conditions. Market 2018 confirmed at ~ 2,800 €M
- Tendering process started for Viking

UNDERGROUND HIGH VOLTAGE

- Positive results, confirmed in Q4, supported by growth in APAC, South Europe and South America
- Tendering process started for Suedlink and Suedost link

Orders Backlog Evolution (€m)

	Dec '13	Dec '14	Dec '15	Dec '16	Dec '17	Dec'18*
Underground HV	~450	~450	~600	~350	~400	~435
Submarine	~2,050	~2,350	~2,600	~2,050	~2,050	~1,465
Group	~2,500	~2,800	~3,200	~2,400	~2,450	~1,900

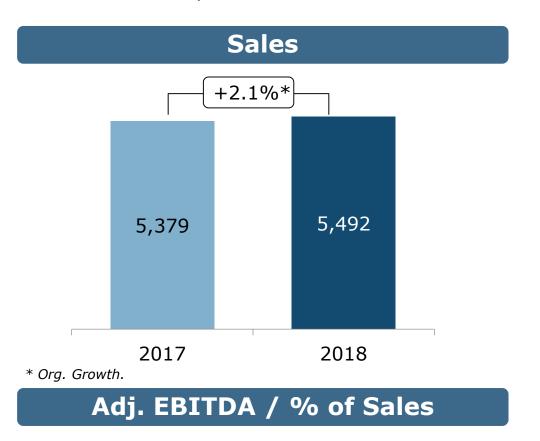
Including General Cable

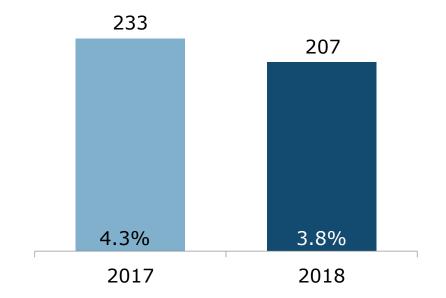
^{*} It does not include €220m offshore wind projects in France announced on August 29th

^{*} General Cable data included only for Dec'18 of €175m

Energy & Infrastructure

Euro Millions, % on Sales – FY 2018 Fully Combined Results





Highlights

TRADE & INSTALLERS

- Positive organic trend, consolidated in Q4 with continued volume growth in North America and Europe
- Adj. EBITDA slightly improving (excluding forex effect), driven by profitability recovery in South Europe (positive CPR initiative pull through) and sound Q4 development of North America, partly offset by the Nordics, CEE and APAC
- Forex strong headwind, combined with negative metal management impacts from former GC perimeter

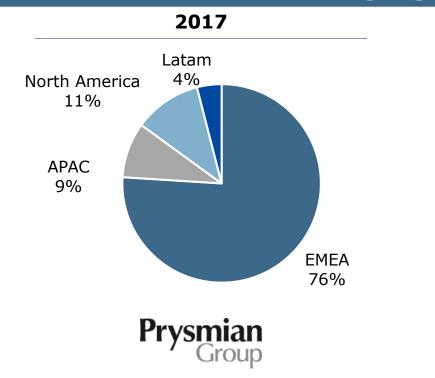
POWER DISTRIBUTION

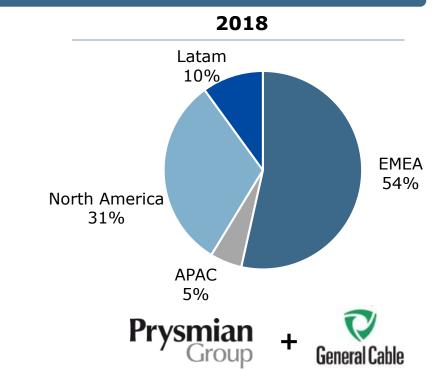
- Positive organic trend in Q4, especially in North America and Europe
- FY18 profitability mainly affected by Forex and slowdown in the Nordics
- Sound recovery in Q4 Adj. EBITDA driven by volume and operational efficiency

OVERHEAD

• Strong declining performance mainly driven by competitive market conditions in Latin America

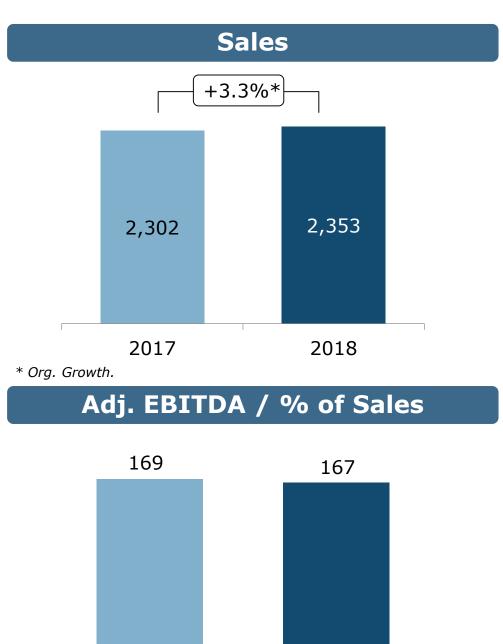
New geographical presence





Industrial & Network Components

Euro Millions, % on Sales -FY 2018 Fully Combined Results



7.1%

2018

7.4%

2017

13

Highlights

SPECIALTIES, OEMS & RENEWABLES

- Positive organic growth, weakening in Q4, with continued positive trend in Railways, Crane and Solar. Stable Mining and Wind activities
- Overall growth, particularly driven by North and Latin America and recovery in APAC
- Forex affecting profitability

ELEVATOR

- Solid growth, confirmed in Q4, supported by favorable market conditions in North America. Stable APAC
- Adj. EBITDA recovery in Q4 driven by volume, notwithstanding negative forex effect and price pressure

AUTOMOTIVE

- Mid-single digit organic growth, led by positive momentum in North America (slowing down in Q4)
- Vertical integration (Harnessing) thanks to the integration with GC
- Adj. EBITDA benefitted from volume effect, footprint rationalization and cost reduction in Europe and North America

