# **Company Presentation**

Goldman Sachs European Capital Goods and Aerospace & Defense Conference London, 4th December 2012



ARTER AND GREENER POWER GRIDS LINKING THE FUTURE SUPPORTING GLOBA STRONGER PLATFORM TO ENHANCE CUSTOME





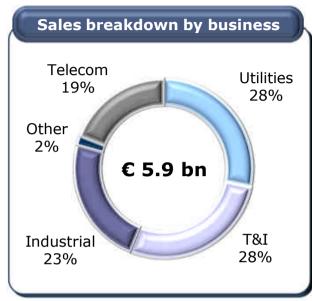
## **AGENDA**

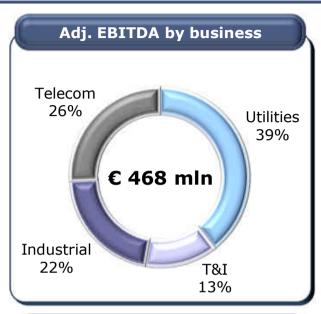
- Group Overview & 2012 Outlook
- > Draka integration
- > Financial Results
- > Appendix

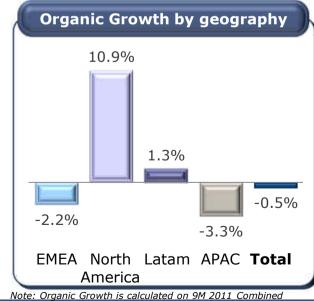
## **Prysmian Group at a glance**

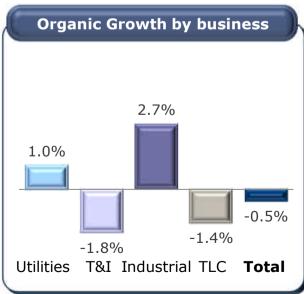
9M 2012 Results









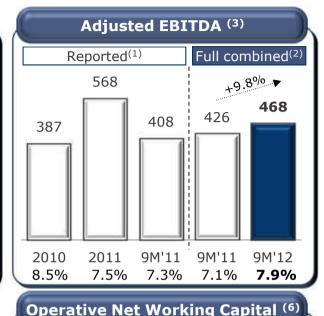


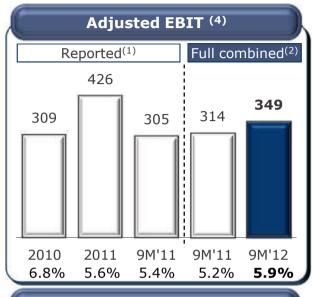


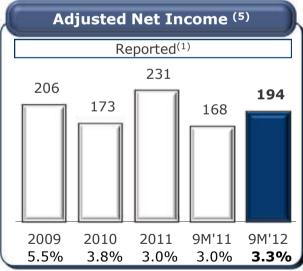
### 9M 2012 Key Financials

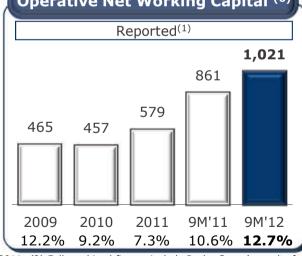
Euro Millions, % on Sales









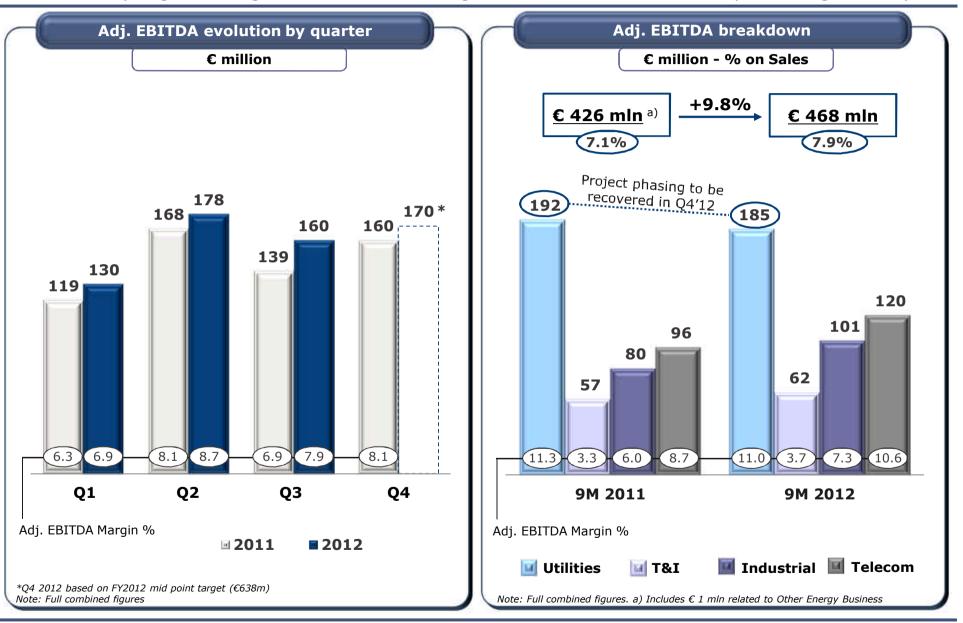




(1) Reported figures include Draka Group's results since 1 March 2011; (2) Full combined figures include Draka Group's results for the period 1 January – 30 September; (3) Adjusted excluding non-recurring income/expenses; (4) Adjusted excluding non-recurring income/(expenses) and the fair value change in metal derivatives and in other fair value items; (5) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (6) Operative Net Working capital defined as NWC excluding the effect of derivatives; % of sales is defined as Operative Net Working Capital on annualized last quarter sales

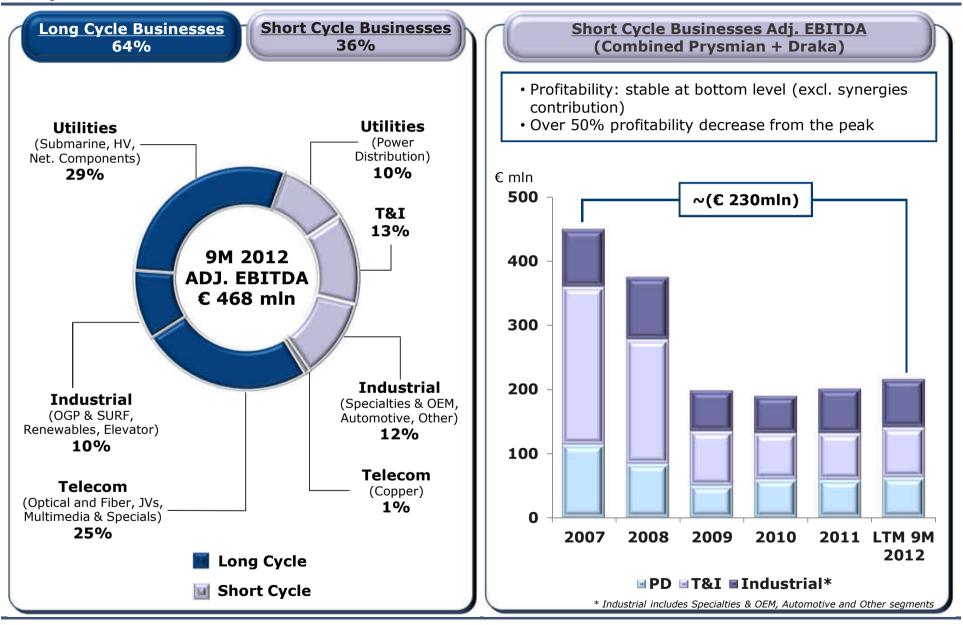
## **Solid margin recovery in 2012**

Additional synergies and higher contribution from high value added businesses to improve margins next years



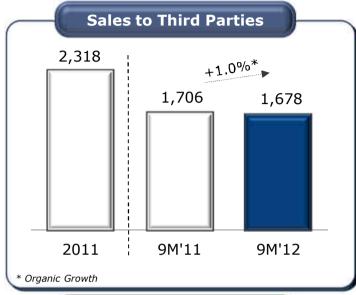
### Long Cycle Businesses Vs. Short Cycle Businesses

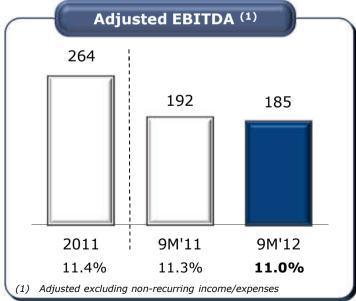
Adj. EBITDA breakdown



### **Utilities**

### Euro Millions, % on Sales - Full Combined Results





#### Highlights

#### **DISTRIBUTION**

- Lower volume Vs. 2011 due to capex reduction by utilities
  - Europe: volume decreasing in all markets except Nordics and Netherlands
  - North America: positive trend in sales and profitability expected to continue
  - South America: growing investments in Brazil
  - Asia: lower volume in Australia partially offset by growth in other regions (e.g. Indonesia)
- Despite lower volumes, profitability sustained by stable pricing and industrial efficiencies

#### **TRANSMISSION - HV**

- In line with expectations, first recovery in Q3'12 after a weak H1
- Strong contribution in profitability expected in Q4
- Stable demand in the major European market; growing activity in US
- Expected development of interconnection projects in Europe as key driver of profitability improvement during next years

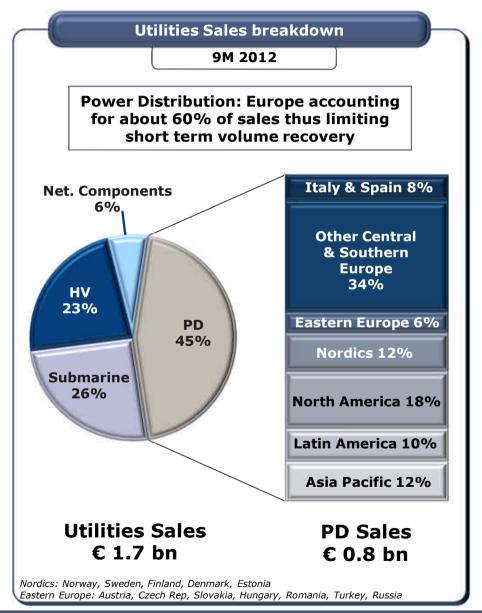
#### TRANSMISSION - Submarine

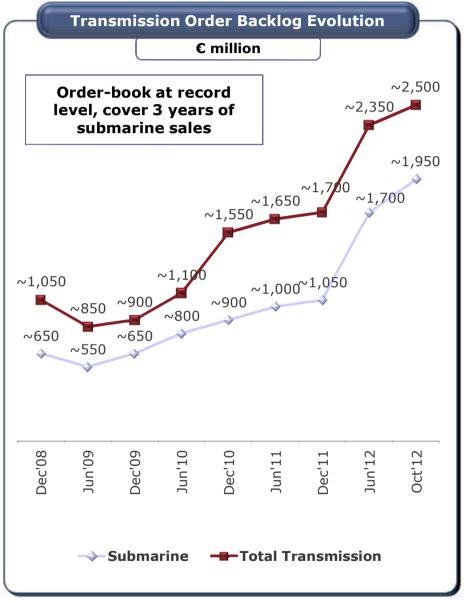
- Higher profitability expected in Q4 due to projects phasing
- Strong track-record driving higher market share with a record orderintake during 2012
- Sound off-shore wind-farms demand expected to support next quarters order-book
- GME acquisition to increase installation capabilities, maintain full control on execution and preserve long term profitability
- On-going capacity increase in all submarine plants to keep high growth rate next years



### **Utilities – Submarine as key driver of profitability increase**

Record order intake in Submarine confirming renewables and interconnections as priority in Europe (despite downturn)







### **Utilities – Investing in submarine to increase ROCE**

Strengthening production and installation (GME acquisition) capabilities







#### Main projects in execution/order backlog:

- 1. Western Link
- 2. HelWin 1-2/ SylWin 1/ BorWin 2
- 3. Hudson
- 4. Messina
- 5. Dardanelles
- 6. Phu Quoc
- 7. Mon.Ita



- Length overall: 133.2m

- Depth moulded: 7.6m

- Gross tonnage: 10,617 t



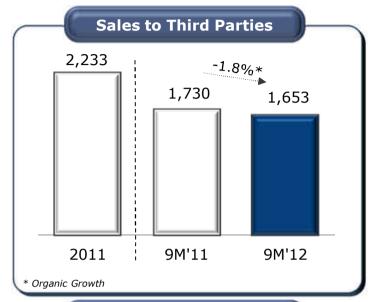
- Length overall: 115m - Depth moulded: 6.8m

- Gross tonnage: 8,328t



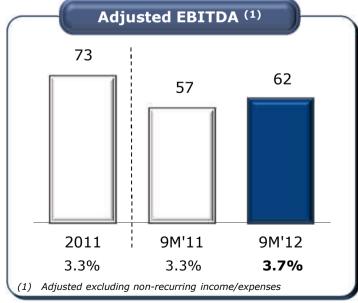
### **Trade & Installers**

### Euro Millions, % on Sales - Full Combined Results



### Highlights

- Volume decrease in Europe in line with expectations. Positive demand in extra-European countries
  - Europe: weak demand with lower volume in all major countries.
     Stable in Germany and slightly recovering in UK, Eastern Europe and Turkey
  - Positive trend in North and South America confirmed
  - Growing construction activities in all APAC regions expected to continue next quarters
- Next quarters profitability be sustained by the on-going industrial rationalization despite weak pricing and still high raw material price
- Leveraging on long established presence in South America and APAC to benefit from the positive demand

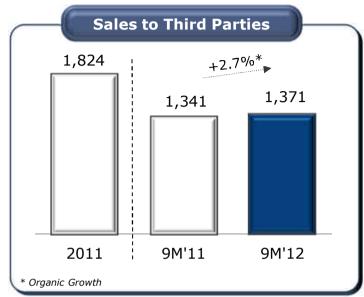


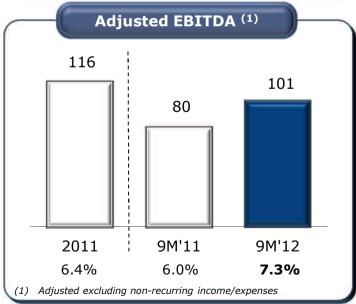




### **Industrial**

### Euro Millions, % on Sales - Full Combined Results





### Highlights

#### **OGP**

• Continuous positive demand driving profitability increase. Focus on high margin off-shore business to grow in North Europe, APAC and Latin America

