

H1 2016 Financial Results

Milan – July 28th, 2016

PLATFORM TO ENHANCE CUSTOMER SERVICE LINKING THE FUTURE STRONGE LEADING TECHNOLOGY LEADING TECHNOLOGY WORLDWIDE LEADER IN RENEWABLE ENERG EXTENDED PRODUCT OFFERING IN OGP AND IN







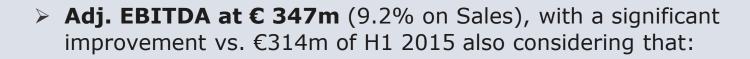
H1 2016 Highlights

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Organic Growth at +1.8%, supported by continued strong performance of Energy Projects business and solid growth of Telecom business.





- H1 2015 benefitted from € 24m WL previous loss write-up
- H1 2016 is impacted by € 8m bad debt provision in Telecom business in Brazil

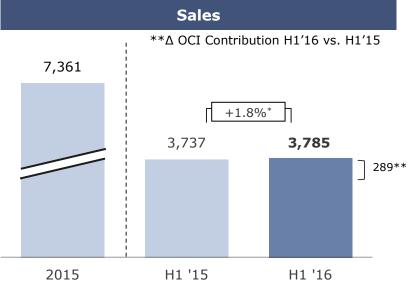


Net Financial Position at €1,031m (€811m excl. OCI and GCDT acquisition impact). LTM Free cash flow before acquisitions at €318m.

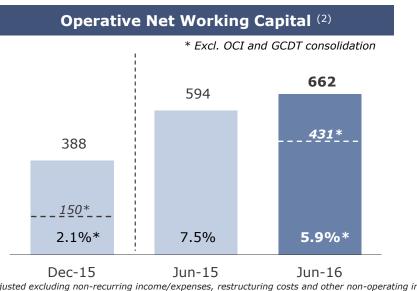


H1 2016 Key Financials

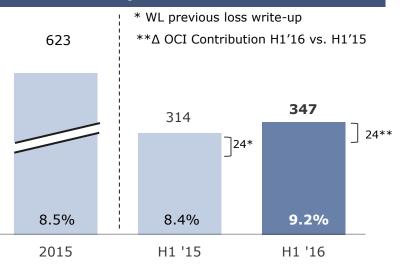
Euro Millions, % on Sales



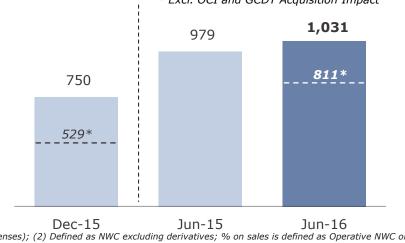
* Org. Growth



Adjusted EBITDA (1)