OIL & GAS

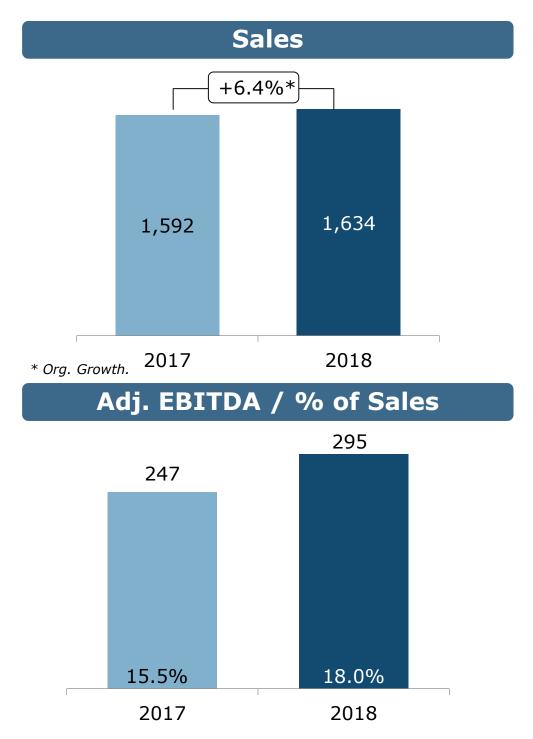
Stabilizing trend at a still low level

NETWORK COMPONENTS

• Positive performance supported by growth in China and in North America

Telecom

Euro Millions, % on Sales – FY 2018 Fully Combined Results



Highlights

OPTICAL CABLE & FIBRE

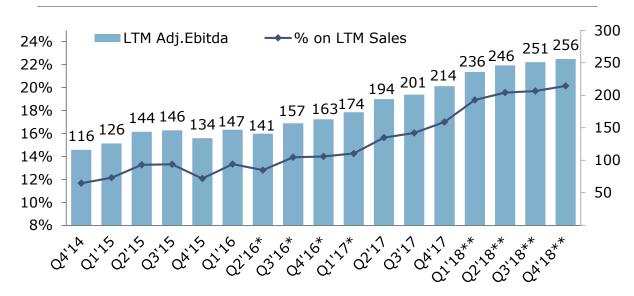
- Robust growth, supported by positive trend in Europe, North America (ribbon) and Latin America
- EBITDA Margin benefitting from volume increase, capacity expansion in fiber, plant supply mix and YOFC results
- One-off effects (YOFC 2017 carry over and OI bad debt provision reversal in Q1)
- Strong innovation pipeline on new products

MMS

• Solid performance in MMS business mainly driven by strong momentum in market demand in Europe (Datacentres, Industries and Buildings data cables) and mix improvement in North America

Prysmian's excellent track record

Quarterly LTM Adj.EBITDA and % on LTM Sales (excluding GC)



GC advantages

- MMS Exposure to US market
- Increased production capacity in Optical Cables
- Enlarged geographical presence (Latam)

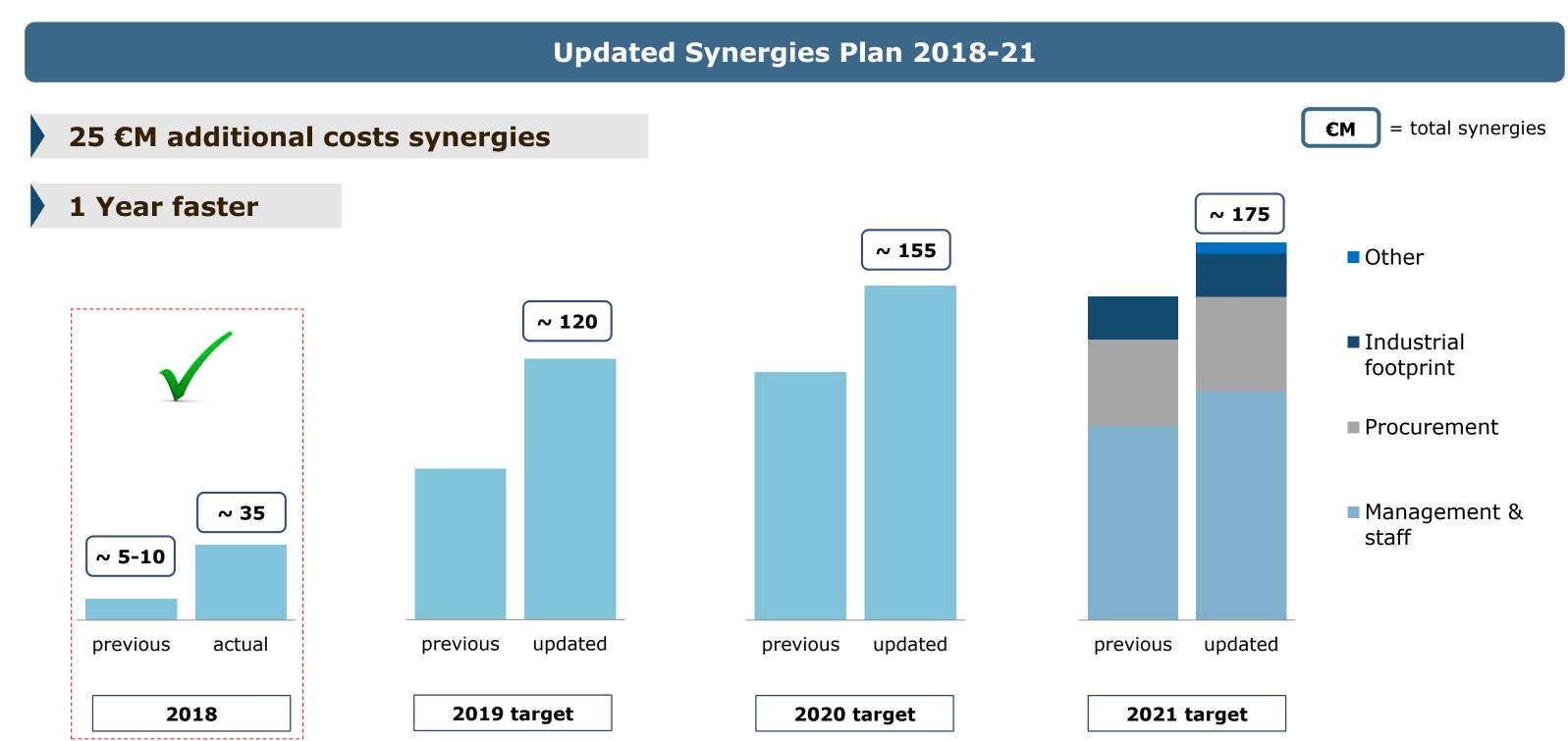
^{*} Adj.EBITDA including bad debt provision in Brazil