#### **SURF**

- Strong contribution expected in Q4 (based on order-backlog) both for flexible pipes and umbilicals to achieve FY targets in line with initial expectations. Still limited visibility on 2013
- Double digit growth achieved in DHT in the first 9M expected to be confirmed on the full year

#### Renewable

• Lower demand in Europe. Future investments in N.America linked to incentives renewal

#### **Automotive**

• Volume decreasing in all European markets except Eastern Europe. Positive demand in Apac, North and South America

#### **Elevator**

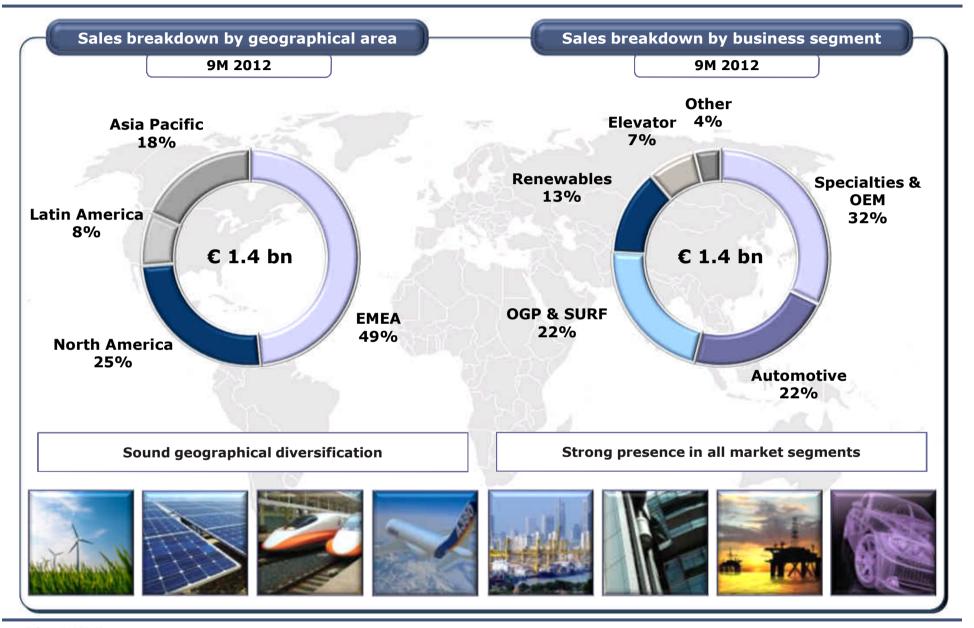
• Q3 confirmed the positive trend in sales and profitability in all geographical areas. Capacity increased in Europe and South America

#### **Specialties & OEM**

• Volume recovering in Crane, Mining and Rolling Stock applications. Weak demand in Railway, Marine and Military

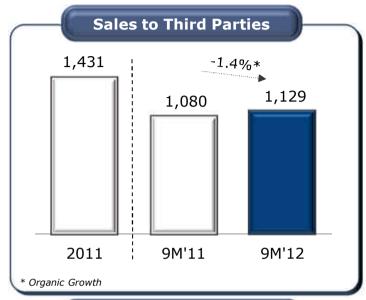
### **Industrial**

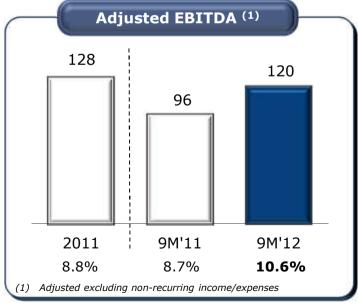
#### Sales breakdown



### **Telecom**

### Euro Millions, % on Sales - Full Combined Results





#### Highlights

#### **Optical / Fiber**

- Positive demand in optical confirmed across all geographical areas except US. Despite difficult economic environment, data traffic increase sustaining investments in optical fiber
  - **Europe:** growing volume in several countries such as Italy, France, Nordics and Eastern Europe
  - **North America:** incentives suspended from Q3'12 driving volume down to pre-stimulus level (2010). Incentives renewal as key driver for volume recovery
  - Australia: in line with expectations, after a weak H1, NBN deliveries restarted from Q3
  - **Brazil:** temporary reduction in stimulus packages limiting short term investments. Large capex plan confirmed for next years
  - **China:** continuous positive trend expected in next quarters
- On-going production capacity optimization to further improve profitability

#### **Multimedia & Specials**

 Growing profitability during the year thanks to costs reduction. Leveraging on strong product portfolio to increase exposure to major European markets such as Germany, UK, France and the Nordics

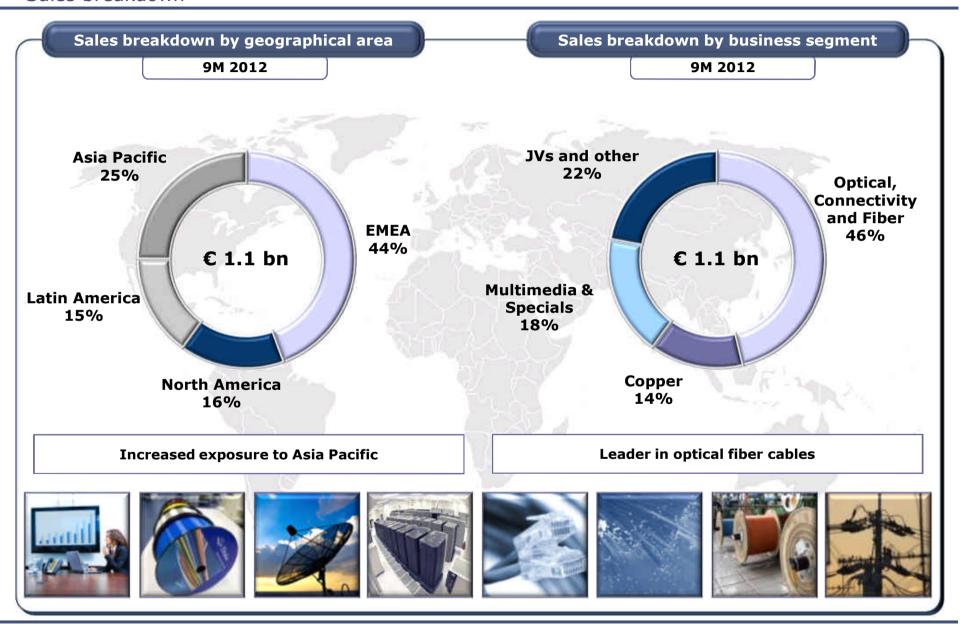
#### **OPGW**

 Keeping a growing trend mainly driven by Spain, Brazil and Middle East & Africa

#### **COPPER**

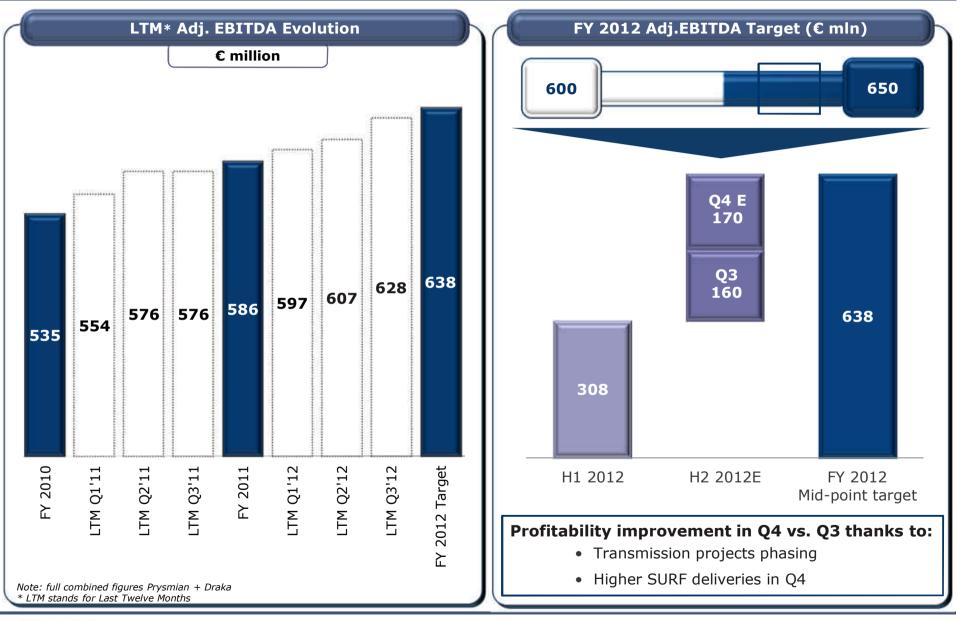
• Gradual volume decrease expected to continue





### Continuous profitability increase despite worsening economic scenario

Confirming FY 2012 guidance (upgraded in August 2012)



## **AGENDA**

> Group Overview & 2012 Outlook

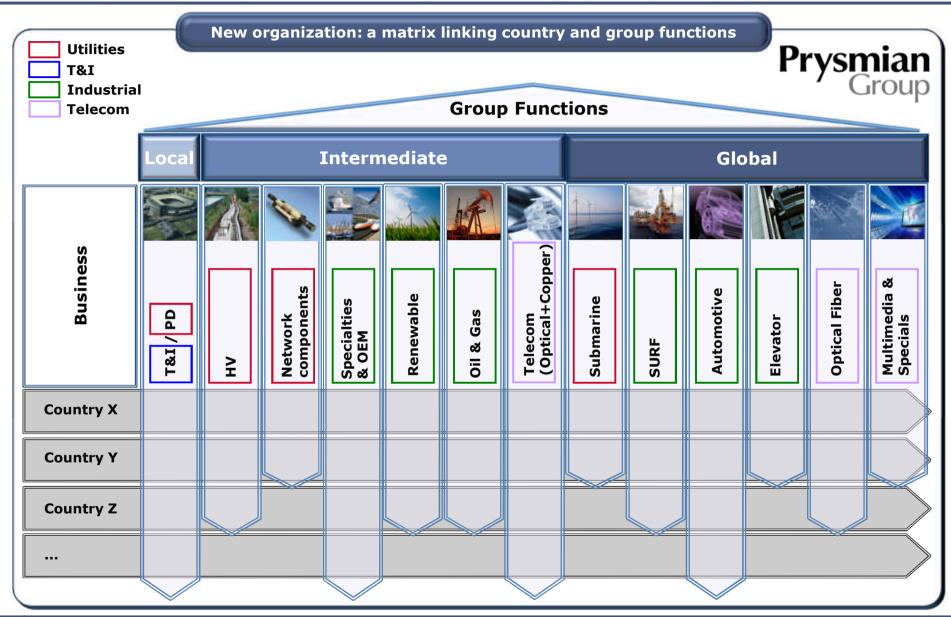
Draka integration

> Financial Results

> Appendix

## The new organization model

To strengthen leadership in all business segments leveraging on a global platform



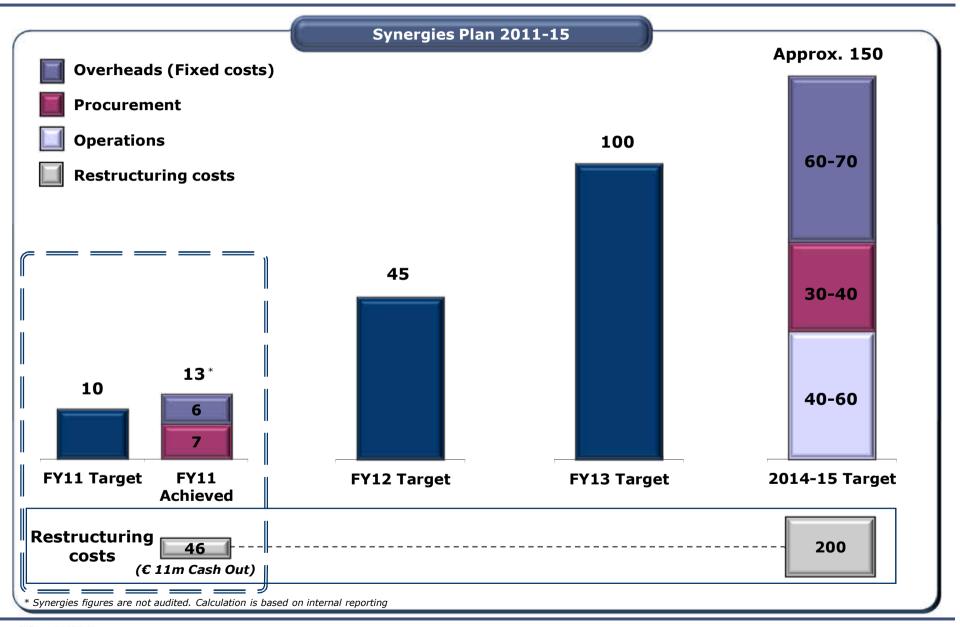
### **Integration process update**

Successful deployment of new organization and common processes

Q2 2011 H<sub>2</sub> 2011 **FY 2012 Execution** Design New Group Start deployment of Consolidate "One-company" identity  $\mathbf{V}$ Organization and new organization with common targets: done done **Key People** and processes o Key management aligned with **Appointment** shareholders' value through the V Base Business 2011-13 incentive plan • Synergies plan **Protection** done completed, start delivering first costs Corporate Brand • Synergies Plan: done reduction in: Mission & Vision o Fixed costs reduction as major o **Procurement** done contributor to FY'12 Target. Kick-off of main done V integration o Overheads Approx. 8% management and done rationalization staff rationalization completed workstreams done by Q1'2012 o Finalizing detailed review of suppliers agreements during the year o First production facilities rationalization from H2'12. Closing down 6 plants by 01'13

## First year of integration increasing confidence on Synergies Targets

**Euro Millions** 



## **AGENDA**

- ➤ Group Overview & 2012 Outlook
- > Draka integration
- > Financial Results
- > Appendix

