



# First-Half Results 2008

# Solid performance despite challenging economic environment

Draka - First Half-Year Results 2008

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Agenda

- Highlights & achievements in 1H 2008
- Financial Results 1H 2008
- Results per Group
- Financial Position
- Outlook



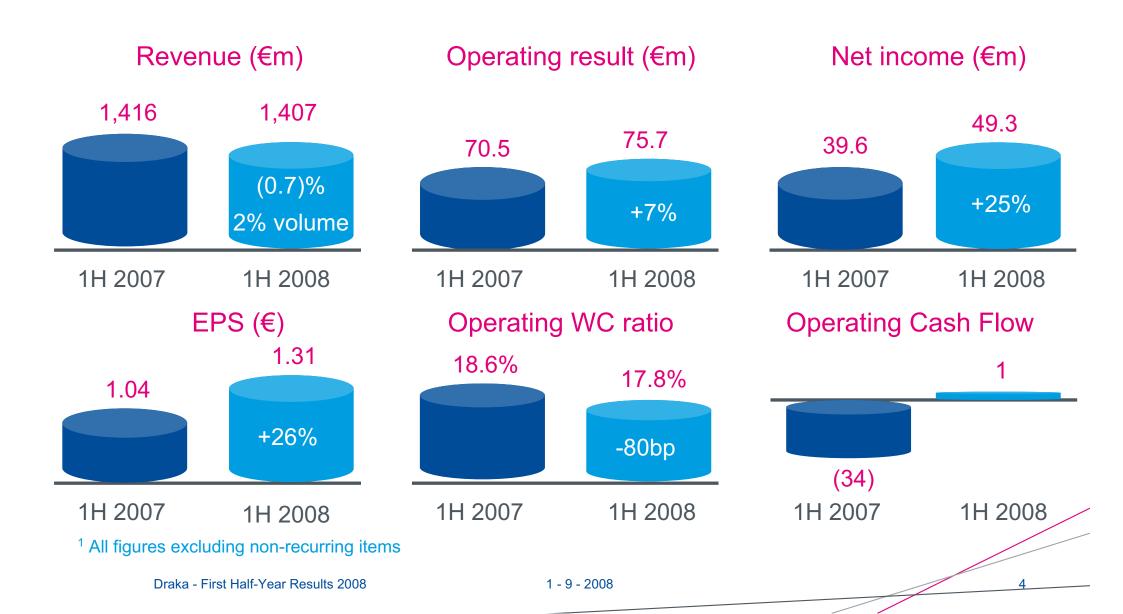
#### Highlights 1H 2008\*

- Revenue stable at € 1.4bn; volume growth 2.1%
- Operating result increased 7% to € 75.7 million; excl. exchange-rate effects +17% to € 82.2 million
- Strongest increase at Communications (+15%); healthy development at Energy & Infrastructure (+7%) and Industry & Specialty (+10%)
- Result for the period 25% up to € 49.3 million, EPS € 1.31 (+26%)
- Operating working capital ratio lowered with 80bp to 17.8%
- Outlook 2008: Modest volume growth on global cable market expected. Draka remains cautiously optimistic for 2008