^{**} Adj.EBITDA including reversal of bad debt provision in Brazil

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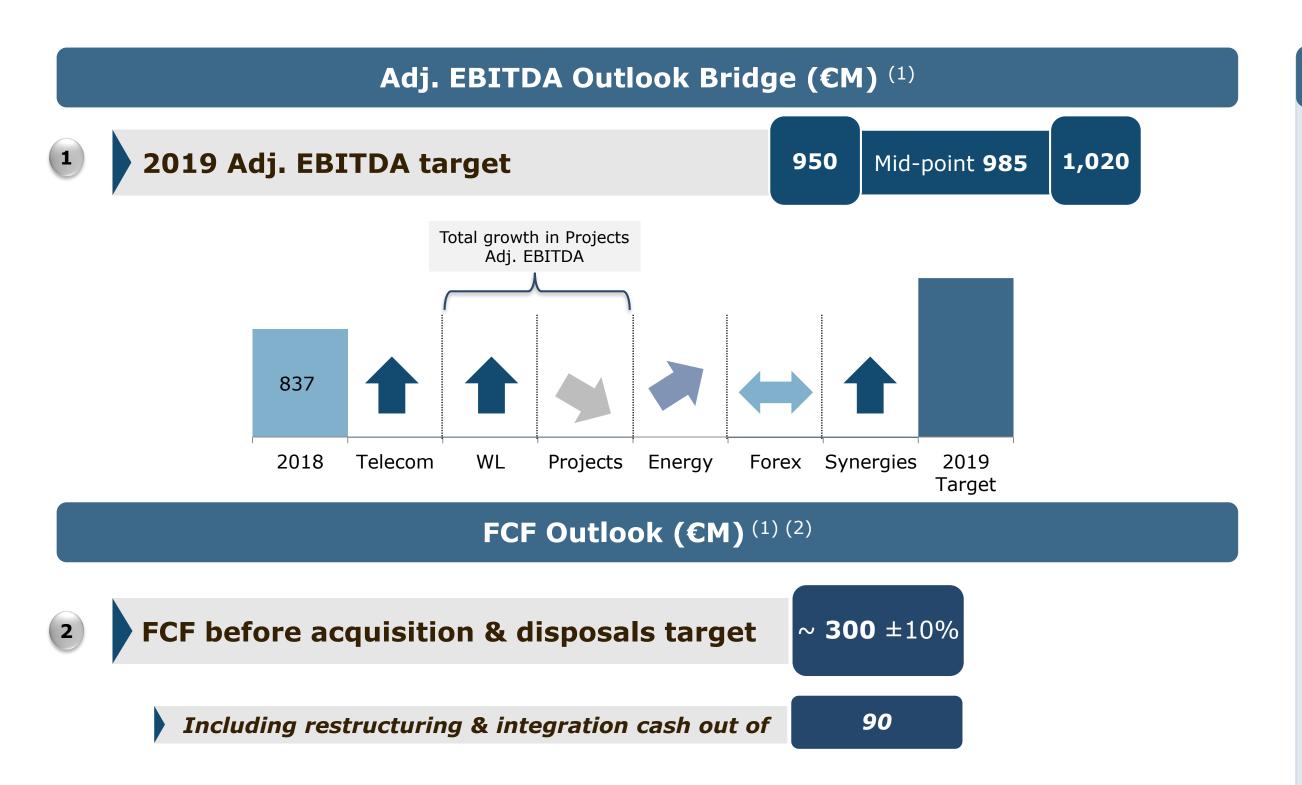
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Overperforming on synergies: upgrading targets and timing



2019 Guidance

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- (1) No further impact from WL; The 2019 guidance does not include the estimation impact from the application of IFRS 16
- (2) Including WL cash impact related to February 19th and April 6th problems and assuming no cash impact from Brazilian Antitrust decision

Mid-point Assumptions

- Continued growth in Telecom business
- Recovery of WL 2018 one-off
- Declining results in submarine, as a result of low 2018 order intake.
 - Assuming 2019 order intake in line with historical market share
- Moderate volumes growth in cyclical business with stable prices
- Synergies from GC integration 85 €M in 2019 (120 €M cumulated) partly offset by freight, energy and specific raw material costs increases, other than normal inflation impact
- FX assumed neutral

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Profit and Loss Statement

Euro Millions

	Total	of which General Cable	Total	
Sales YoY total growth YoY organic growth	10,105 27.8% 2.6%	2,117	7,904	
Adj.EBITDA % on sales	693 6.9%	123 5.7%	736 9.3%	
Adjustments	(192)	(59)	(76)	
EBITDA % on sales	501 5.0%	64 2.9%	660 8.4%	
Adj.EBIT % on sales	466 4.6%	76 3.6%	559 7.0%	
Adjustments Special items	(192) (59)	(59) (16)	(76) (59)	
EBIT % on sales	215 2.1%	1 0.0%	424 5.4%	
Financial charges	(112)	(10)	(99)	
EBT % on sales	103 1.0%	(9) (0.4%)	325 4.1%	
Taxes % on EBT	(45) <i>(43.7%)</i>	(4)	(88) <i>(27.1%)</i>	
Net Income % on sales	58 0.6%	(13) (0.6%)	237 3.0%	
Minorities	-	-	(4)	
Group Net Income % on sales	58 0.6%	(13) (0.6%)	241 3.0%	
	<u> </u>			

FY 2018 Reported (1)