### **Profit and Loss Statement**

### Euro Millions

	9M 2012	9M 2011 Reported <sup>a)</sup>	9M 2011 Combined <sup>b)</sup>	
Sales YoY total growth YoY organic growth	<b>5,930</b> (1.1%) c) (0.5%) c)	5,604	5,994	
Adj.EBITDA % on sales	<b>468</b> 7.9%	<b>408</b> 7.3%	<b>426</b> 7.1%	
Non recurring items	(66)	(260)		
<b>EBITDA</b> % on sales	<b>402</b> 6.8%	<b>148</b> 2.6%		
Adj.EBIT % on sales	<b>349</b> 	<b>305</b> 5.4%	<b>314</b> 5.2%	
Non recurring items Special items	(66) 12	(260) (98)		
<b>EBIT</b> % on sales	<b>295</b>	<b>(53)</b> (0.9%)		
Financial charges	(85)	(86)		
EBT % on sales	<b>210</b> 3.5%	(139) (2.5%)		
Taxes % on EBT	(61) 	(20) n.m.		
Net income	149	(159)		
Extraordinary items (after tax)	(45)	(327)		
Adj.Net income	194	168		

c) Variation calculated on 9M 2011 Combined



a) Includes Draka Group's results since 1 March 2011 b) Includes Draka Group's results since 1 January 2011

## **Extraordinary Effects**

### Euro Millions

	9M 2012	9M 2011 Reported <sup>a)</sup>
Antitrust investigation Restructuring Draka transaction costs Draka integration costs Draka change of control effects Inventory step-up (PPA) Other	(3) (51) - (5) - - (7)	(199) (27) (6) (9) (2) (14) (3)
EBITDA adjustments	(66)	(260)
Special items Gain/(loss) on metal derivatives Assets impairment Other	12 30 (4) (14)	(98) (97) - (1)
EBIT adjustments	(54)	(358)
Gain/(Loss) on other derivatives <sup>(1)</sup> Gain/(Loss) exchange rate Other one-off financial Income/exp.	18 (25) (2)	17 (26) -
EBT adjustments	(63)	(367)
Tax	18	40
Net Income adjustments	(45)	(327)

(1) Includes currency and interest derivatives

a) Includes Draka Group's results since 1 March 2011



## **Financial Charges**

### **Euro Millions**

	9M 2012	9M 2011 Reported <sup>a)</sup>
Net interest expenses	(81)	(75)
Bank fees Amortization	(7)	(8)
Gain/(loss) on exchange rates	(25)	(26)
Gain/(loss) on derivatives (1)	18	17
Non recurring effects	(2)	-
Net financial charges	(97)	(92)
Share in net income of associates	12	6
Total financial charges	(85)	(86)

Notes

(1) Includes currency and interest derivatives

a) Includes Draka Group's results since 1 March 2011

## **Statement of financial position (Balance Sheet)**

### Euro Millions

	30 Sept '12	30 Sept <b>`11</b>	31 December '11
Net fixed assets	2,248	2,223	2,255
of which: intangible assets	615	611	618
of which: property, plants & equipment	1,533	1,523	1,544
Net working capital	1,033	814	552
of which: derivatives assets/(liabilities)	12	(47)	(27)
of which: Operative Net working capital	1,021	861	579
Provisions & deferred taxes	(351)	(343)	(371)
Net Capital Employed	2,930	2,694	2,436
Employee provisions	310	236	268
Shareholders' equity	1,174	1,069	1,104
of which: attributable to minority interest	55	62	62
Net financial position	1,446	1,389	1,064
Total Financing and Equity	2,930	2,694	2,436

## **Cash Flow**

### Euro Millions

	9M 2012	9M 2011 Combined <sup>a)</sup>	FY 2011 Combined <sup>a)</sup>
Adj.EBITDA	468	426	586
Non recurring items	(66)	(264)	(303)
EBITDA	402	162	283
Net Change in provisions & others	4	170	197
Release of inventory step-up	-	14	14
Cash flow from operations (before WC changes)	406	346	494
Working Capital changes	(460)	(210)	91
Paid Income Taxes	(57)	(70)	(98)
Cash flow from operations	(111)	66	487
Acquisitions	(35)	(501)	(501)
Net Operative CAPEX	(89)	(86)	(150)
Net Financial CAPEX	5	6	4
Free Cash Flow (unlevered)	(230)	(515)	(160)
Financial charges	(97)	(109)	(132)
Free Cash Flow (levered)	(327)	(624)	(292)
Free Cash Flow (levered) excl. acquisitions	(292)	(123)	209
Dividends	(45)	(36)	(37)
Other Equity movements	1	1	1
Net Cash Flow	(371)	(659)	(328)
NFP beginning of the period	(1,064)	(732)	(732)
Net cash flow	(371)	(659)	(328)
Other variations	(11)	3	(4)
NFP end of the period	(1,446)	(1,388)	(1,064)

a) Includes Draka Group's results since 1 January 2011



## **AGENDA**

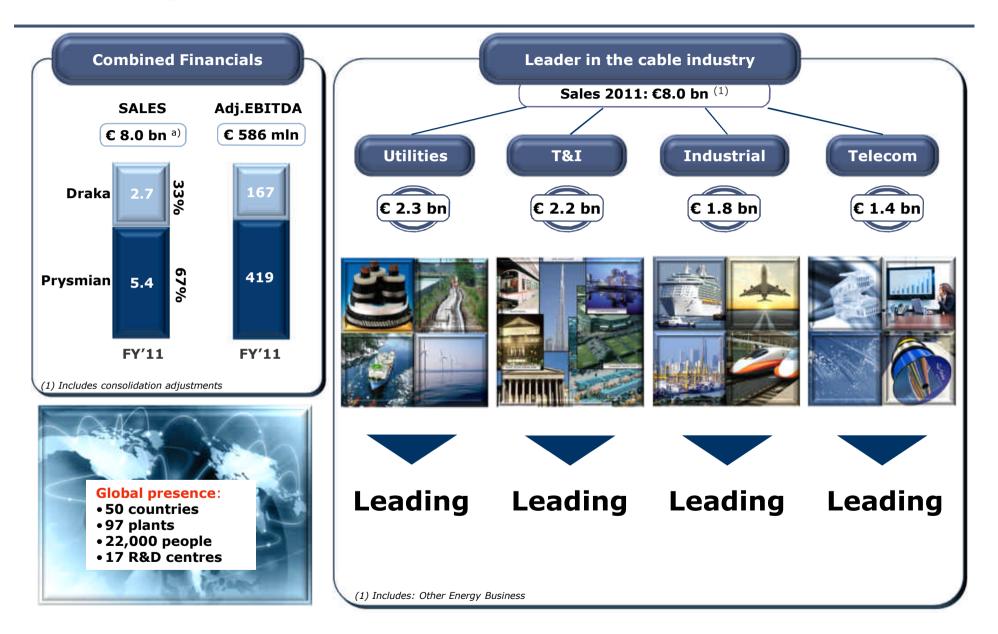
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### Full support from Draka shareholders to the new Prysmian industrial project

- 99.0% of Draka ordinary shares tendered (48,257,719 shares)
  - 90.4% tendered during the Offer Period (06 Jan '11 03 Feb '11). Settlement on the 22nd of February
  - 8.6% tendered during the Post Closing Acceptance Period (09 Feb '11 22 Feb '11). Settlement on the 8th of March
- Prysmian capital increase of 31,824,570 shares
  - 29,059,677 on the first settlement (22nd of February)
  - 2,764,893 on the second settlement (8th of March)
- New Prysmian total share capital of 214,508,781a) shares
- First consolidation of Draka since 1st March 2011
- Delisting of Draka shares from NYSE Euronext Amsterdam on 7 April 2011
- Squeeze-out procedure successfully completed in February 2012



## The new global market leader



### **Transaction Rationale**

Creation of a World's Leading Cables & Systems Company

Unique and Highly Complementary Combination, with Increased Coverage of Emerging Markets

**Strengthened Leadership in All Value Added Market Segments** 

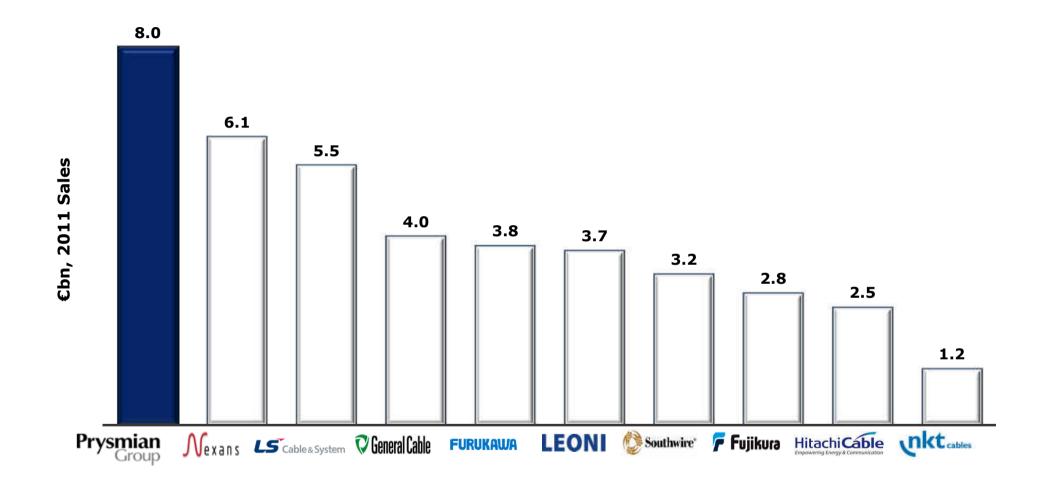
**Significant Synergy Potential** 

Strong Platform for Future Organic Growth and Industry Consolidation

**Significant Value for All Stakeholders** 

### Creation of a World's Leading Cables & Systems Company

N°1 in cable solutions for the energy and telecommunication business



Source: Companies' public documents.

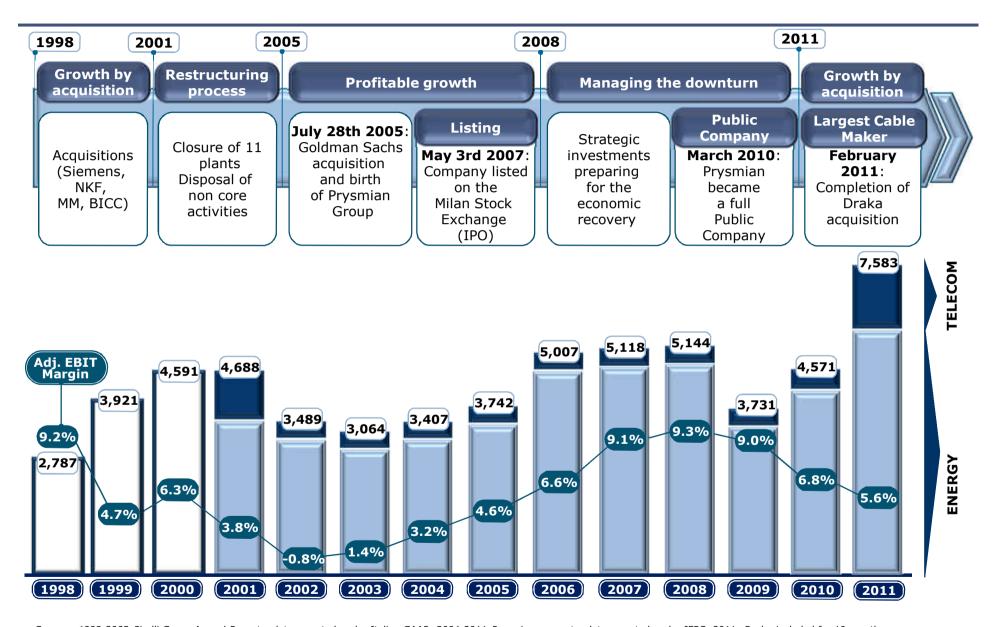
Note: Prysmian 2011 Combined figure; Nexans excluding Electrical Wire Segment; General Cable excluding Rod Mill Products; Furukawa considering only Telecommunications and Energy & Industrial Products segments, LTM figures as of 31-Dec-2011; Southwire as of December 2010; Furjikura considering only Telecommunications and Metal Cable & Systems segments, LTM figures as of 31-Dec-2011; Hitachi Cable considering Sales to Customers only for Industrial Infrastructure Products, Electronic & Automotive Products and Information Systems Devices & Materials segments, LTM figures as of 31-Dec-2011. All figures are expressed in € based on the average exchange rate of the reference period



## **AGENDA**

- ➤ Group Overview & 2012 Outlook
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## **Key Milestones**

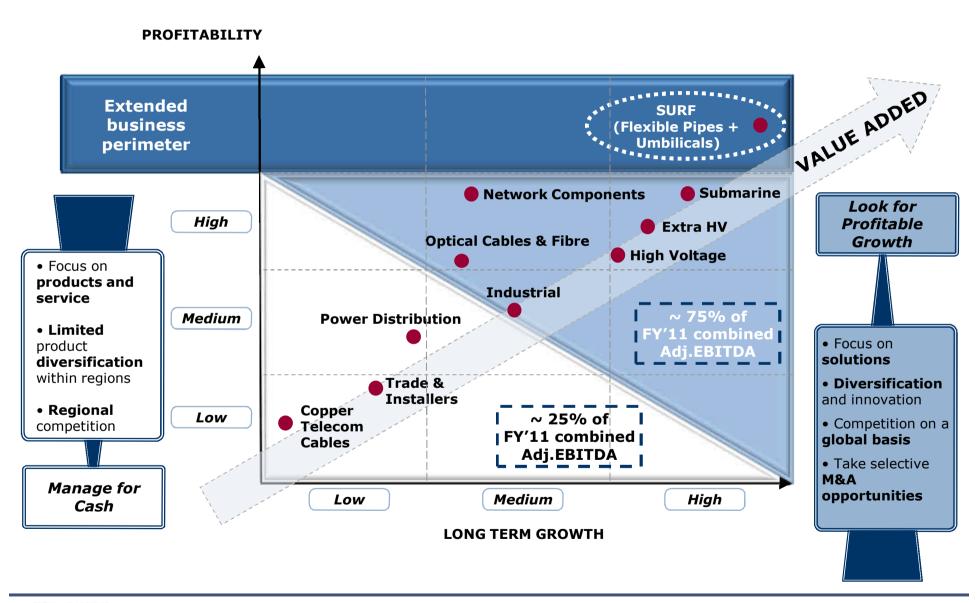


Source: 1998-2003 Pirelli Group Annual Reports, data reported under Italian GAAP; 2004-2011 Prysmian accounts, data reported under IFRS. 2011: Draka included for 10 months