Net Financial Position * Excl. OCI and GCDT Acquisition Impact

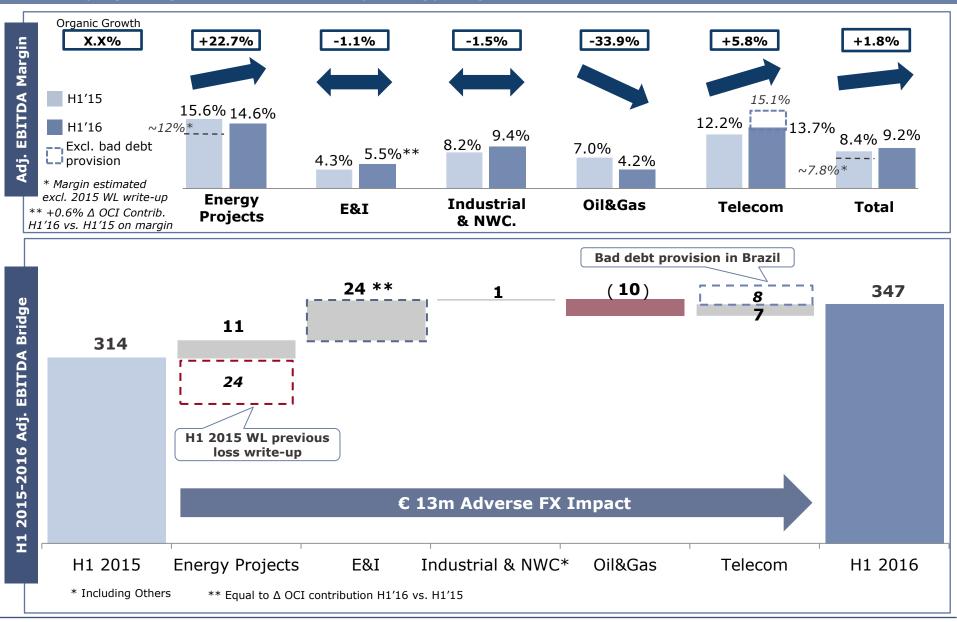


 Adjusted excluding non-recurring income/expenses, restructuring costs and other non-operating income (expenses); (2) Defined as NWC excluding derivatives; % on sales is defined as Operative NWC on annualized last quarter sales;



Continued profitability improvement

Underlying margin increase driven by Energy Projects, Telecom and OCI consolidation



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Focus on Margin Growth Key strategic drivers.

Focus on Margin Growth









Energy Projects

- Investing in installation capabilities
- Strenghtening project management

Telecom

- Continued fiber cost reduction
- Extension of optical cable capacity in Eastern Europe

OCI Acquisition

- Margin accretive acquisition
- Strategic geographic position

Cost Efficiency

- Focus on fixed cost reduction
- Continued footprint optimization



Strengthening our installation capacity.

New shallow water installation barge "Ulisse" added to the fleet.

GIULIO VERNE

CABLE ENTERPRISE





- <u>Main activity:</u> Deep-water Installation
- <u>On duty since:</u> 1989

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- Length overall: 133.2m
- <u>Transport capacity</u>: 7,000 tons

- Main activity: Mid-water depth Installation
- <u>On duty since:</u> 2012
- Length overall: 124m
- Transport capacity: 4,500 tons



ULISSE

- Main activity: Shallow-water Installation
- On duty since: July 2016
- Length overall: 120.2m
- <u>Transport capacity</u>: 7,000 tons



> H1 2016 Highlights

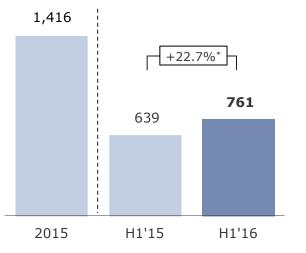
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Energy Projects

Euro Millions, % on Sales

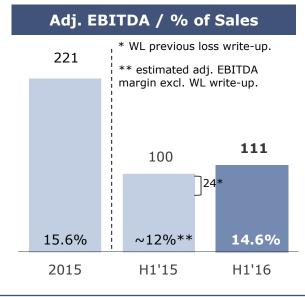
Sales



* Org. Growth

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Group



Submarine

• Double-digit organic growth benefitting from solid execution and favourable project phasing.

Highlights

- Strong project management and new installation assets driving a significant margin improvement.
- H1 2015 Adj. EBITDA was helped by € 24m WL write-up.
- Market outlook remains solid, with an expected opportunities arising from Offshore wind projects in 2016/2017 (France, UK, Netherlands).

Underground High Voltage

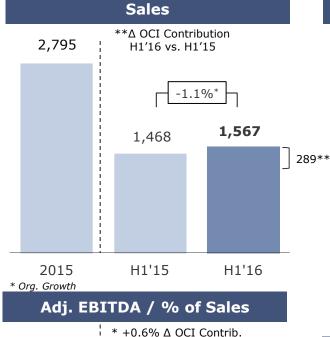
- Very strong performance driven by the on-going execution of DC project in France and project execution North America and APAC.
- Intense tendering activity in the Middle East.