Adjustments and Special Items on EBIT

	FY 2018	FY 2018 Reported ⁽¹⁾	
	Total	of which General Cable	Total
Non-recurring Items	(94)	-	(18)
Restructuring	(66)	(39)	(30)
of which General Cable integration costs	(49)	(39)	-
Other Non-operating Income / (Expenses)	(32)	(20)	(28)
of which General Cable acquisition related costs	(4)	-	(16)
of which General Cable integration costs	(31)	(5)	-
of which inventory step-up release	(16)	(16)	-
of which gain YOFC listing	36	-	-
EBITDA adjustments	(192)	(59)	(76)
Special items	(59)	(16)	(59)
Gain/(loss) on metal derivatives	(48)	(15)	12
Assets impairment	(5)	0	(22)
Other	(6)	(1)	(49)
EBIT adjustments	(251)	(75)	(135)

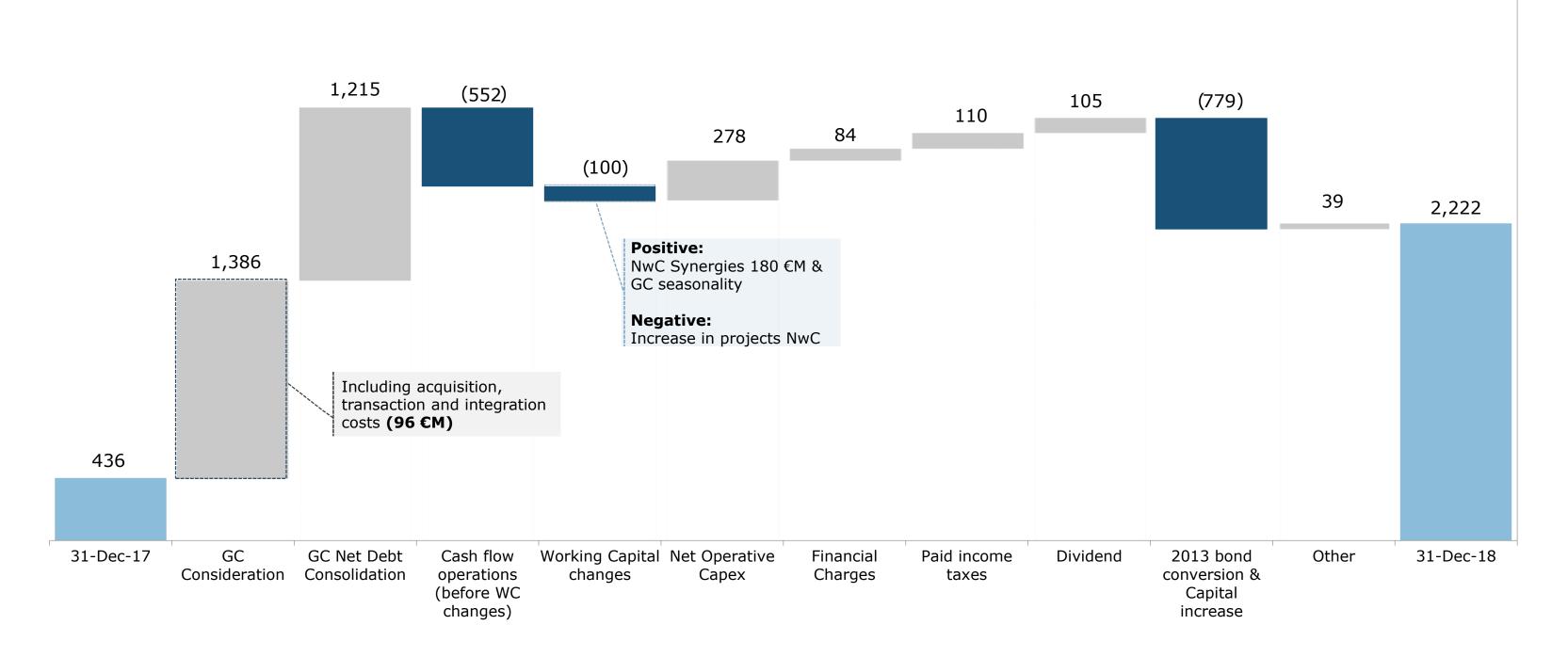
Financial Charges

	FY 2018 Reported (1)	FY 2017 Reported ⁽⁶⁾
Net interest expenses	(80)	(70)
of which non-cash conv.bond interest exp.	(12)	(17)
Bank fees amortization	(8)	(5)
Gain/(loss) on exchange rates	(11)	(5)
Gain/(loss) on derivatives	(5)	(15)
Non recurring effects	(2)	(2)
Other non-operating financial expenses	-	(2)
Impact Hyperinflationary economies	(6)	
Net financial charges	(112)	(99)

Statement of financial position (Balance Sheet)

	31 Decembe	31 December 2017 Reported*	
	Total	of which General Cable	Total
Net fixed assets	5,071	2,297	2,610
of which: goodwill	1,541	1,101	438
of which: intangible assets	591	314	297
of which: property, plants & equipment	2,629	882	1,646
Net working capital	661	381	128
of which: derivatives assets/(liabilities)	(15)	1	22
of which: Operative Net working capital	676	380	106
Provisions & deferred taxes	(673)	(329)	(308)
Net Capital Employed	5,059	2,349	2,430
Employee provisions	463	121	355
Shareholders' equity	2,374		1,639
of which: attributable to minority interest	188		188
Net financial debt	2,222		436
Total Financing and Equity	5,059		2,430

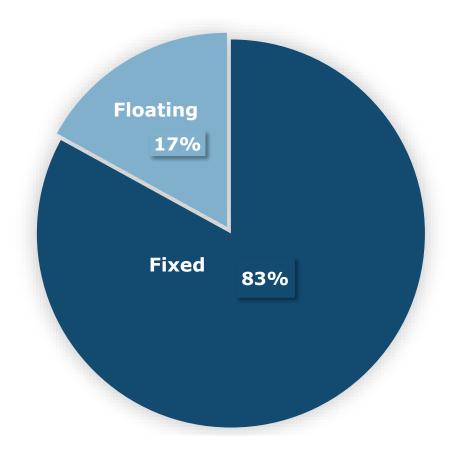
Cash Flow



Prysmian Group Debt Profile

Limited exposure to financial market volatility

FIXED/VARIABLE RATE COMPOSITION



REPAYMENT DATE (€M) Total gross debt: 3,172 (*) Convertible Unicredit 200 bond zero -Term Loan coupon 467 Acq Term Loan RCF 2014 (**) Eurobond CDP **100** 1,000 2,5% 1,000 Acq Bridge 750 Loan (****) EIB 2017 **500**[°] EIB 2013 (***) 110 2019 2020 2021 2022 2023 2024