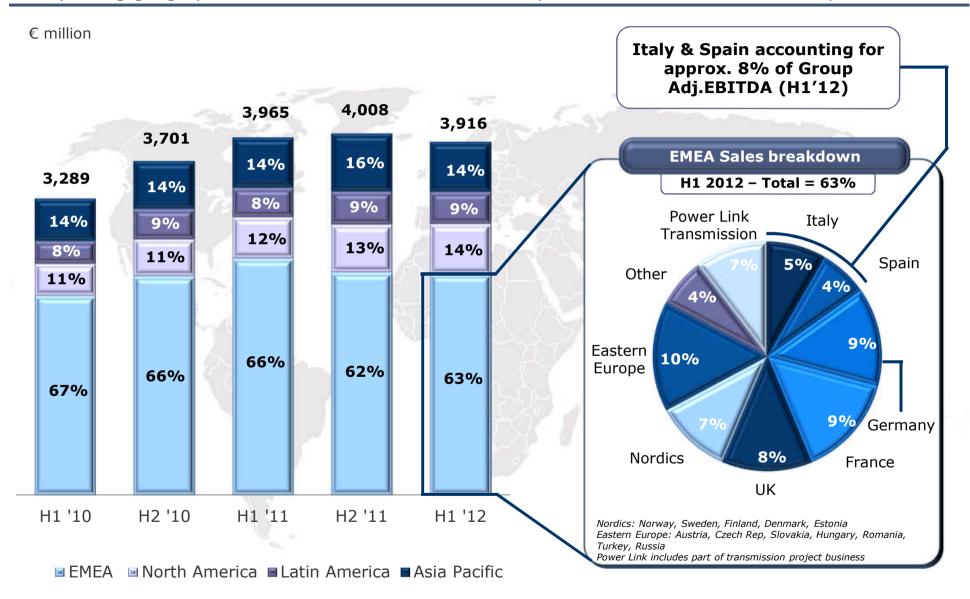
### **Prysmian Group business portfolio**

Focus on high value added segments



### Sales evolution by geographical area

Improving geographical diversification with a limited exposure to weaker southern European countries



Note: Sales Combined Prysmian + Draka



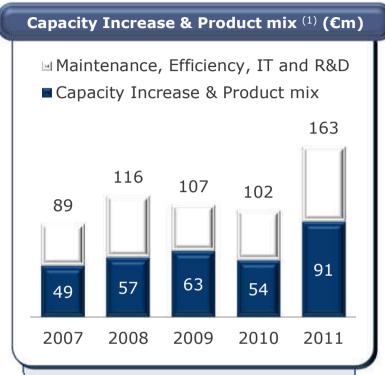
## **Increasing exposure to Emerging markets (30% of 2011 sales)**

Selective growth in High value added businesses to protect ROCE

#### 2011 Combined Sales breakdown by geographical area Growth drivers: % on tot € bn • Telecom (Optical, MMS) **FMFA** 64% 5.1 • Utilities HV Of which Eastern Europe 10% 0.8 **Eastern Europe\*** • Industrials (Renewables, Mining, North America 12% 1.0 10% Railway, OGP, Automotive) 0.7 Latin America 9% 15% 1.2 Asia Pacific 0.9 Of which APAC excl. Australia 11% 100% 8.0 Total Growth drivers: • Industrial OGP Off-shore Telecom Optical • Other Industrial (Renewables, Automotive) Utilities HV **Asia Pacific** (excl.Australia) 11% **Latin America** 9% Growth drivers: Telecom Optical Utilities HV • Industrials (e.g. Renewables, Elevators, OGP) \* Eastern Europe includes Austria, Czech Rep, Slovakia, Hungary, Romania, Turkey, Russia

### Targeting High-tech segments and profitable extra-EU markets

CAPEX evolution in the last 5 years



						-
Utilities	73%	72%	43%	22%	59%	
Industrial	14%	9%	6%	2%	7%	
Surf	-	4%	43%	65%	21%	
T&I	10%	2%	-	-	2%	
Telecom	3%	13%	8%	11%	11%	
Total <sup>(2)</sup>	100%	100%	100%	100%	100%	

Capex by Geographical area (€m) ■ Capex Submarine □ Capex (excl. Submarine) 163 116 107 102 89 129 103 100 98 71 2008 2009 2010 2011 2007 **APAC** 20% 10% 8% 7% 15% 8% Latin Am. 18% 34% 39% 26% 3% North Am. 5% 20% 15% 13% **EMEA** 69% 52% 43% 41% 54% Total (3) 100% 100% 100% 100% 100%

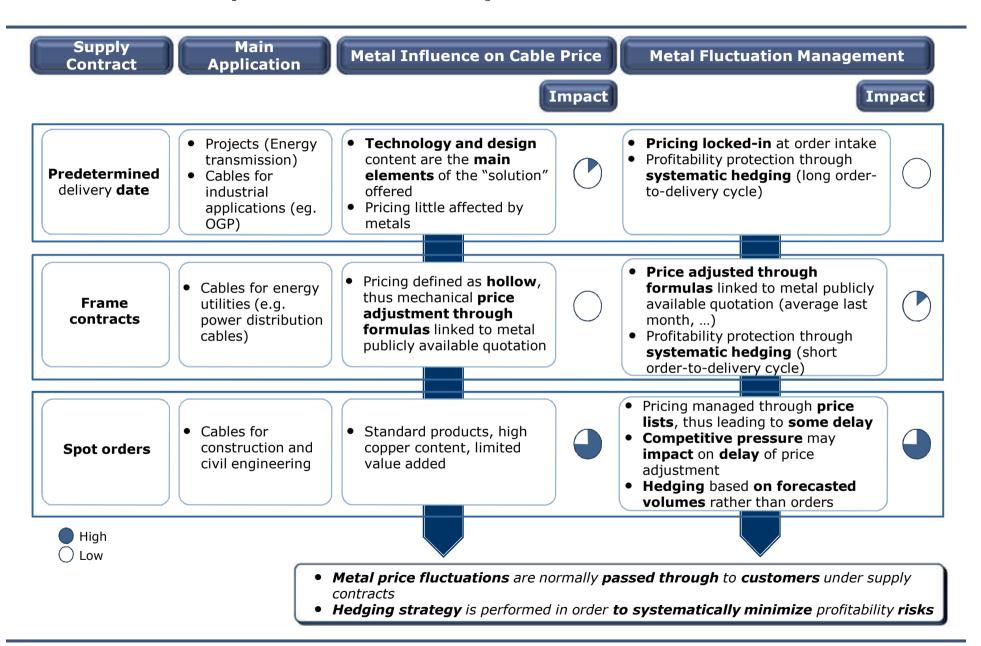
(3) % of Total Capex excluding Submarine



<sup>(1)</sup> Total Capex includes Capacity increase & Product mix, Maintenance, Efficiency, IT and R&D

<sup>(2) %</sup> of Capacity Increase & Product mix Note: 2011 figures include Draka for 12 months

# **Metal Price Impact on Profitability**

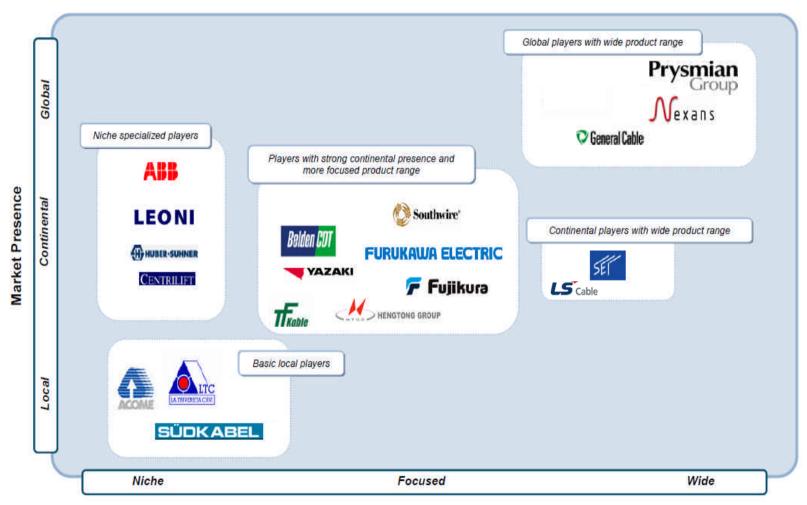


# **AGENDA**

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# **Clusters of Cable Manufacturers in the Industry**

Competitive scenario - Energy Cables



Product Portfolio Range

# **Full package of solutions for Energy Business**

#### Utilities

- Power Transmission
  - Underground EHV, HV-DC/AC
  - Submarine (turn-key) EHV-DC/AC (extruded, mass impregnated and SCFF) and MV
- Power Distribution
  - LV, MV (P-Laser)
- Network components
  - joints, connectors and terminations from LV to EHV



#### **Trade & Installers**

- LV cables for construction
  - Fire performing
  - Environmental friendly
  - Low smoke-zero halogen (LSOH)
  - Application specific products

#### Industrial

- **Specialties & OEM** (rolling stock, nuclear, defence, crane, mining, marine, electro medical, railway, other infrastructure)
- Automotive
- OGP & SURF
- Renewables
- Elevator
- Other industrial (aviation, branchment, other)





# **Utilities – Power Transmission**

## **Business description**

High/extra high voltage power transmission solutions for the utilities sector

 Underground High Voltage Cabling solutions for power plant sites and primary distribution networks



• Submarine High Voltage Turnkey cabling solutions for submarine power transmission systems at depths of up to 2,000 meters



 Network components Joints, connectors and terminations for low to extreme high voltage cables suitable for industrial, building

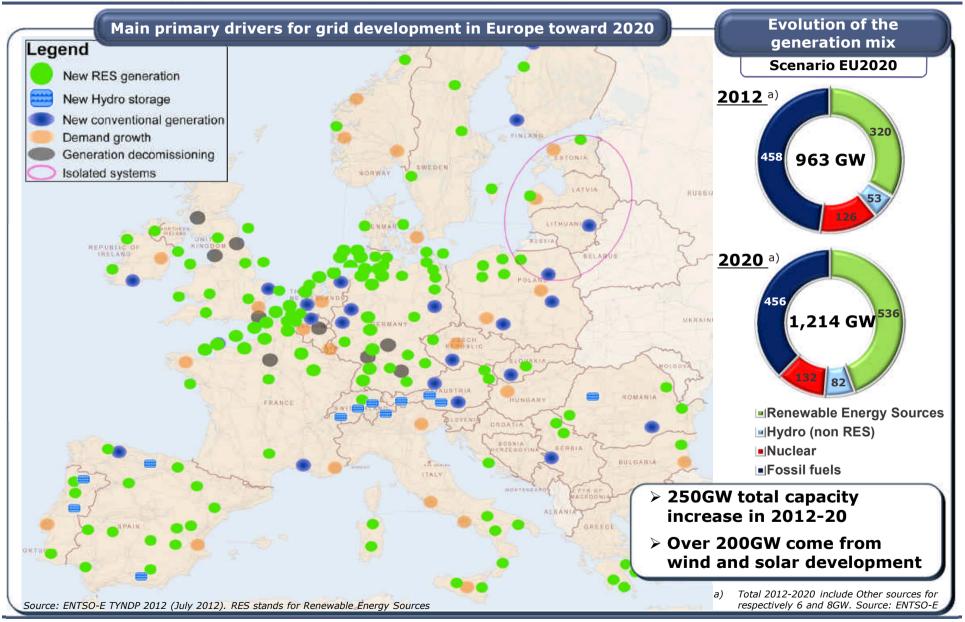
or infrastructure applications and for power transmissic and distribution





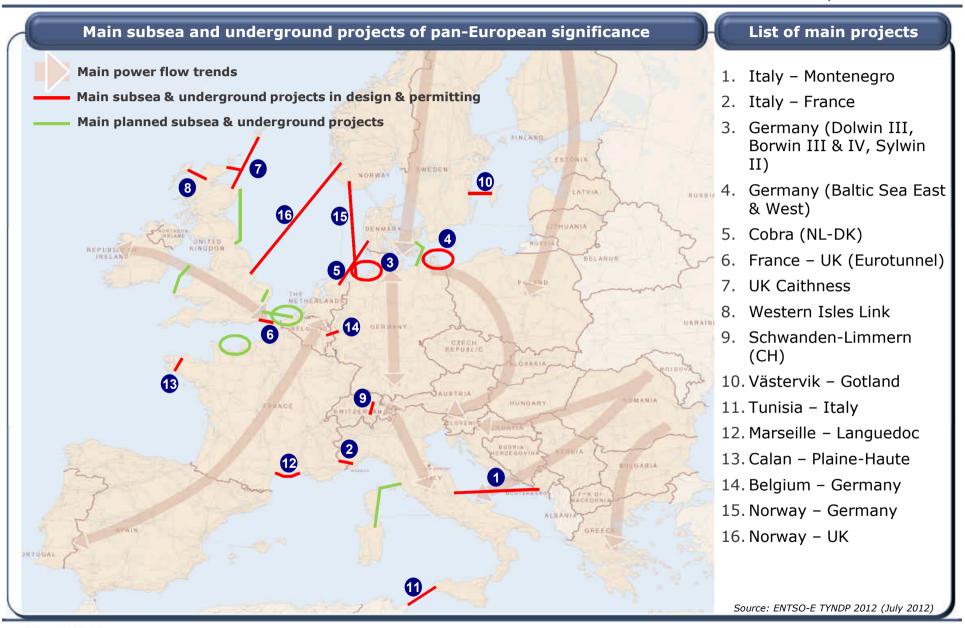
# **Utilities - Transmission**

Changing Energy generation mix implies a re-engineering of transmission grids



# **Utilities - Transmission**

First round of investments to increase wind off-shore and interconnections to main consumption centers



# **Utilities – Submarine Systems**

## **Key success factors**

- Track record and reliability
- Ability to design/execute turnkey solution
- Quality of network services
- Product innovation
- State-of-the-art cable laying ship

# Action plan

Capacity expansion completed in Pikkala. Capacity increase planned in Arco Felice and Drammen to support growth next years through:

- Leverage on strong off-shore windfarms trend
- Secure orders to protect long-term growth
- Focus on flawless execution