Transmission - Orders Backlog Evolution (€m)

	Dec '13	Dec '14	Jun '15	Dec '15	Jun '16
Underground HV	~450	~450	~600	~600	~500
Submarine	~2,050	~2,350	~2,900	~2,600	~2,450
Group	~2,500	~2,800	~3,500	~3,200	~2,950

Energy & Infrastructure

Euro Millions, % on Sales



* +0.6% Δ OCI Contrib. H1'16 vs. H1'15 on margin **Δ OCI Contribution H1'16 vs. H1'15 87 63 24** 4.6% 4.3% 5.5%*

H1'15

H1'16

Trade & Installers

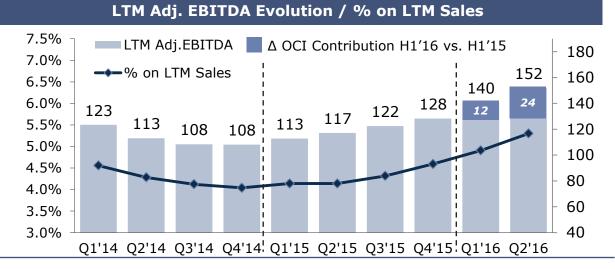
• Low single-digit organic decrease also driven by mix improvement strategy in Europe.

Highlights

• Positive trend in the Nordics, UK, Eastern Europe and Oceania more than offset by the slowdown in the other geographies (mainly South America).

Power Distribution

- Positive organic trend, slightly softening in Q2 as a results of slowing demand in Germany, in line with expectations.
- Solid performance in the Nordics, Netherlands, North America and APAC, partially offset by the slowdown and adverse FX in Argentina.



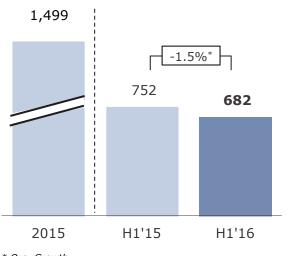
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2015

Industrial & Network Components

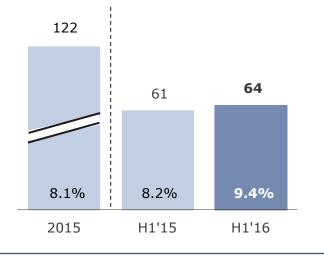
Euro Millions, % on Sales

Sales



* Org. Growth

Adj. EBITDA / % of Sales



Highlights

Specialties & OEMs

- Organic trend substantially flat in H1 but softening in Q2, with sound growth in Defense, Crane and Marine offset by weak Nuclear, Railways and Mining.
- In Renewables, slowdown in wind (mainly China)
- South America still struggling in a challenging macroeconomic environment.

Elevator

• Solid organic growth supported by market share expansion in North America and APAC, mainly thanks to the growth of accessories and after-market activities.

Automotive

• Improving organic trend in Q2, thanks to good performance in China and Eastern Europe benefitting from new manufacturing setup.

Network Components

• Adj. EBITDA growth mainly driven by footprint optimization and better product mix in the HV business.



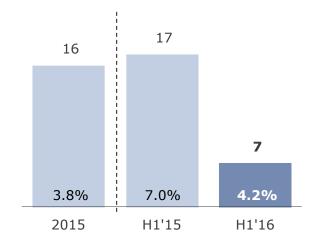
Oil & Gas Euro Millions, % on Sales

Sales SURF 421 -33.9%* 245 • 156 2015 H1'15 H1'16

* Org. Growth

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Adj. EBITDA / % of Sales

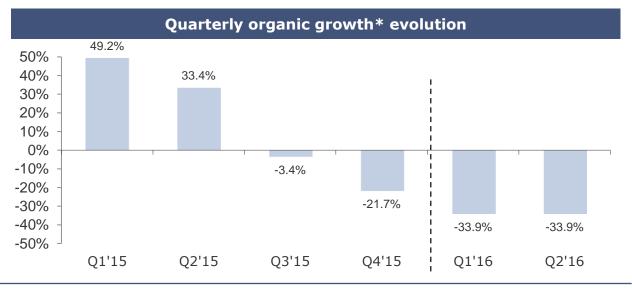


Highlights

- Umbilical: results in line with expectations, reflecting the framework agreement. Supply chain optimization and integration with key suppliers progressing well.
- DHT: Financials benefitting from the synergies generated from the integration with GCDT. Sub Saharan Africa & Middle East key markets.