\* All figures excluding non-recurring items



#### Good set of results<sup>1</sup> in 1H 2008





### Financial Results 1H 2008



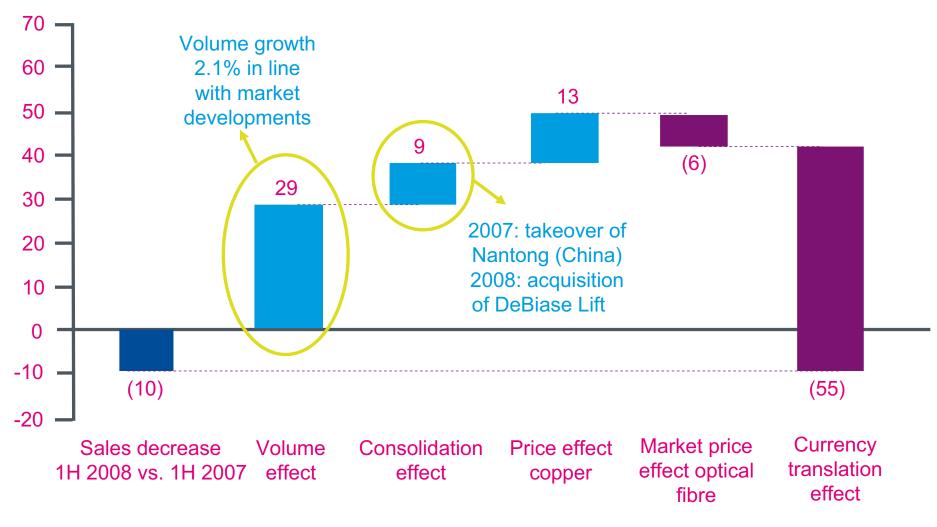
Key figures

(x €m)	1H 2008 <sup>1</sup>	▲ ch	1H 2007	2H 2007 <sup>2</sup>
Revenues	1,406.5	(1)%	1,416.3	1,399.9
EBITDA	102.9	6%	97.4	100.8
EBITDA-margin	7.3%	40bp	6.9%	7.2%
EBIT	75.7	7%	70.5	75.2
EBIT-margin	5.4%	40bp	5.0%	5.4%
Net income	49.3	25%	39.6	45.7
EPS (€)²	1.31	26%	1.04	1.28
Operating cash flow	1.4	nmf	(34.3)	99.5

<sup>1</sup> Excluding non-recurring items of net € 2.2m positive in 1H 2008 (impairment of net € 4 million and tax gain of € 6.2m) <sup>2</sup> Excluding non-recurring items of € 7.7m positive in 2H 2007 (tax gain)



#### Revenue analysis 1H 2008 vs. 1H 2007



x€m

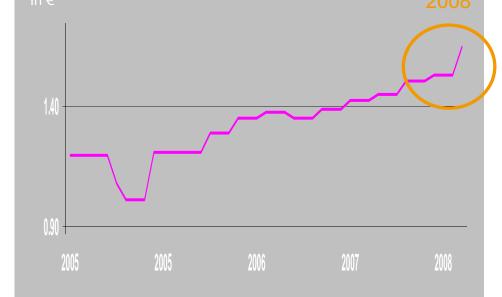
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Raw material prices

Copper (per kg)

Raw material prices are rising in 2008; besides copper also polymer & steel prices are increasing significantly