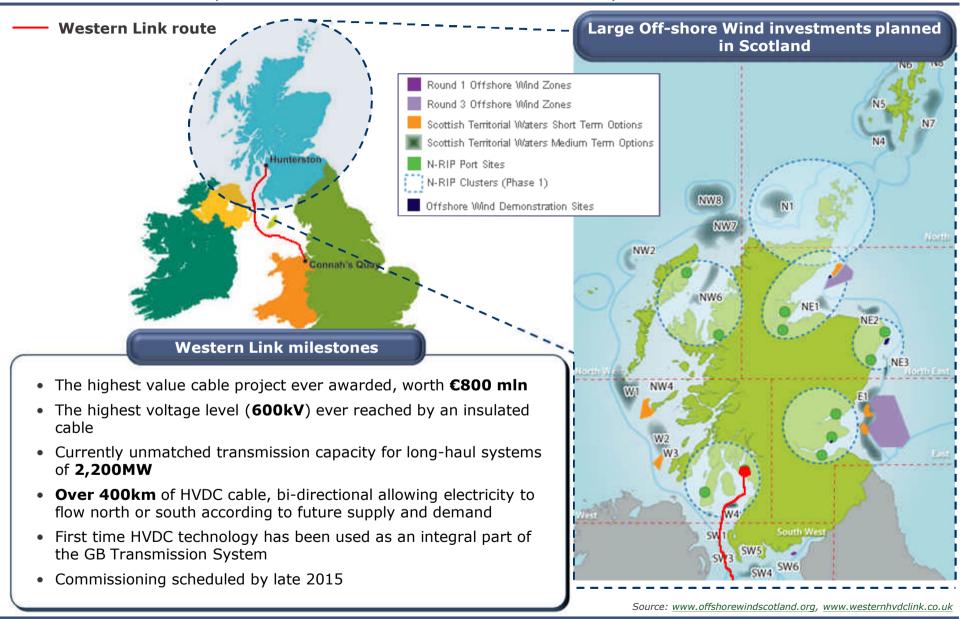
Latest Key projects	Customers	Period	€m (1)
Mon.Ita	Terna	2014-16	400
Dardanelles	TEIAS	2012-14	67
Phu Quoc	EVNSPC	2012-14	67
Western Link	NGET/SPT Upgrades	2012-15	800
HelWin2	TenneT	2012-15	200
Hudson Project	Hudson Transmission Partners LLC	2012-13	\$175m
SylWin1	TenneT	2012-14	280
HelWin1	TenneT	2011-13	150
BorWin2	TenneT	2010-13	250
Messina	Terna	2010-13	300
Kahramaa	Qatar General Elect.	2009-10	140
Greater Gabbard	Fluor Ltd	2009-10	93
Cometa	RED Electrica de España	2008-11	119
Trans Bay	Trans Bay Cable LLC	2008-10	\$125m
Sa.Pe.I	Terna	2006-10	418
Neptune	Neptune RTS	2005-07	159
GCC Saudi - Bahrain	Gulf Cooperation Council Inter. Aut.	2006-10	132
Angel development	Woodside		
Rathlin Island	N.Ireland Electricity		
Ras Gas WH10-11	J. Ray Mc Dermott		

(1) Prysmian portion of the project



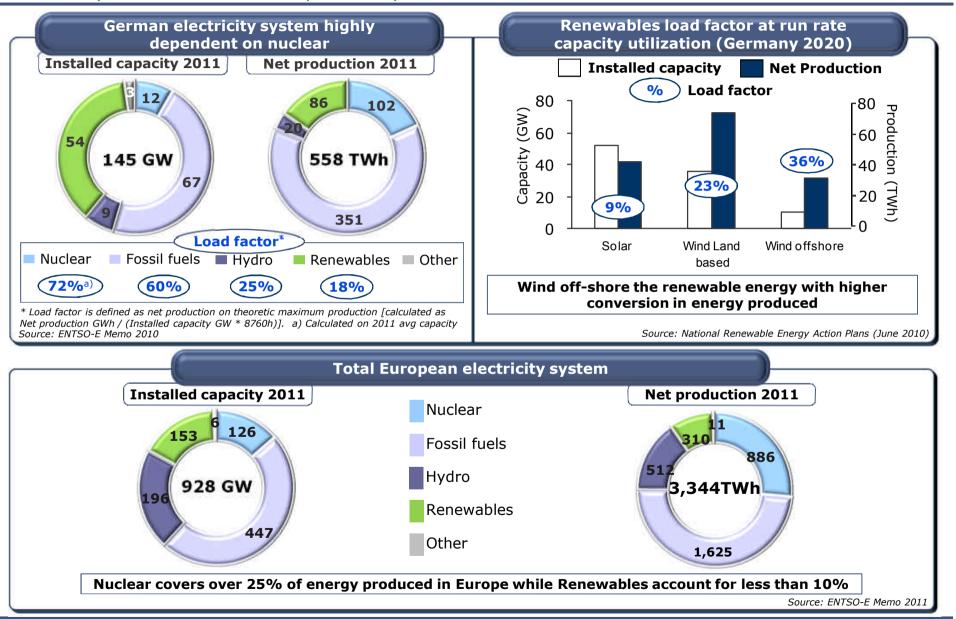
# **Utilities – Western Link a milestone in the submarine sector**

Confirmed leadership in terms of know-how and innovation capabilities



# **Utilities - Nuclear decrease as new driver for Renewables**

Germany exit from nuclear to potentially lower nuclear investments in other countries



# **Utilities - Power Distribution**

#### **Market drivers**

- Long term growth in electricity consumption
- Mandated improvements in service quality
- Investment incentives to utilities
- Urbanization

# Key customers Key customers are all major national distribution network operators 中電集團 CLPGroup RWE BERDROLA Eletropaulo Eletropaulo FPL. Nevada Power. SHANGHAI ELECTRIC POWER CO., LTD.

#### **Key success factors**

- Time to market
- Quality of service
- Technical support
- Cost leadership
- Customer relationship

#### **Action plan**

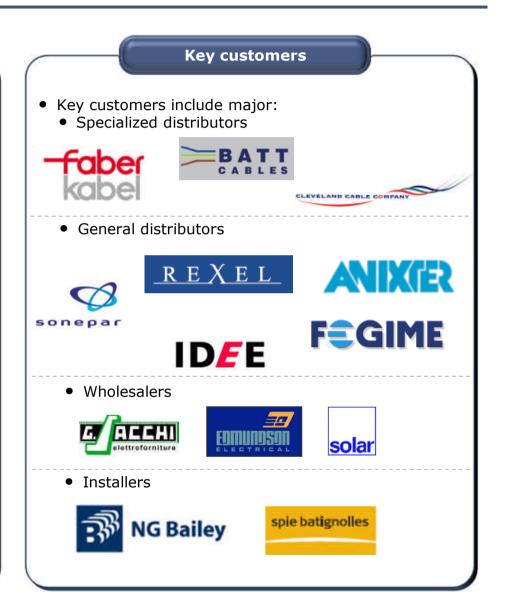
- Improve service level and time to market
- Reduce product cost
  - Cable design optimization
  - Alternative materials / compounds introduction
  - Process technologies improvement
- Innovate
  - New insulation materials
  - P-LASER launch in Europe



# **Trade & Installers**

#### **Business description**

- Low voltage cables for residential and non residential construction
- Channel differentiation with both:
  - Direct sales to end customers (Installers)
  - Indirect sales through
    - Specialized distributors
    - General distributors
    - Wholesalers
    - Do-it-yourself/modern distribution
- Wide range of products including
  - Value added fire retardant
  - Environmental friendly
  - Specialized products



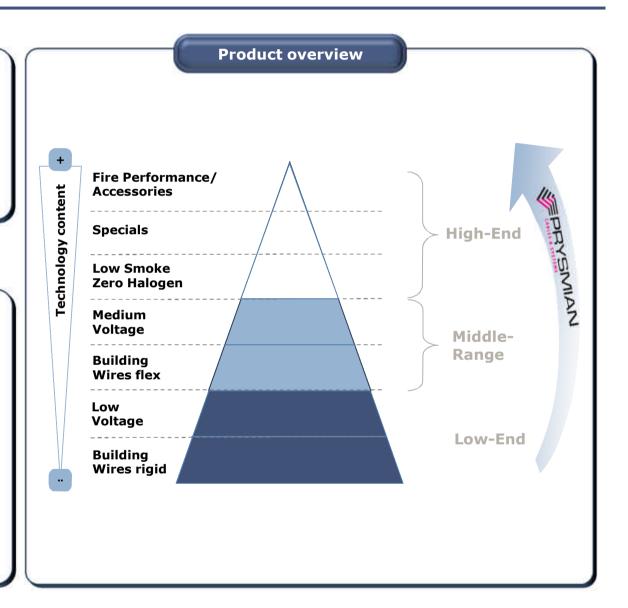
# **Trade & Installers**

## **Key success factors**

- Product range
- On-time delivery / Product availability
- Inventory/WC management
- Cost leadership
- Channel management
- Customers' relationship

#### **Action plan**

- Continuously redefine product portfolio
  - Focus on high-end products (e.g. Fire Performance)
- Exploit channel/market specificity
  - Focus on wholesalers and installers
  - Protect positioning in high margin countries
  - Grow global accounts
- Continuously improve service level
- Benefit from changes in regulatory regime



## **Industrial**

#### **Business description**

Integrated cable solutions highly customized to our industrial customers worldwide

#### Oil & Gas

Addressing the cable needs of research and refining, exploration and production. Products range from low & medium voltage power and control cables to dynamic multi-purpose umbilicals for transporting energy, telecommunications, fluids and chemical products



#### Renewable

Advanced cabling solutions for wind and solar energy generation contribute to our clients increased efficiency, reliability and safely



#### **Surf (Subsea umbilical, riser and flowline)**

SURF provides the flexible pipes and umbilicals required by the petro-chemicals industry for the transfer of fluids from the seabed to the surface and vice versa



#### **Elevator**

Meeting the global demand for high-performing, durable and safe elevator cable and components we design manufacture and distribute packaged solutions for the elevator industry



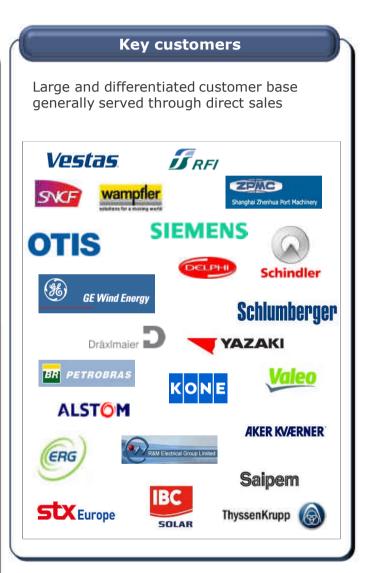
#### **Auto & Transport**

Products for trains, automobiles, ships and planes including the Royal Caribbean's Genesis fleet (world's biggest ship) & Alstom designed TGV (world's fastest train)



#### **Specialties & OEM**

Products for mining, crane and other niches





# Industrial – Investing in the high value added off-shore oil business

New flexible pipes plant in Brazil and acquired downhole technology from Draka

Vila Velha (BRA): new flexible pipes plant built next to the pre-existing umbilical plant



#### Over US\$ 100m sales in FY2011



**Flexible Pipes** 

Production line and chemical injection



Umbilical Control/Injection

Controlling valves on the sea bed. Can use thermoplastic hoses or steel tubes (STU)



**Umbilical for Power** 

Connecting platforms to platforms to transmit power or feed pumps for upstream exploration

Bridgewater (USA): plant contributed by Draka specialized in downhole technology (DHT)



# reakdown: N.A.(50%

Sales breakdown: N.A.(50%)-Europe(20%)-S.A.(20%)-MiddleEast/Apac(10%)

Approx. US\$ 40m sales in FY2011



Hybrid Electro-Optical

Monitoring in real time the performance of the well. Tube of SS, Inconel, Duplex, etc



**Electrical** 

Supplying power to the sensors or to the well



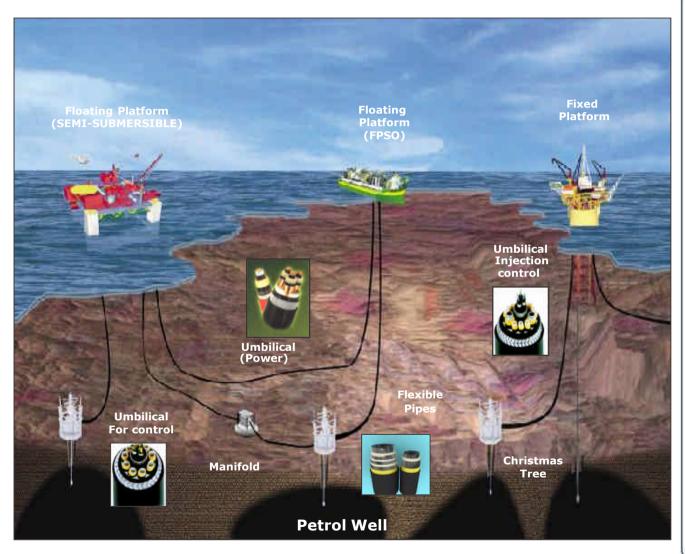
Packaged Gas & Fluid

For chemical/ hydraulic injection, fiber sensing

Main customers: Schlumberger, Baker-Hughes, BJ Services, GCDT

# **Industrial – Off-shore oil exploration**

Oilfield structure

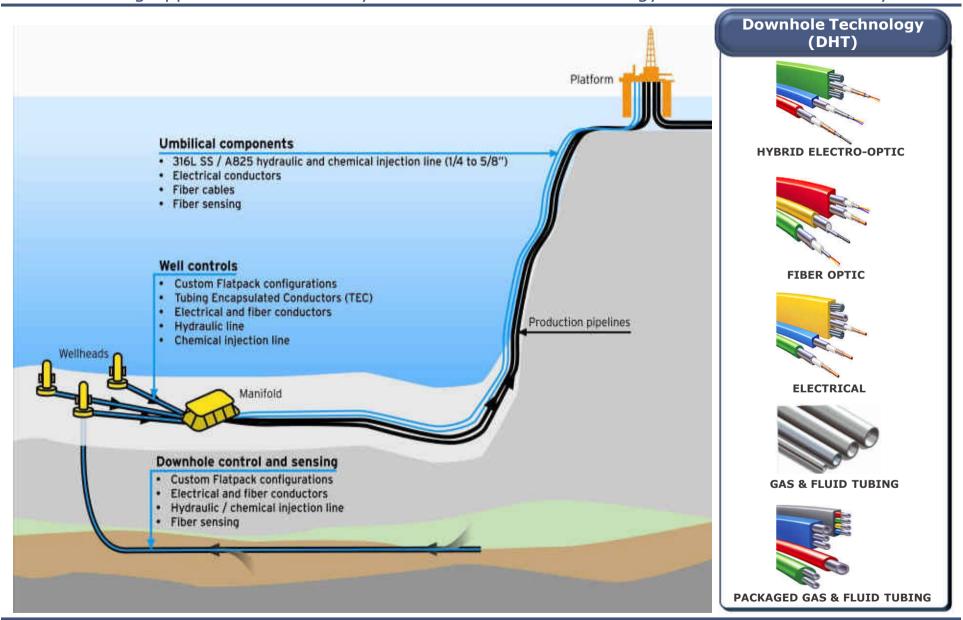






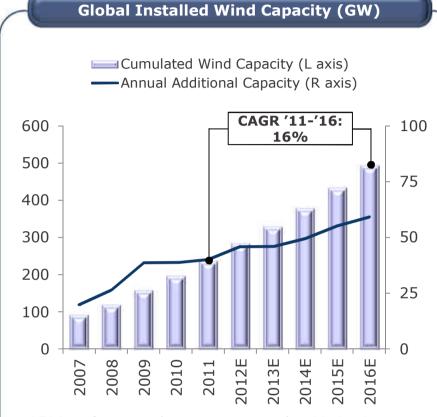
# **Industrial – Off-shore oil exploration**