^(*) excluding 118 €M of debt held by local affiliated

^(**) not utilized at 31 December 2018

^(***) amortization period from 2019 to 2021

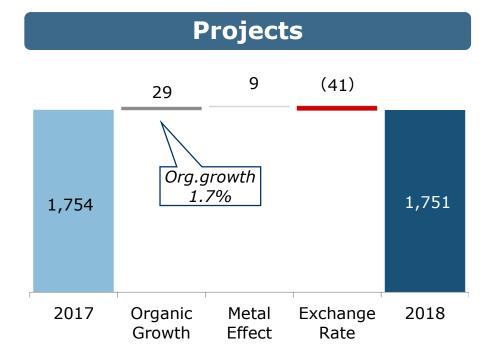
^{(***) 100 €}M bridge loan to be refinanced on 6 March 2019 with Mediobanca Term Loan signed in February 2019 and maturing in 2024

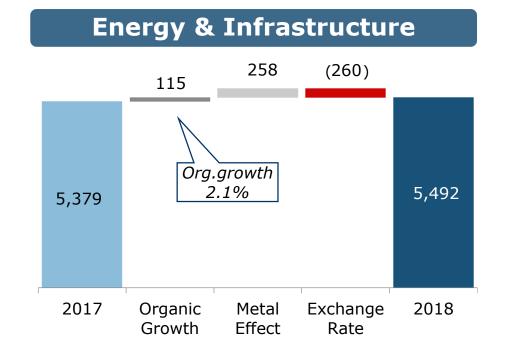
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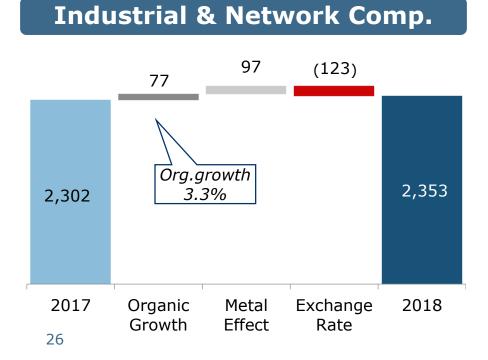
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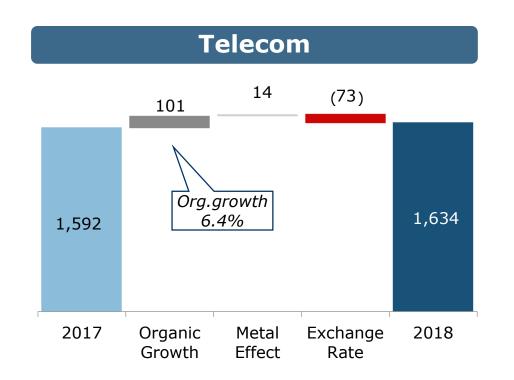
Bridge Consolidation Sales

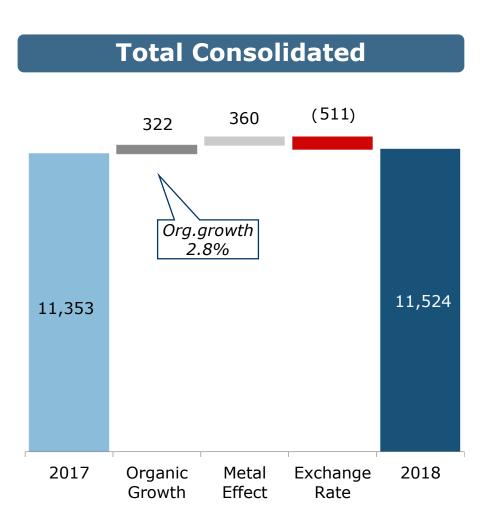
Euro Millions - Fully Combined Results







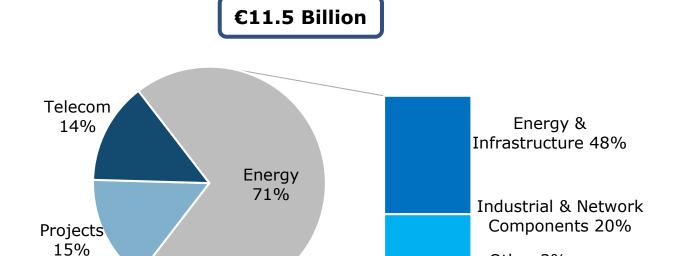




Prysmian group at a glance

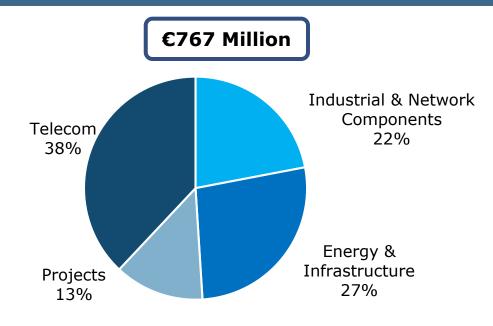
FY 2018 Financial Results - Fully Combined Results