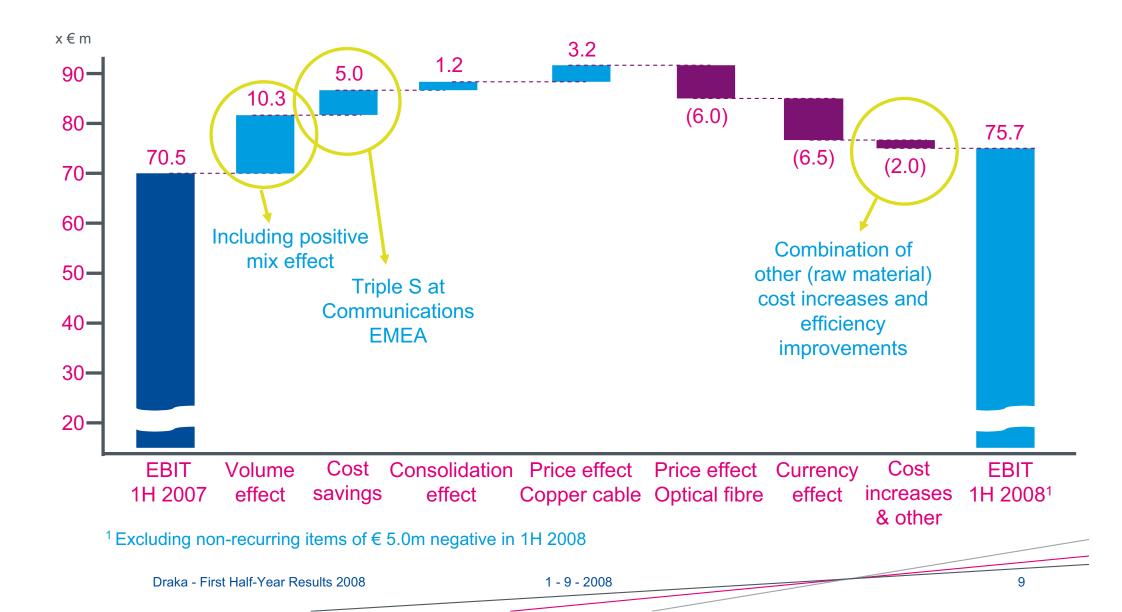




**Polyethylene (per kg)** 



#### EBIT analysis 1H 2008 vs. 1H 2007



2007

€ 169m

Unrecognised

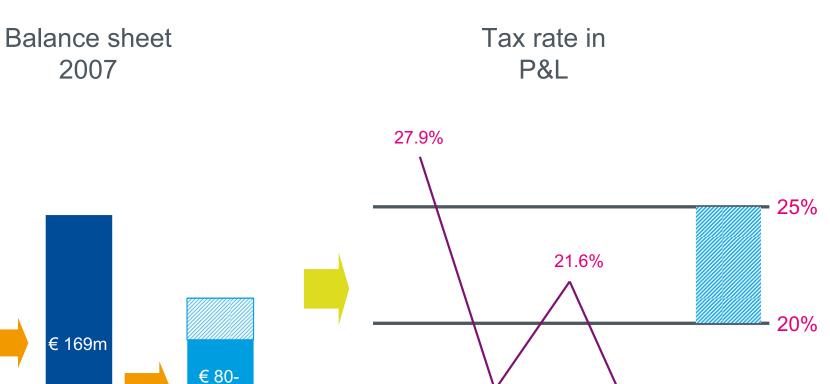
deferred tax assets

100m

Estimated

net present

value



15.5%

1H 2007 2H 2007 FY 2007 1H 2008

### Tax position



€ 655m

Total

tax losses



and further

Guidance

for 2008

13.4%



Draka



			Revenue	Netresuit	value
Name	Country	Stake	2007 (€m)	2007 (€m)	2007 (€m)
Elkat	Russia	40.0%	359.5	3.5	9.0
- OCI	Oman	34.8%	413.5	23.1	15.6
Telcon	Brazil	50.0%	73.4	4.9	9.5
Oakwell	Singapore	29.9%	94.9	0.5	4.4
YOFC	China	37.5%	232.2	16.6	41.7
Total			1,173.5	48.6	80.2

Revenue

Draka's minority stakes

Net result

- Participations result from past: penetration in emerging markets via local partners
- Draka has Board seats in all minorities
- Strong financial performance last 3 years
- Preference is majority & control
- Active approach
- Must create long term shareholder value