Cross selling opportunities driven by the new Downhole technology business contributed by Draka



# Industrial - Global renewables market

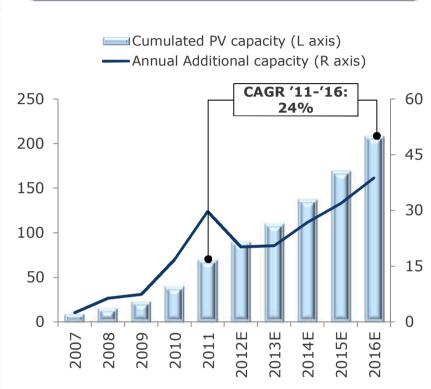
Steady growth expected across all geographical areas



- 250GW of new wind capacity expected in 2012-16
- China the largest market (26% of global 2011 wind capacity), followed by USA (20%) and Germany (12%)
- Latam and Apac (in particular Brazil and Australia) the fastest growing markets with CAGR '11-'16 of 36% and 20% respectively



## Global Installed Solar PV Capacity (GW)

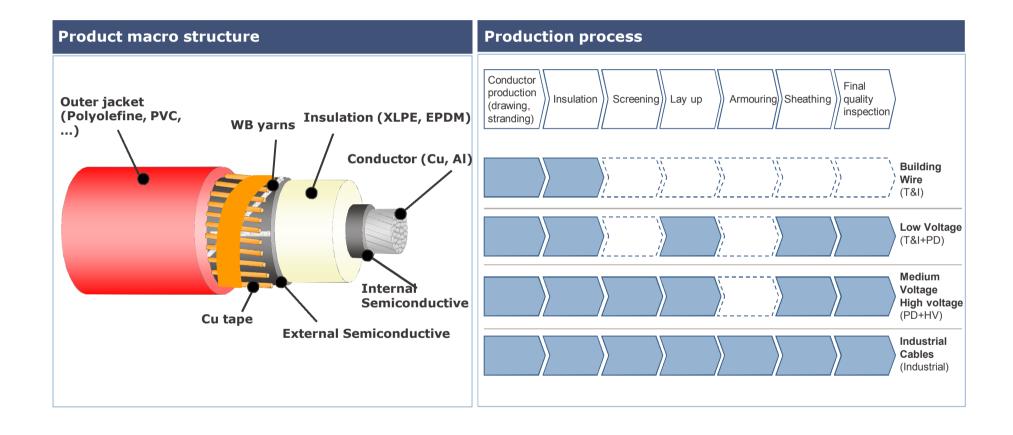


- 140GW of new PV capacity expected in 2012-16
- Europe by far the largest market with 74% of global installed capacity (end '11). Germany and Italy account respectively for 35% and 18%
- PV market expected to triple in the period 2011-16, driven by fast growing USA (+26 GW), China (+18 GW) and Germany (+15 GW)

Source: EPIA (Moderate Scenario - March 2012)



# **Macro-structure of Energy Cables**

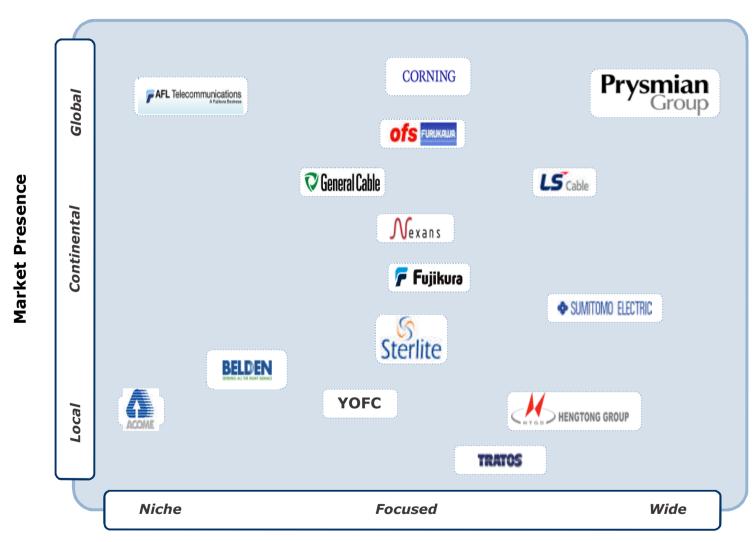


# **AGENDA**

- ➤ Group Overview & 2012 Outlook
- > Draka integration
- > Financial Results
- Appendix Telecom

# **Major Players within the Telecom Industry**

Competitive scenario



**Product Portfolio Range** 

## **Our Telecom Business**

#### **Business description**

Integrated cable solutions focused on high -end Telecom

#### **Telecom solutions**

<u>Optical cables</u>: tailored for all today's challenging environments from underground ducts to overhead lines, rail tunnels and sewerage pipes

<u>Copper cables</u>: broad portfolio for underground and overhead solutions, residential and commercial buildings

<u>Connectivity</u>: FTTH systems based upon existing technologies and specially developed proprietary optical fibres



#### **MMS**

<u>Multimedia specials</u>: solutions for radio, TV and film, harsh industrial environments, radio frequency, central office switching and datacom <u>Mobile networks</u>: Antenna line products for mobile operators <u>Railway infrastructure</u>: Buried distribution & railfoot cables for long distance telecommunication and advanced signalling cables for such applications as light signalling and track switching



#### **Optical Fiber**

Optical fiber products: single-mode optical fiber, multimode optical fibers and specialty fibers (DrakaElite)

Manufacturing: our proprietary manufacturing process for Plasma-activated Chemical Vapor Deposition and Licensed OVD Technology (600 unique inventions corresponding to > 1.4K patents) positions us at the forefront of today's technology



# **Key customers**

Key customers include key operators in the telecom sector





#### **Market trends**

- Demand function of level of capital expenditures budgeted by large telecom companies (PTT/incumbents as well as alternative operators) for network infrastructures, mainly as a consequence of:
  - Growing number of internet users
  - Diffusion of broadband services / other hightech services (i.e. IPTV)

**Key success factors** 

- Continuous innovation and development of new cable & fibre products
- Cable design innovation with special focus on installation cost reduction
- Relentless activity to maintain the highest quality and service level
- Focus on costs to remain competitive in a highly price sensitive environment

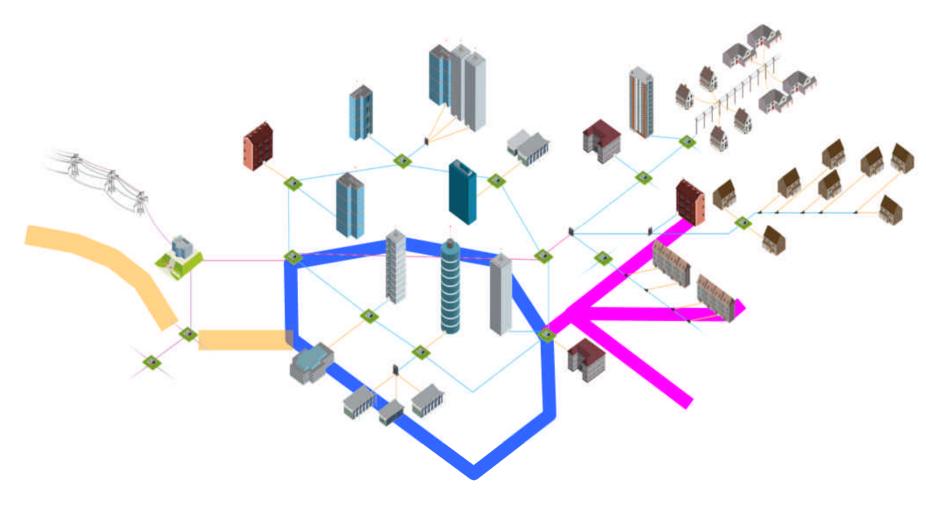
#### Strategic value of fibre

- Fibre optic represents the major single component cost of optical cables
- Fibre optic production has high entry barriers:
  - Proprietary technology or licenses difficult to obtain
  - Long time to develop know-how
  - Capital intensity
- When fibre optic is short, vertically integrated cable manufacturers leverage on a strong competitive advantage

#### **Action plan**

- Maintain & reinforce position with key established clients
- Further penetration of large incumbents in emerging regions
- Optimize utilization of low cost manufacturing units
- Expand distribution model in Domestic & Export
- Streamline the inter-company process
- Fully integrated products sales
- Refocus on export activities
- Increase level and effectiveness of agents

# **Telecom Cables Main Applications**

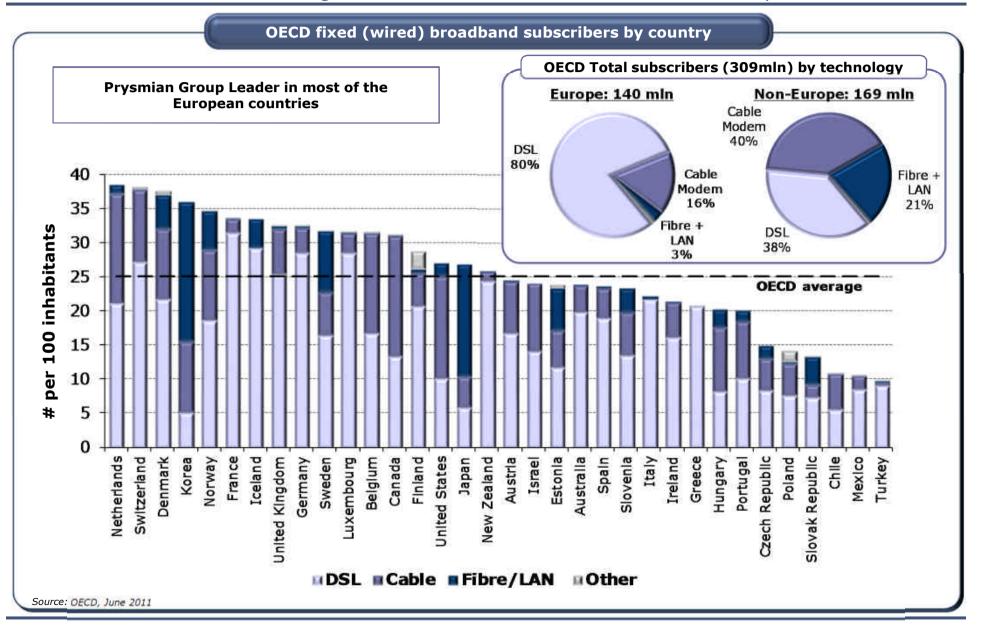


**BACKBONE** 

METROPOLITAN RING ACCESS NETWORK

# Telecom - Europe as major opportunity in optical cables development

FTTH investments continue to grow but still at 3% of total subscribers in Europe



# Consolidated leadership in Australia to benefit from new NBN project

Start-up of National broadband network in 2011

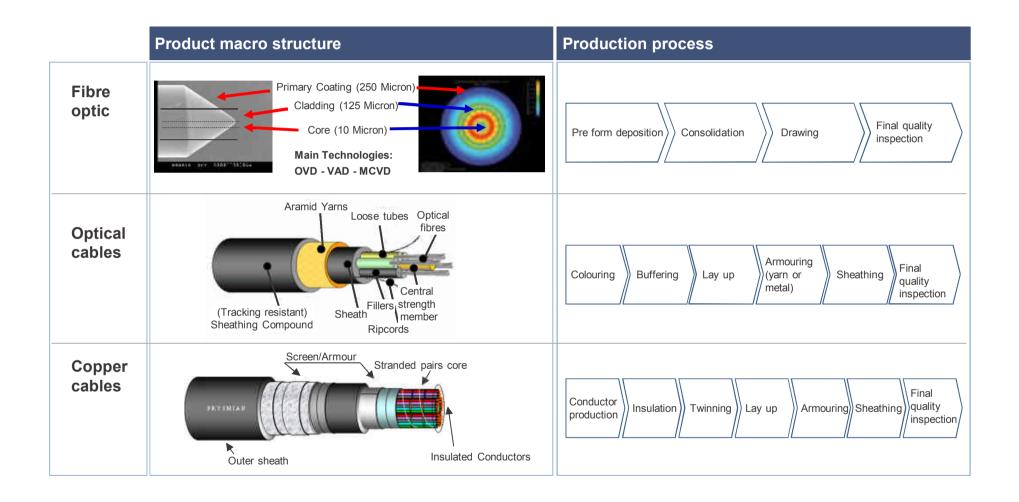


#### Rollout plan for National Broadband Network

- Government initiative to provide direct fibre connection to 93% of Australian subscribers (residential and business)
- AUD 43 bn capex planned during the period (2011-2019); construction started in 2011
- Telstra and NBN agreed to jointly develop the new network
- Prysmian signed a 5-year agreement with NBN as major supplier of optical cables for the network (AUD 300m)
- Prysmian signed new 4-year frame agreement with Telstra to supply optical and copper cables
- Large part of existing and new Telstra cable infrastructure being used within the NBN network
- Prysmian doubling optical cable capacity in Australian Dee Why site