Sales breakdown by business

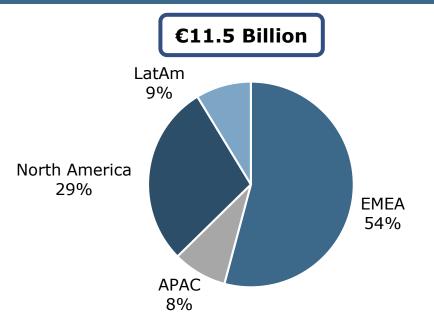


Adj. EBITDA by business

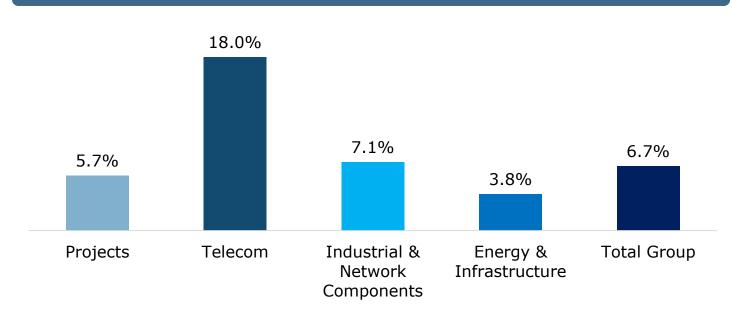
Other 3%



Sales breakdown by geography



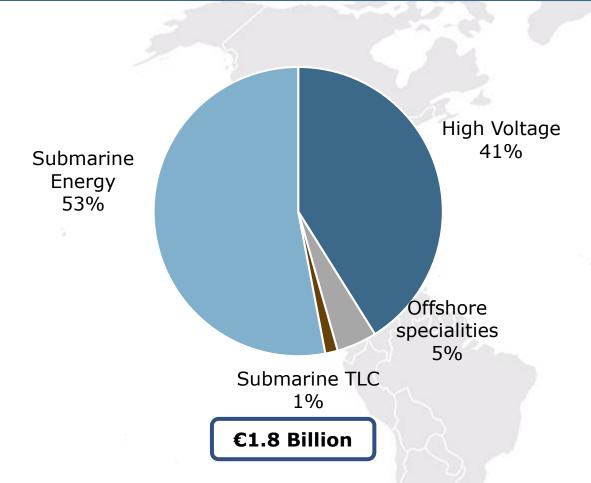
Adj. EBITDA margin



Projects

FY2018 sales breakdown - Fully Combined Results

Sales breakdown by business



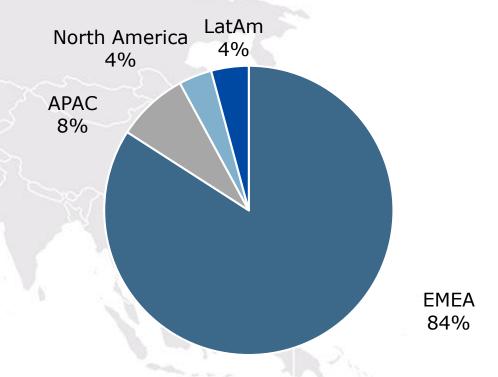








Sales breakdown by geography



€1.8 Billion



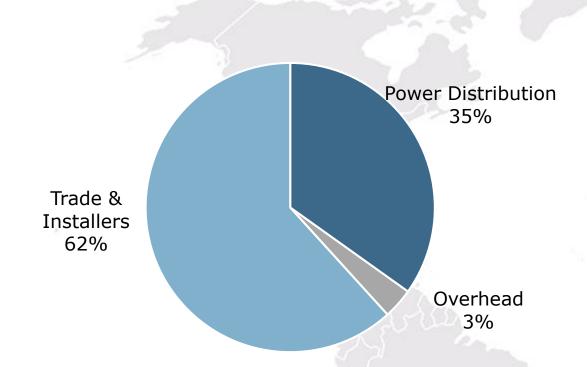




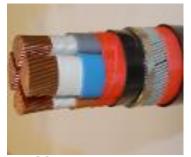
Energy & Infrastructure

FY2018 sales breakdown - Fully Combined Results

Sales breakdown by business



€5.5 Billion









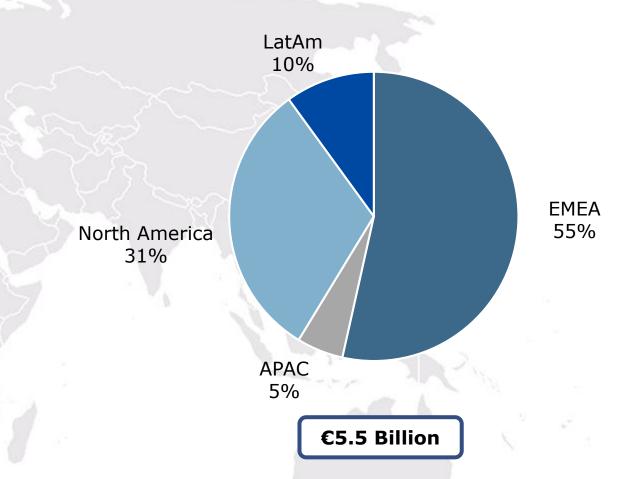








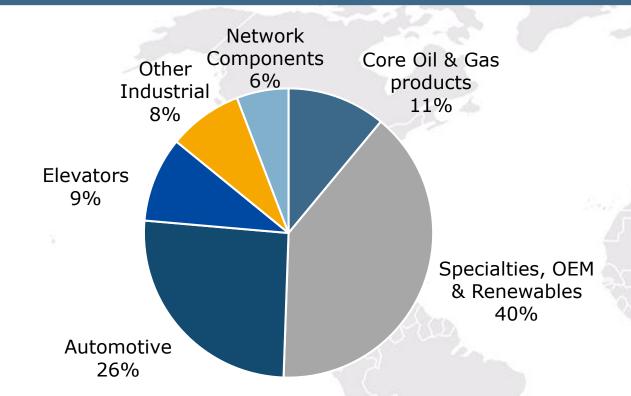
Sales breakdown by geography



Industrial & Network Components

FY2018 sales breakdown - Fully Combined Results

Sales breakdown by business



€2.4 Billion







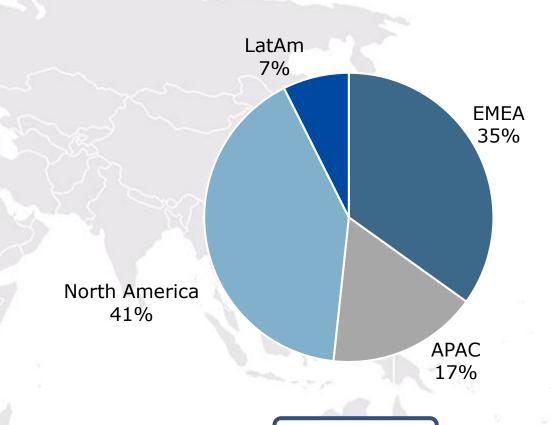








Sales breakdown by geography



€2.4 Billion

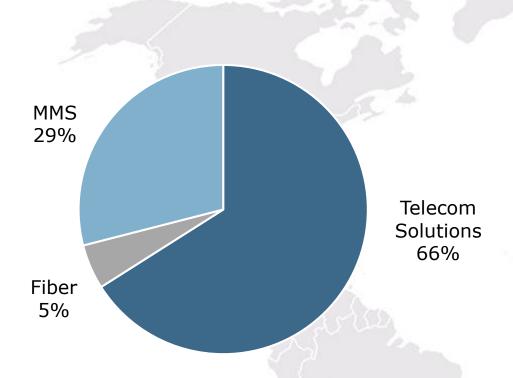




Telecom

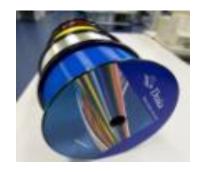
FY2018 sales breakdown - Fully Combined Results

Sales breakdown by business



€1.6 Billion









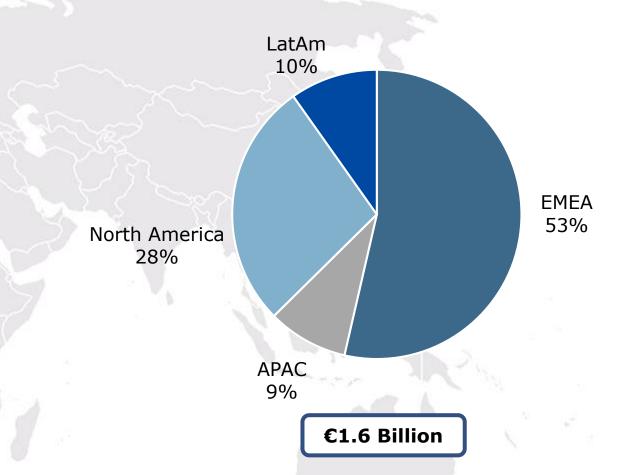








Sales breakdown by geography



Profit and Loss Statement

Euro Millions

	FY 2018 Re	Reported ⁽⁶⁾	
	Total	of which General Cable	Total
Sales	10,105	2,117	7,904
YoY total growth	27.8%		
YoY organic growth	2.6%		
Adj.EBITDA % on sales of which share of not income	693 6.9%	123 5.7%	736 9.3%
of which share of net income Adjustments	59 (192)	(59)	<u>42</u> (76)
EBITDA % on sales	501 5.0%	64 2.9%	660 8.4%
Adj.EBIT % on sales	466 4.6%	76 3.6%	559 7.0%
Adjustments Special items	(192) (59)	(59) (16)	(76) (59)
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Minorities	<u>-</u>	-	(4)
Group Net Income % on sales	58 0.6%	(13) (0.6%)	241 3.0%

FY 2017

Cash Flow Statement

Statement	FY 2018 Reported ⁽¹⁾	FY 2017 Reported ^(**)
Adj.EBITDA Adjustments EBITDA	693 (192) 501	736 (76) 660