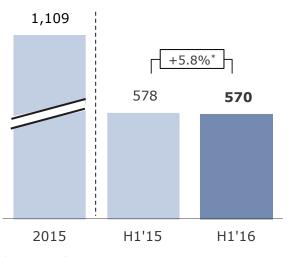
Core Oil&Gas Cables

- Prices and volumes drop reflecting the difficult market scenario both in new projects and in drilling/MRO segments.
- Continued effort on manufacturing efficiency and leverage on Asian supply chain to improve economics.



Telecom Euro Millions, % on Sales

Sales

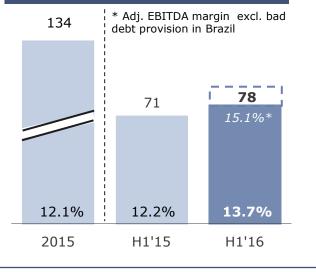


* Org. Growth

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Group

Adj. EBITDA / % of Sales



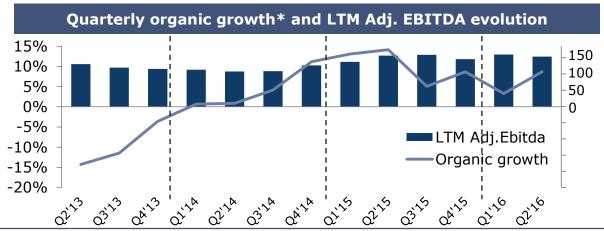
Highlights

Telecom Solutions

- Optical cables and fiber business broadly stable, with a slight • acceleration in Q2 thanks to strong growth in Australia, North America and France, more than offsetting the market weakness in the rest of Europe and Latam.
- Underlying margin expansion helped by optical fiber and cables • manufacturing cost improvements. Adj. EBITDA impacted by € 8m one-off bad debt provision in Brazil.
- Continued sharp growth in copper telecom cables driven by strong demand in Australia.

MMS

Steady top-line growth supported by European market and • production capacity extension in the copper business.



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Agenda

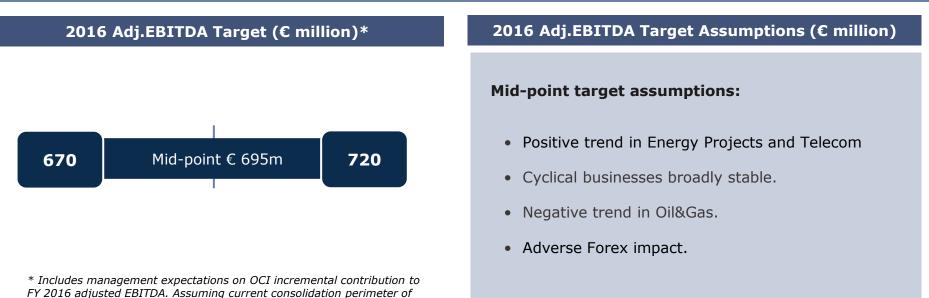
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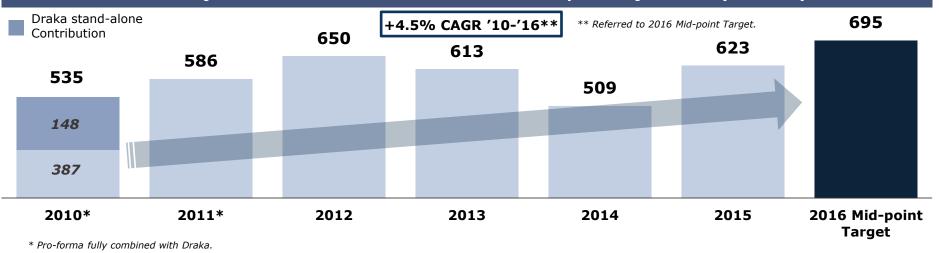


FY 2016 Outlook

Margin improvement mainly driven by Energy Projects and Telecom. Negative FX.