Cities/Towns

# **Macro-structure of Telecom Cables**

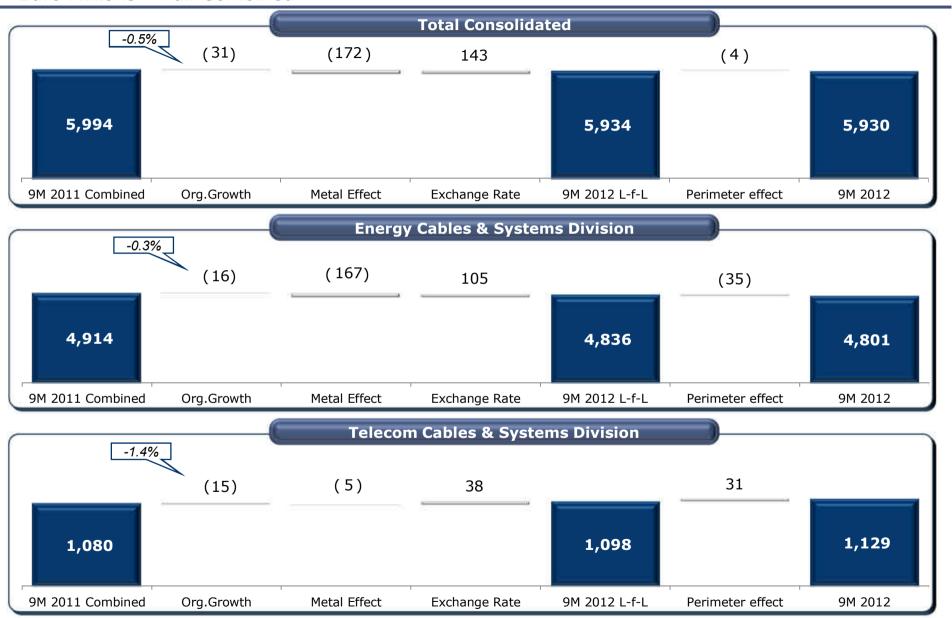


# **AGENDA**

- ➤ Group Overview & 2012 Outlook
- > Draka integration
- > Financial Results
- > Appendix Financials

# **Bridge Consolidated Sales**

Euro Millions - Full Combined



# **Energy Segment – Profit and Loss Statement**

Euro Millions

	9M 2012	9M 2011 Reported <sup>a)</sup>	9M 2011 Combined <sup>b)</sup>
Sales to Third Parties	4,801	4,640	4,914
YoY total growth	-2.3% <sup>c)</sup>		·
YoY organic growth	-0.3% c)		
Adj. EBITDA	348	320	330
% on sales	7.3%	6.8%	6.6%
Adj. EBIT	268	247	252
% on sales	5.6%	5.3%	5.1%

c) Variation calculated on 9M 2011 Combined



a) Includes Draka Group's results since 1 March 2011

b) Includes Draka Group's results since 1 January 2011

# **Energy Segment – Sales and Profitability by business area**

Euro Millions, % of Sales Growth – 9M combined

		9M 2012	) (	9M 2011 Comb.		Total growth	Organic growth
ies	Utilities	1,678		1,706		-1.7%	1.0%
Sales to Third Parties	Trade & Installers	1,653		1,730		-4.4%	-1.8%
Third	Industrial	1,371		1,341		2.2%	2.7%
s to 1	Others	99		137		n.m.	n.m.
Sale	Total Energy	4,801		4,914	,	-2.3%	-0.3%
Adj. EBITDA	Utilities Trade & Installers Industrial Others  Total Energy	185 62 101 - <b>348</b>		192 57 80 1		9M'12 % on Sales 11.0% 3.7% 7.3% n.m.	9M'11 % on Sales 11.3% 3.3% 6.0% n.m.
Adj. EBIT	Utilities Trade & Installers Industrial Others  Total Energy	159 41 70 (2) <b>268</b>		164 34 55 (1) <b>252</b>		9.3% 2.5% 5.1% n.m. <b>5.6%</b>	9.6% 2.0% 4.1% n.m. <b>5.1%</b>

# **Telecom Segment – Profit and Loss Statement**

**Euro Millions** 

	9M 2012	9M 2011 Reported <sup>a)</sup>	9M 2011 Combined <sup>b)</sup>
Sales to Third Parties	1,129	964	1,080
YoY total growth	4.6% c)		
YoY organic growth	-1.4% c)		
Adj. EBITDA	120	88	96
% on sales	10.6%	8.9%	8.7%
Adj. EBIT	81	58	62
% on sales	7.3%	5.9%	5.6%

c) Variation calculated on 9M 2011 Combined



a) Includes Draka Group's results since 1 March 2011

b) Includes Draka Group's results since 1 January 2011

# **Financial Structure**

## **Euro Millions**

Debt s	tructure (€m)				30.09.2012 (€m)	
	30.09.12	31.12.11		Used	Available Funds <sup>(2)</sup>	Maturity
Term Loan	672	674	ш	672	-	12/2014
Eurobond	407	412	ш	407	-	04/2015
Revolving Credit Facility	-	-	ш	-	396	12/2014
Securitization	108	111	ш	108	42	07/2013
Term Loan 2011	400	400	ш	400	-	03/2016
Revolving 2011	-	-	ш	-	400	03/2016
Other Debt	358	325	ш	358	-	-
Total Gross Debt	1,945	1,922	ш	1,945	838	<b>2.4</b> y <sup>(1)</sup>
Cash & Cash equivalents	(430)	(727)	ш	(430)	430	
Other Financial Assets	(46)	(103)	ш	(46)	26	
NFP Vs third parties	1,469	1,092	ш	1,469	1,294	
Bank Fees	(23)	(28)				
NFP	1,446	1,064				

Note: Compound average spread on used committed credit lines equal to 2.1%



<sup>(1)</sup> Average maturity as of 30 September 2012

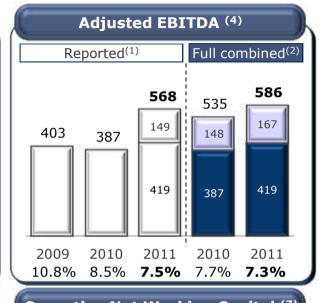
<sup>(2)</sup> Defined as Cash and Unused committed credit lines

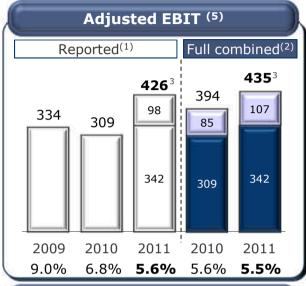
# **FY 2011 Key Financials**

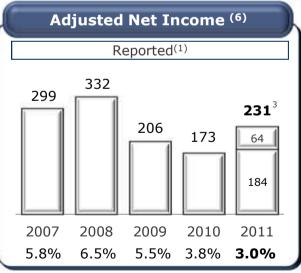
Euro Millions, % on Sales

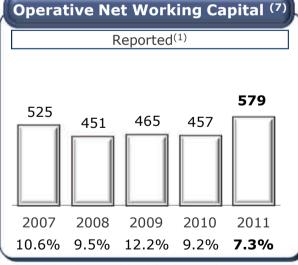














(1) Draka consolidated for the period 1 March 2011 – 31 December 2011; (2) Draka consolidated for the period 1 January – 31 December; (3) Includes consolidation adjustments; (4) Adjusted excluding non-recurring income/expenses; (5) Adjusted excluding non-recurring income/expenses; (5) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (7) Operative Net Working capital defined as Net Working Capital excluding the effect of derivatives; % of sales is defined as Operative Net Working Capital on annualized last quarter sales

# **Profit and Loss Statement**

## Euro Millions

	FY 2	2011 R	eport	ed a)	FY 20	<b>10</b> Com	ibined <sup>b)</sup>
	PRY	DRAK	Cons. adj.	Total	PRY	DRAK	Total
<b>Sales</b> YoY total growth YoY organic growth	<b>5,363</b> 17.3% 11.2%	<b>2,279</b> 8.5% 4.0%	(59)	<b>7,583</b> 65.9%	<b>4,571</b> 22.5% 3.2%	2,419 18.7% 3.5%	6,990
Adj.EBITDA % on sales	<b>419</b> 7.8%	<b>149</b> 6.5%	-	<b>568</b> 7.5%	<b>387</b> 8.5%	<b>148</b> 6.1%	<b>535</b> 7.7%
Non recurring items	(247)	(38)	(14)	(299)	(22)	(56)	(78)
<b>EBITDA</b> % on sales	<b>172</b> 3.2%	<b>111</b> 4.9%	(14)	<b>269</b> 3.4%	<b>365</b> 8.0%	<b>92</b> 3.8%	<b>457</b> 6.5%
Adj.EBIT % on sales	<b>342</b> 6.4%	<b>98</b> 4.3%	(14)	<b>426</b> 5.6%	<b>309</b> 6.8%	<b>85</b> 3.5%	<b>394</b> 5.6%
Non recurring items Special items	(247) (98)	(38) (10)	(14) -	(299) (108)	(22) 20	(56) -	(78) 20
<b>EBIT</b> % on sales	(3) 0.1%	<b>50</b> 2.2%	(28)	<b>19</b> 0.3%	<b>307</b> 6.7%	<b>29</b> 1.2%	<b>336</b> 4.8%
Financial charges	(102)	(13)	(5)	(120)	(94)	(24)	(118)
EBT % on sales	(105) -1.8%	<b>37</b> 1.6%	(33)	( <b>101</b> )	<b>213</b> 4.7%	<b>5</b> 0.2%	<b>218</b> 3.1%
Taxes % on EBT	(32) n.m.	(17) n.m.	5	(44) n.m.	(63) 29.8%	2 <i>37.5</i> %	(61) 28.0%
Net income	(137)	20	(28)	(145)	150	7	157
Extraordinary items (after tax)	(321)	(44)	(11)	(376)	(23)	(57)	(80)
Adj.Net income	184	64	(17)	231	173	64	237

FY 2	2011 C	ombir <sub>Cons.</sub>	
PRY	DRAK	adj.	Total
<b>5,363</b> <i>17.3%</i>	<b>2,669</b> <i>10.4%</i>	(59)	<b>7,973</b> 14.1%
11.2%	4.2%		8.8%
<b>419</b> 7.8%	<b>167</b> 6.3%	-	<b>586</b> 7.3%
<b>342</b> 6.4%	<b>107</b> 4.0%	(14)	<b>435</b> 5.5%



a) Includes Draka consolidated 10 months from 1 March 2011 b) Includes Draka consolidated all 12 months

# **Extraordinary Effects**

## **Euro Millions**

	FY 2	2011 R	Report	ed <sup>a)</sup>
	PRY	DRAK	Cons. adj.	Total
Antitrust investigation Restructuring Legal costs Draka transaction costs Draka integration costs Draka change of control effects Inventory step-up (PPA) Other	(205) (22) - (6) (10) (2) - (2)	- (34) - - (2) - - (2)	- - - - - (14)	(205) (56) - (6) (12) (2) (14) (4)
EBITDA adjustments	(247)	(38)	(14)	(299)
Special items Gain/(loss) on metal derivatives Assets impairment Other	(98) (56) (36) (6)	(10) (6) (2) (2)	- - -	(108) (62) (38) (8)
EBIT adjustments	(345)	(48)	(14)	(407)
Gain/(Loss) on other derivatives <sup>(1)</sup> Gain/(Loss) exchange rate Other one-off financial Income/exp.	5 (19) -	2 (2) -	- - -	7 (21) -
EBT adjustments	(359)	(48)	(14)	(421)
Tax	38	4	3	45
Net Income adjustments	(321)	(44)	(11)	(376)

	FY 20:	10 Com	bined <sup>b)</sup>
	PRY	DRAK	Total
-			
	-	-	-
	(11)	(48)	(59)
	(5)	-	(5)
	(6)	(8)	(14)
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	(22)	(56)	(78)
	20	-	20
	28	-	28
	(8)	-	(8)
	-	-	-
	(2)	(56)	(58)
	(38)	1	(37)
	7	(3)	4
	2	(3)	(1)
	(31)	(61)	(92)
	8	4	12
	(23)	(57)	(80)
		· · · · · · · · · · · · · · · · · · ·	

Notes
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(1) Includes currency and interest derivatives

b) Includes Draka consolidated all 12 months



a) Includes Draka consolidated 10 months from 1 March 2011

# **Financial Charges**

#### **Euro Millions**

	FY 2	FY 2011 Reported a)				FY 2010 Combined b)		
	PRY	DRAK	Cons. adj.	Total	PRY	DRAK	Total	
Net interest expenses	(84)	(20)	-	(104)	(61)	(23)	(84)	
Bank fees Amortization	(11)	-	-	(11)	(6)	(4)	(10)	
Gain/(loss) on exchange rates	(19)	(2)	-	(21)	7	(3)	4	
Gain/(loss) on derivatives (1)	5	2	-	7	(38)	1	(37)	
Non recurring effects	-	-	-	-	2	(3)	(1)	
Net financial charges	(109)	(20)	-	(129)	(96)	(32)	(128)	
Share in net income of associates	7	7	(5)	9	2	8	10	
Total financial charges	(102)	(13)	(5)	(120)	(94)	(24)	(118)	
				J				

Notes
(1) Includes currency and interest derivatives



a) Includes Draka consolidated 10 months from 1 March 2011 b) Includes Draka consolidated all 12 months

# **Statement of financial position (Balance Sheet)**

#### Euro Millions

	31 Dec 2011	31 Dec 2010	
	Total	PRY	
Net fixed assets of which: intangible assets	2,255 618	1,029 59	
of which: property, plants & equipment  Net working capital	<i>1,544</i> 552	958 494	
of which: derivatives assets/(liabilities) of which: Operative Net working capital	(27) 579	37 457	31 Dec 2010 Combined: € 684 mln
Provisions & deferred taxes	(371)	(120)	
Net Capital Employed	2,436	1,403	
Employee provisions	268	145	
Shareholders' equity of which: attributable to minority interest	1,104 62	799 <i>43</i>	
Net financial position	1,064	459	
Bank Fees Net financial position vs Third Parties	(28) 1,092	(20) 479	
Total Financing and Equity	2,436	1,403	