Net Change in provisions & others Share of income from investments in op.activities Cash flow from operations (before WC changes)	110 (59) 552	(2) (42) 616
Working Capital changes Dividends received Paid Income Taxes Cash flow from operations	4 16 (110) 462	85 10 (104) 607
Acquisitions/Disposals Net Operative CAPEX of which acquisitions of assets of ShenHuan Free Cash Flow (unlevered)	(1,290) (278) - (1,106)	(7) (254) <i>(35)</i> 346
Financial charges Free Cash Flow (levered)	(84) (1,190)	(70) 276
Free Cash Flow (levered) excl. Acquisitions & Disposals*	100	318
Dividends Capital increase, Shares buy-back & other equity movements Net Cash Flow	(105) 496 (799)	(101) (97) 78
Net Financial Debt beginning of the period	(436)	(537)
Net cash flow Equity component of Convertible Bond 2017 Conversion of Convertible Bond 2013 Consolidation of General Cable Net Financial Debt Other variations	(799) - 283 (1,215) (55)	78 48 13 - (38)
Net Financial Debt end of the period	(2,222)	(436)

^(*) Calculated as FCF (levered) excluding, acquisition of assets of ShenHuan" and Acquisition and Disposal" (**) Based on restated figures according to IFRS 15

Financial Highlights

Euro Millions - Fully Combined Results

	Sales / Growth					
		FY 2018		FY 2017		
	Prysmian	General Cable	Total	Prysmian	General Cable	Total
PROJECTS	1,485	266	1,751	1,533	221	1,754
YOY total growth	-3.2%	20.4%	-0.2%			
YOY organic growth	-0.9%	19.2%	1.7%			
Energy & Infrastructure	3,368	2,124	5,492	3,271	2,108	5,379
YOY total growth	3.0%	0.8%	2.1%			
YOY organic growth	3.6%	-0.1%	2.1%			
Industrial & Network Components	1,711	642	2,353	1,693	609	2,302
YOY total growth	1.1%	5.4%	2.2%			
YOY organic growth	2.5%	5.6%	3.3%			
Other	154	140	294	149	177	326
YOY total growth	3.3%	-20.7%	-9.8%			
YOY organic growth	-1.4%	0.0%	0.0%			
ENERGY	5,233	2,906	8,139	5,113	2,894	8,007
YOY total growth	2.3%	0.4%	1.7%			
YOY organic growth	3.1%	1.1%	2.4%			
TELECOM	1,270	364	1,634	1,258	334	1,592
YOY total growth	1.0%	9.0%	2.6%			
YOY organic growth	5.0%	11.3%	6.4%			
Total Group	7,988	3,536	11,524	7,904	3,449	11,353
YOY total growth	1.0%	2.5%	1.5%	•	•	•
YOY organic growth	2.6%	3.3%	2.8%			