Actual Adj. EBITDA 2010-2015 & Guidance 2016 Mid-point Adj. EBITDA (€ million)



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Euro Millions

	H1 2016	H1 2015	Δ OCI contrib. H1 `16 vs. H1'15
Sales	3,785	3,737	289
YoY total growth	1.3%	13.7%	
YoY organic growth	1.8%	7.6%	
Adj.EBITDA	347	314	24
% on sales	9.2%	<i>8.4%</i>	
Adjustments	(25)	(53)	(5)
EBITDA	322	261	19
% on sales	8.5%	7.0%	
Adj.EBIT	261	242	10
% on sales	6.9%	6.5%	
Adjustments	(25)	(53)	(5)
Special items	(19)	(16)	
EBIT	217	173	5
% on sales	5.8%	4.6%	
Financial charges	(37)	(53)	(1)
EBT	180	120	4
% on sales	4.8%	<i>3.2%</i>	
Taxes	(56)	(42)	(1)
% on EBT	<i>(31.0%)</i>	<i>35.0</i> %	
Net Income	124	78	3
% on sales	<i>3.3%</i>	2.1%	
Minorities	9	(2)	5
Group Net Income	115	80	(2)
% on sales	<i>3.0%</i>	2.1%	



	H1 2016	H1 2015
Non-recurring Items (Antitrust Investigation)	-	(20)
Restructuring	(11)	(28)
Other Non-operating Income / (Expenses)	(14)	(5)
EBITDA adjustments	(25)	(53)
Special items	(19)	(16)
Gain/(loss) on metal derivatives	20	(1)
Assets impairment	(15)	(7)
Other	(24)	(8)
EBIT adjustments	(44)	(69)



	H1 2016	H1 2015
Net interest expenses	(28)	(40)
of which non-cash conv.bond interest exp.	(4)	(4)
Bank fees amortization	(2)	(2)
Gain/(loss) on exchange rates	7	(16)
Gain/(loss) on derivatives ¹⁾	(12)	8
Non recurring effects	(1)	(2)
Other	(1)	(1)
Net financial charges	(37)	(53)

1) Includes currency and interest rate derivatives



	30 Jun 2016	New Perimeter Acquired	30 Jun 2015	31 Dec 2015*
Net fixed assets	2,565	359	2,268	2,581
of which: goodwill	444	67	383	452
of which: intangible assets of which: property, plants & equipment	347 1,563	199 93	172 1,447	371 1,552
Net working capital	646	232	580	347
of which: derivatives assets/(liabilities)	(16)	1	(14)	(41)
of which: Operative Net working capital	662	231	594	388
Provisions & deferred taxes	(299)	(43)	(294)	(330)
Net Capital Employed	2,912	548	2,554	2,598
Employee provisions	393	4	362	341
Shareholders' equity	1,488	-	1,213	1,507
of which: attributable to minority interest	223	190	33	229
Net financial position	1,031	80	979	750
Total Financing and Equity	2,912	84	2,554	2,598

* Restated figures

	H1 2016	H1 2015	
Adj.EBITDA	347	314	
Adjustments EBITDA	(25) 322	(53) 261	
Net Change in provisions & others	(14)	8	
Share of income from investments in op.activities Cash Flow from operations (bef. WC changes)	(14) 294	(18) 251	
Working Capital changes	(291)	(198)	
Dividends received Paid Income Taxes	2 (38)	11 (25)	
Cash flow from operations	(38) (33)	39	
Acquisitions	-	-	
Net Operative CAPEX Free Cash Flow (unlevered)	(101) (134)	(72) (33)	LTM Q2 2016 Free
Financial charges	(42)	(64)	Cash Flow (levered)
Free Cash Flow (levered)	(176)	(97)	excl. acquisitions
Free Cash Flow (levered) excl. acquisitions	(176)	(97)	318
Dividends	(101)	(91)	
Treasury shares buy-back & other equity movements	-	2	
Net Cash Flow	(277)	(186)	
NFP beginning of the period	(750)	(802)	
Net cash flow	(277)	(186)	
Other variations	(4)	9	
NFP end of the period	(1,031)	(979)	