## **Cash Flow**

#### **Euro Millions**

	FY 2011 Comb. 47	FY 2011 Rep. 57	FY ZUIU Kep.	
	Total	Total	PRY	
Adj.EBITDA	586	568	387	
Non recurring items	(303)	(299)	(22)	
EBITDA	283	269	365	
Net Change in provisions & others	197	198	(17)	
Release of inventory step-up	14	14	-	
Cash flow from operations (before WC changes)	494	481	348	
Working Capital changes	91	183	(6)	
Paid Income Taxes	(98)	(97)	(59)	
Cash flow from operations	487	567	283	
Acquisitions	(501)	(419) <sup>(1)</sup>	(21)	
Net Operative CAPEX	(150)	(145)	(95)	
Net Financial CAPEX	4	4	5	
Free Cash Flow (unlevered)	(160)	7	172	
Financial charges	(132)	(130)	(52)	
Free Cash Flow (levered)	(292)	(123)	120	
Dividends	(37)	(37)	(75)	
Other Equity movements	1	1	13	
Net Cash Flow	(328)	(159)	58	Notes
NFP beginning of the period	(732)	(459)	(474)	(1) Includes € 82m of cash
Net cash flow	(328)	(159)	58	and cash equivalents in Draka consolidated
Perimeter Change	-	(439) <sup>(2)</sup>	-	accounts as of 28.02.2011 (2) Gross financial debt in
Other variations	(4)	(7)	(43)	Draka consolidated
NFP end of the period	(1,064)	(1,064)	(459)	accounts as of 28.02.2011

EV 2011 Comb a) EV 2011 Rep b) EV 2010 Rep c)

c) Prysmian only

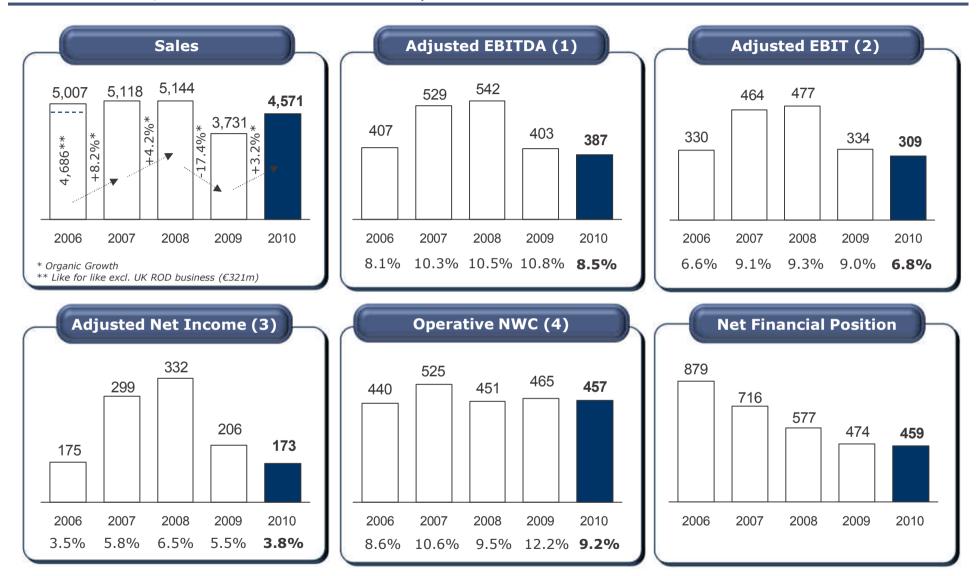


a) Includes Draka consolidated all 12 months

b) Includes Draka consolidated 10 months from 1 March 2011

## **Prysmian Historical Key Financials**

Euro Millions, % of Sales - Pre Draka acquisition

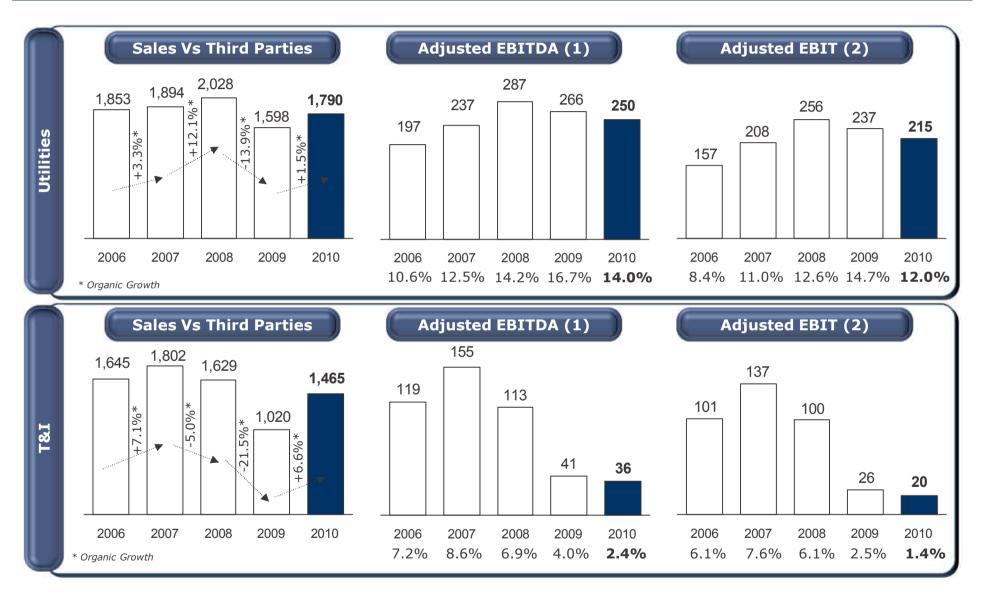


(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/(expenses) and the fair value change in metal derivatives and in other fair value items; (3) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (4) Operative Net Working capital defined as Net Working Capital excluding the effect of derivatives; % of sales is defined as Operative Net Working Capital on annualized last quarter sales



## Historical Key Financials by Business Area - Utilities and T&I

Euro Millions, % of Sales - Pre Draka acquisition

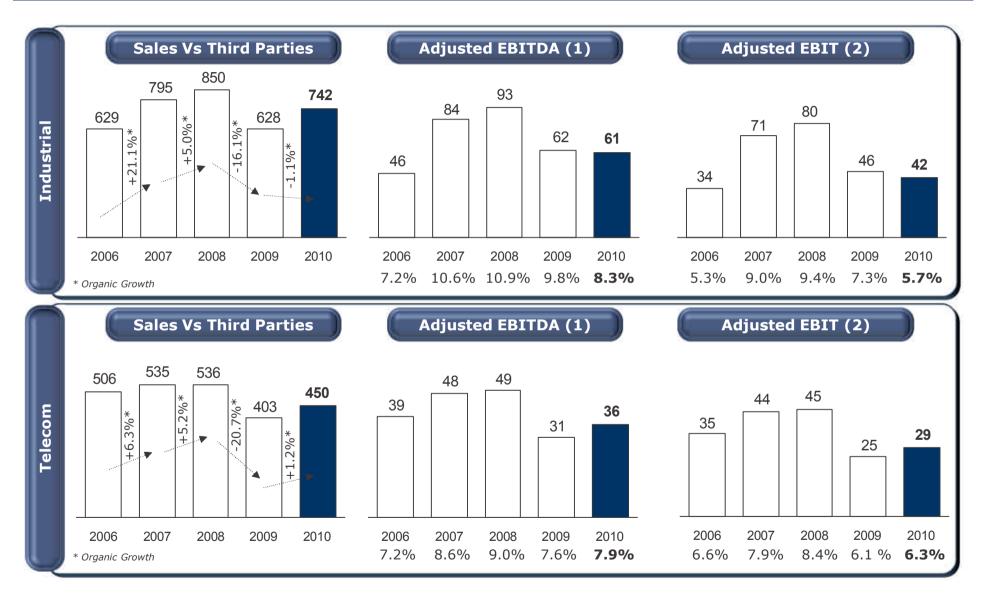


(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/expenses, the fair value change in metal derivatives and in other fair-value items



## Historical Key Financials by Business Area – Industrial and Telecom

Euro Millions, % of Sales - Pre Draka acquisition



(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/expenses, the fair value change in metal derivatives and in other fair-value items

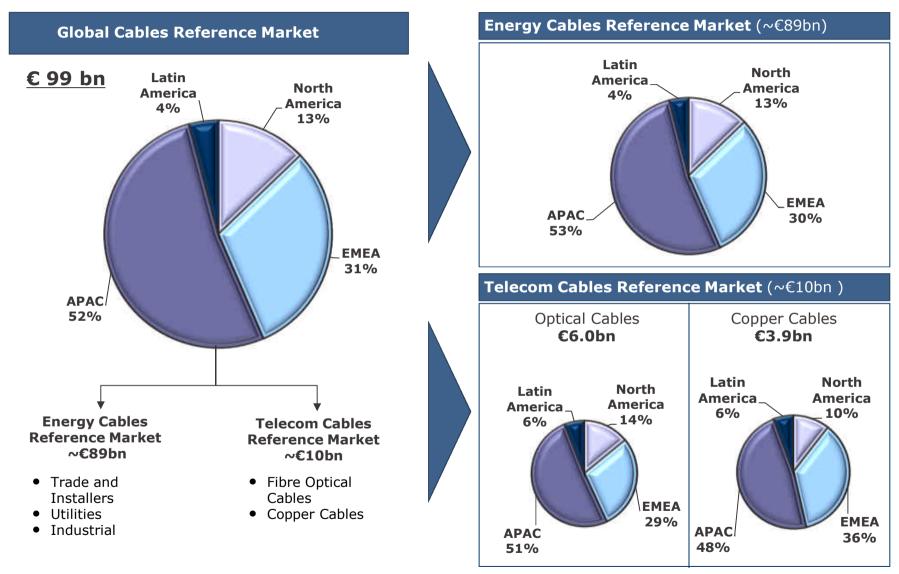


## **AGENDA**

- ➤ Group Overview & 2012 Outlook
- > Draka integration
- > Financial Results
- Appendix Cable Industry Reference Market

### The Global Cables Reference Market

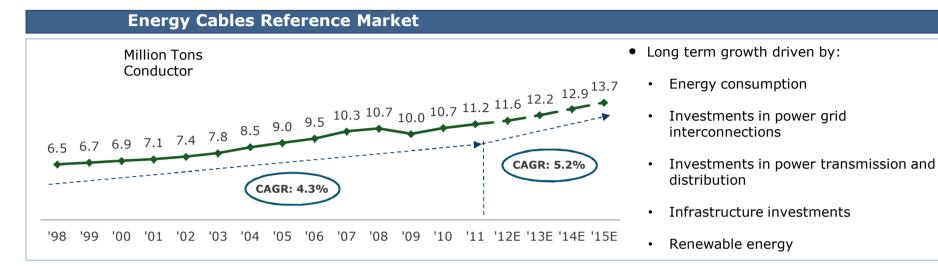
World-Wide Cable Reference Market Size, 2011



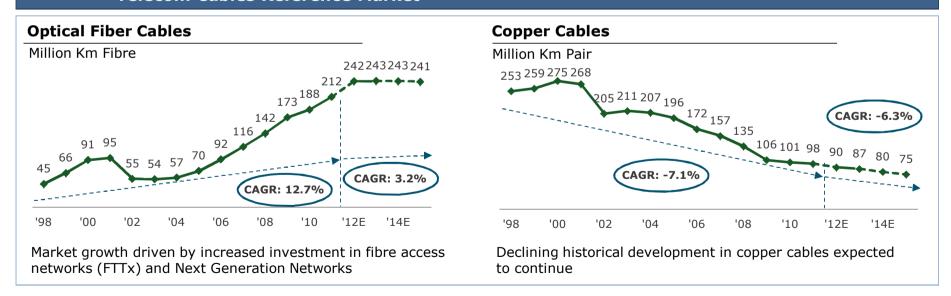
Source: Company analysis based on CRU data- Wire and Cable Quarterly July 2012. Prysmian reference markets are obtained by excluding from the global cable market the segments where the company does not compete (winding wire for the energy sector and internal telecom data and copper LAN cables for the telecom sector). Energy = Low Voltage and Power Cable; TLC = External Copper Tlc Cable, Fibre Optic



#### **Market Volumes Trend**



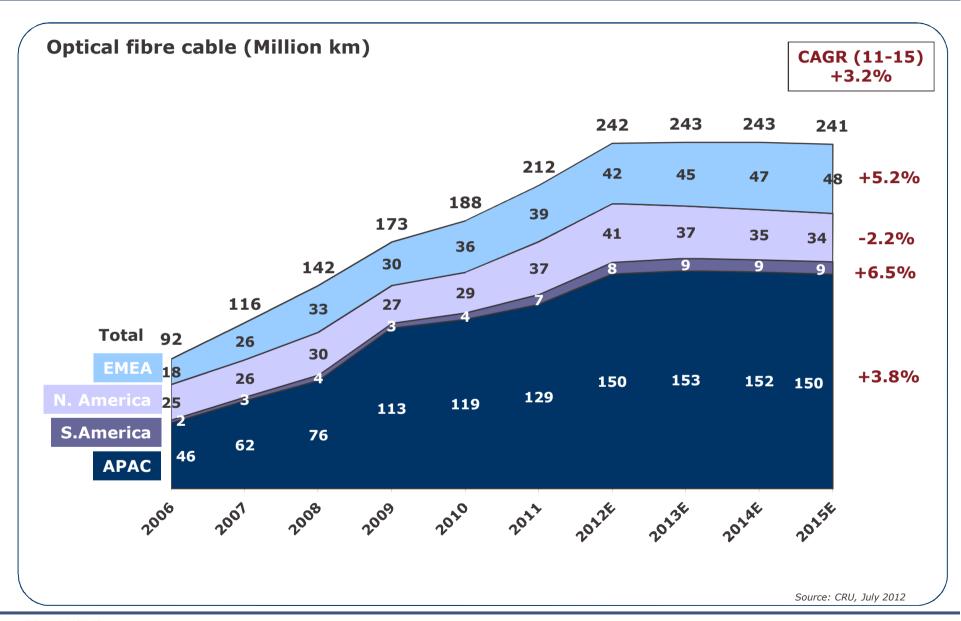
#### **Telecom Cables Reference Market**



Source: Company analysis based on July 2012 CRU data. Energy = Low Voltage and Power Cable; TLC = External Copper Tlc Cable, Fibre Optic.



## **Telecom – Demand evolution by geographical area**



## **Reference Scenario**

#### Commodities & Forex













Based on monthly average data Source: Thomson Reuters



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