Adj.EBITDA / Adj.EBITDA Margin					
	FY 2018			FY 2017	
Prysmian	General Cable	Total	Prysmian	General Cable	Total
79	21	100	278	20	298
5.3%	7.8%	5.7%	18.2%	9.1%	17.0%
119	88	207	130	103	233
3.5%	4.2%	3.8%	4.0%	4.9%	4.3%
116	51	167	115	54	169
6.8%	8.0%	7.1%	6.8%	8.8%	7.4%
0	(2)	(2)	(1)	(6)	(7)
0.2%	-1.6%	-0.7%	-0.8%	-3.3%	-2.1%
235	137	372	244	151	395
4.5%	4.7%	4.6%	4.8%	5.2%	4.9%
256	39	295	214	33	247
20.1%	10.7%	18.0%	17.0%	9.9%	15.5%
570	197	767	736	204	940
7.1%	5.6%	6.7%	9.3%	5.9%	8.3%

Project Segment – P&L Statement

	12M 2018	12M 2017*
Sales to Third Parties	1,751	1,754
YoY total growth	(0.2%)	
YoY organic growth	1.7%	
Adj. EBITDA	100	298
% on sales	5.7%	17.0%
Adj. EBIT	48	239
% on sales	2.7%	13.6%

Energy segment – P&L Statement

		12M 2018	12M 2017
	E&I	5,492	5,379
	YoY total growth	2.1%	
ies	YoY organic growth	2.1%	
art	Industrial & Netw. Comp.	2,353	2,302
Sales to Third Parties	YoY total growth	2.2%	
hird	YoY organic growth	3.3%	
F	Other	294	326
s tc	YoY total growth	(9.8%)	
<u>ë</u>	YoY organic growth	0.0%	
Š	ENERGY	8,139	8,007
	YoY total growth	1.7%	
	YoY organic growth	2.4%	
	E&I	207	233
	% on sales	3.8%	4.3%
ΓDA	Industrial & Netw. Comp.	167	169
BIJ	% on sales	7.1%	7.4%
Adj. EBITDA	Other	(2)	(7)
PΦ	% on sales	(0.7%)	(2.1%)
	ENERGY	372	395
	% on sales	4.6%	4.9%
	E&I	108	138
	% on sales	2.0%	2.6%
Ħ	Industrial & Netw. Comp.	126	131
EB	% on sales	5.4%	5.7%
Adj. EBIT	Other	(21)	(9)
₹ .	% on sales	(7.1%)	(2.7%)
	ENERGY	213	260
	% on sales	2.6%	3.2%

Telecom Segment – P&L Statement

	12M 2018	12M 2017
Sales to Third Parties	1,634	1,592
YoY total growth YoY organic growth	2.6% 6.4%	
Adj. EBITDA	295	247
% on sales	18.0%	15.5%
Adj. EBIT	245	199
% on sales	15.0%	12.5%

Dividend Proposal

Dividend proposed to the forthcoming Shareholders' Meeting

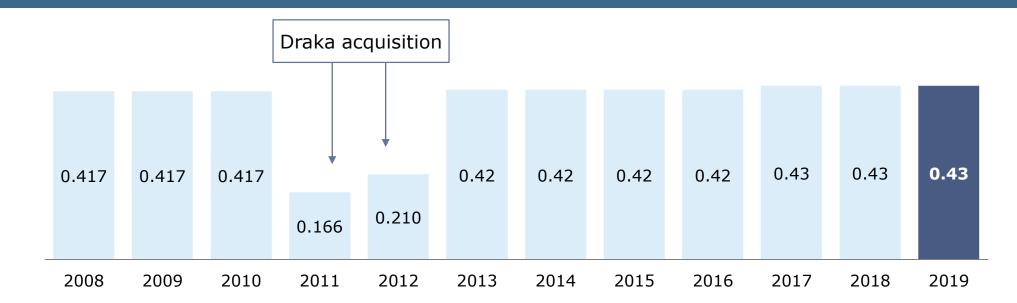
Dividend Per Share: € 0.43

• Ex-dividend date: 24 June 2019

• Record date: 25 June 2019

• Payment date: 26 June 2019

DPS evolution (Euro per share)



Dividend Yield (1)

1.9%

IFRS 16 ESTIMATED IMPACTS

Key Highlights

- First release in Q1 2019, with Q1 2018 comparable numbers
- The transitional effect will be reported as on opening balance adjustment for leased assets and the corresponding liabilities
- Prysmian applies the modified retrospective approach and consequently will not publish restated figures

Balance Sheet (1)

Impact as at 1st January 2019 in right of use of assets and financial liabilities of ~140 €M

Income statement 2019 (2)

- ➤ Estimated increase in EBITDA of 37 €M
- ➤ Estimated increase of 35 €M in depreciation
- ➤ Estimated increase of 4 €M in financing expenses

3

Cash Flow

➤ Only reclassification impact on Cash Flow, with Free cash flow improvement about 33 €M

- (1) First estimation as at 1st January 2019 figures subject to changes
- (2) Estimated amount based on agreements in place as of 1st January 2019

Notes

- (1) General Cable consolidated in the period 1 June 2018 31 December 2018;
- (2) General Cable included in the period 1 January 31 December; General Cable figures are restated applying Prysmian accounting principles and policies; 2017 figures excludes General Cable "non-core" perimeter already sold at the end of 2017;
- (3) FY 2018 results are net of intercompany consolidation adjustment;
- (4) Adjusted excluding restructuring, non-operating income/expenses and non-recurring income / expenses;
- (5) Defined as NWC excluding derivatives; % on annualized last quarter sales;
- (6) 2017 figures are restated according to IFRS 15 and IFRS 9
- (7) Dec-17 figures are restated according to IFRS 15 and IFRS 9
- (8) General Cable perimeter in the period 1 January 31 December; General Cable figures are restated applying Prysmian accounting principles and policies; 2017 figures excludes General Cable "non-core" perimeter already sold at the end of 2017;

Disclaimer

- The managers responsible for preparing the company's financial reports, A.Brunetti and C.Soprano, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company.
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- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.

Thank you