> H1 2016 Highlights

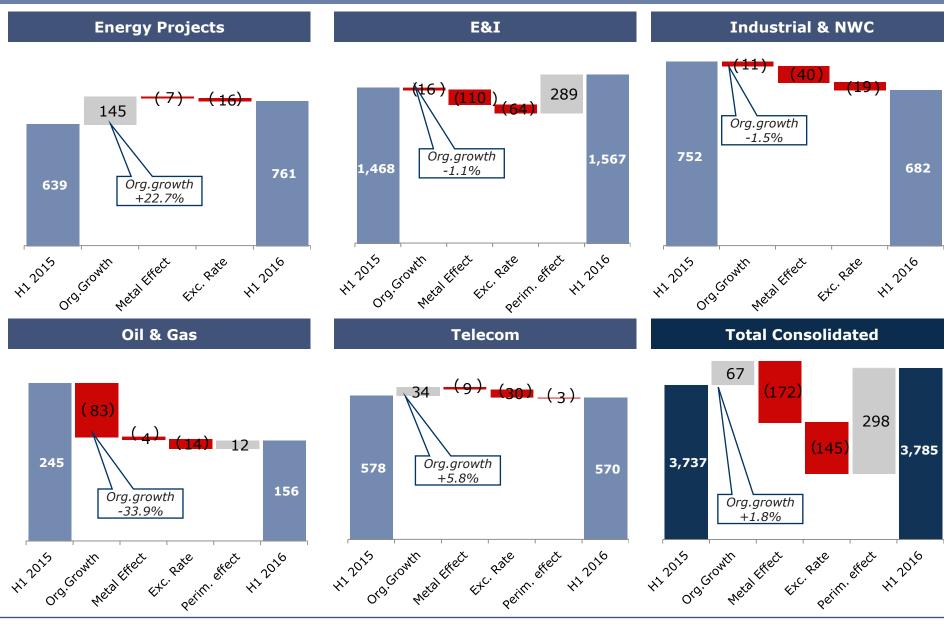
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Bridge Consolidated Sales

Euro Millions



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Profit and Loss Statement

Euro Millions

	H1 2016	H1 2015	Δ OCI contrib. H1 `16 vs. H1'15	Full OCI H1'16 Results
Sales	3,785	3,737	289	289
YoY total growth	1.3%	13.7%		
YoY organic growth	1.8%	7.6%		
Adj.EBITDA	347	314	24	31
% on sales	9.2%	8.4%		10.6%
of which share of net income from OCI	-	7	(7)	-
Adjustments	(25)	(53)	(5)	(5)
EBITDA	322	261	19	26
% on sales	8.5%	7.0%		9.0%
Adj.EBIT	261	242	10	17
% on sales	6.9%	6.5%		6.0%
Adjustments	(25)	(53)	(5)	(5)
Special items	(19)	(16)		
EBIT	217	173	5	12
% on sales	5.8%	4.6%		4.2%
Financial charges	(37)	(53)	(1)	(1)
EBT	180	120	4	11
% on sales	4.8%	3.2%		3.9%
Taxes	(56)	(42)	(1)	(1)
% on EBT	(31.0%)	35.0%		(12.1%)
Net Income	124	78	3	10
% on sales	3.3%	2.1%		3.4%
Minorities	9	(2)	5	5
Group Net Income	115	80	(2)	5
% on sales	3.0%	2.1%		1.6%



Energy Projects Segment – Profit and Loss Statement Euro Millions

	H1 2016	H1 2015
Sales to Third Parties	761	639
YoY total growth	19.3%	
YoY organic growth	22.7%	
Adj. EBITDA	111	100
% on sales	14.6%	15.6%
Adj. EBIT	94	85
% on sales	12.4%	13.3%



Energy Products Segment – Profit and Loss Statement

Euro Millions

		H1 2016	H1 2015	Δ OCI Contribution H1 `16 vs. H1'15
	E&I	1,567	1,468	289
S	YoY total growth	6.8%		
-tie	YoY organic growth	(1.1%)		
Third Parties	Industrial & Netw. Comp.	682	752	-
Ģ	YoY total growth	(9.4%)		
hir	YoY organic growth	(1.5%)		
	Other	49	55	-
s to	YoY total growth	(10.7%)		
Sales to	YoY organic growth	(2.9%)		
Sa	ENERGY PRODUCTS	2,298	2,275	289
	YoY total growth	1.0%		
	YoY organic growth	(1.3%)		
	E&I	87	63	24
A	% on sales	5.5%	4.3%	
Adj. EBITDA	Industrial & Netw. Comp.	64	61	-
BI	% on sales	9.4%	8.2%	
ш.	Other	-	2	-
٩dj	% on sales	0.0%	3.2%	
4	ENERGY PRODUCTS	151	126	24
	% on sales	6.6%	5.5%	
	E&I	56	46	10
	% on sales	3.5%	3.1%	
L	Industrial & Netw. Comp.	54	49	-
EBIT	% on sales	8.0%	6.6%	
-	Other	-	1	-
Adj.	% on sales	0.0%	1.3%	
	ENERGY PRODUCTS	110	96	10
	% on sales	4.8%	4.2%	

Oil&Gas Segment – Profit and Loss Statement Euro Millions

	H1 2016	H1 2015
Sales to Third Parties YoY total growth YoY organic growth	156 (36.3%) (33.9%)	245
Adj. EBITDA	7	17
% on sales	4.2%	7.0%
Adj. EBIT	(1)	12
% on sales	(0.8%)	4.7%



Telecom Segment – Profit and Loss Statement

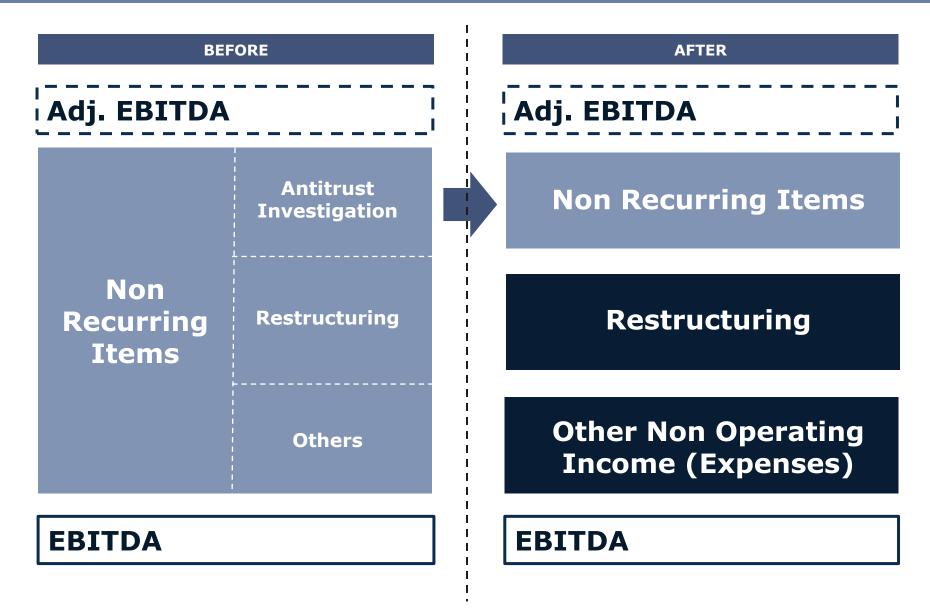
Euro Millions

	H1 2016	H1 2015
Sales to Third Parties YoY total growth YoY organic growth	570 (1.5%) 5.8%	578
Adj. EBITDA	78	71
% on sales	13,7%	12.2%
Adj. EBIT	58	49
% on sales	10.3%	8.5%



Non Recurring Items – Change in Representation

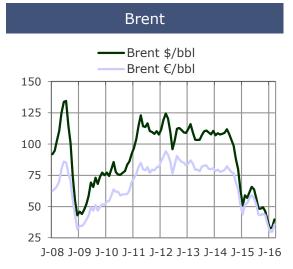
Implementing ESMA recommendation.

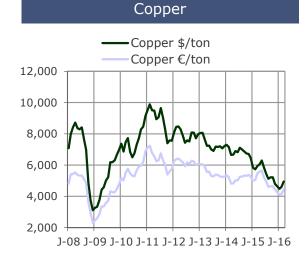




Reference Scenario

Commodities & Forex

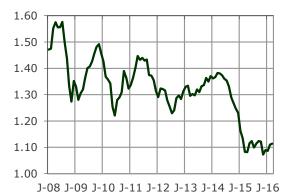






EUR / USD







EUR / BRL



Based on monthly average data Source: Nasdaq OMX



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