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Book



### **Results per Group**

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Draka 🖇

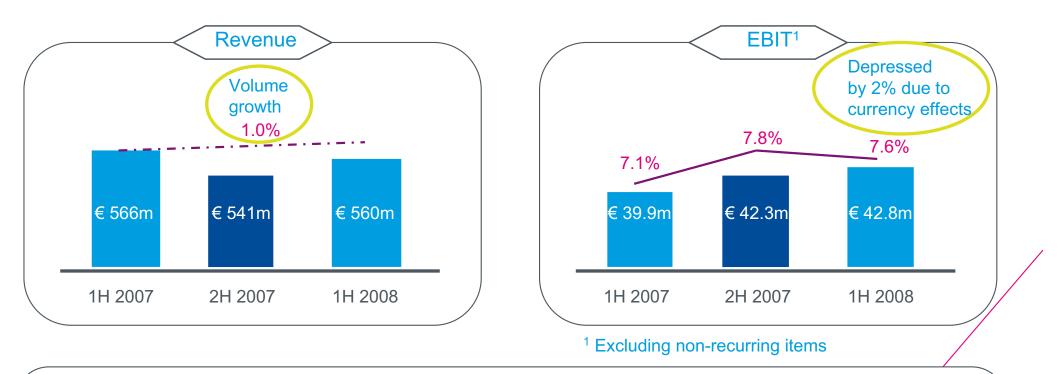
### Revenue & EBIT

Revenue					EBIT			
(x €m)	1H08	▲ ch	1H07	2H07	1H08 <sup>1</sup>	▲ ch	1H07	2H07
Energy & Infrastructure	560	(1)%	566	541	42.8	7%	39.9	42.3
Industry & Specialty	497	(1)%	499	502	31.7	10%	28.8	28.1
Communications	350	-	351	357	10.7	15%	9.3	12.0
Others	-	-	-	-	(9.5)	27%	(7.5)	(7.2)
Total	1,407	(1)%	1,416	1,400	75.7	7%	70.5	75.2

<sup>1</sup> Excluding non-recurring items of gross € 5.0m negative in 1H 2008 (impairment)



#### Energy & Infrastructure



#### Highlights

- Market conditions in Europe still positive for infrastructure and industry segments
- Growth in housing construction in Europe varies by country/region
- Australasia and Greater China benefit from continuing good market conditions
- Record operating result and further increase in profit margin



#### Market developments in Europe

	%-of sales	Residential volume	Commercial volume	Infrastructure volume	Industry volume	Margin
Benelux	c.20%	+/-	-	+/-	+	+
UK	c.15%	-	+	+/-	++	+/-
France	5-10%			+/-		+/-
Spain	15-20%		+/-	+	+	-
Sweden	5-10%	-	+/-		+/-	+/-
Finland	c.10%	-	+/-	+/-	+/-	-
Norway	5-10%	-	+/-	+	+	+
Denmark	<5%	-	+/-			+
Baltics	<5%	-	-	-		+/-
CZ and East	c.5%	+/-	-			- /

Legend: Empty spot in matrix: no market relevance For volumes: +/- = neutral

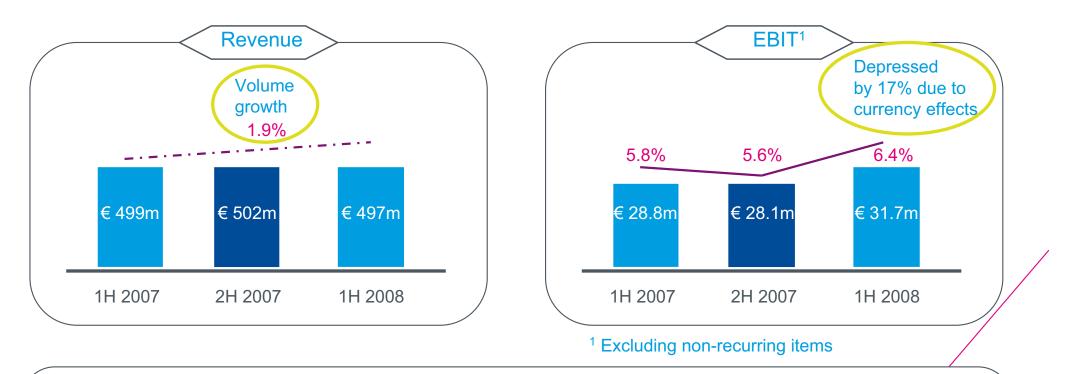
+ = +1-5 % - = -1-5 % ++ = > 5 % -- = < -5 %

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#### Industry & Specialty



### Highlights

- Record result for Industrial, reflecting rapid growth in sustainable energy projects
- Elevator Products continues to grow through expansion in China and Europe
- Automotive & Aviation's profitability under pressure
- Further improvement in operating result and profit margin



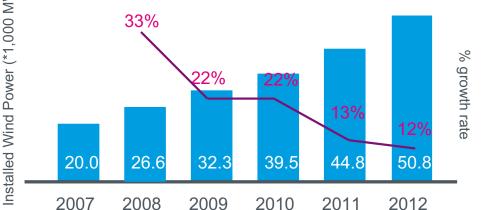
110,000 100,000 90,000 80,000 70,000 60,000

> 50.000 40.000 30,000 20,000 10,000 0 1990

Source: BTM Consult ApS - March 2008

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#### Global investments in windpower





Installed Wind Power (\*1,000 MW)

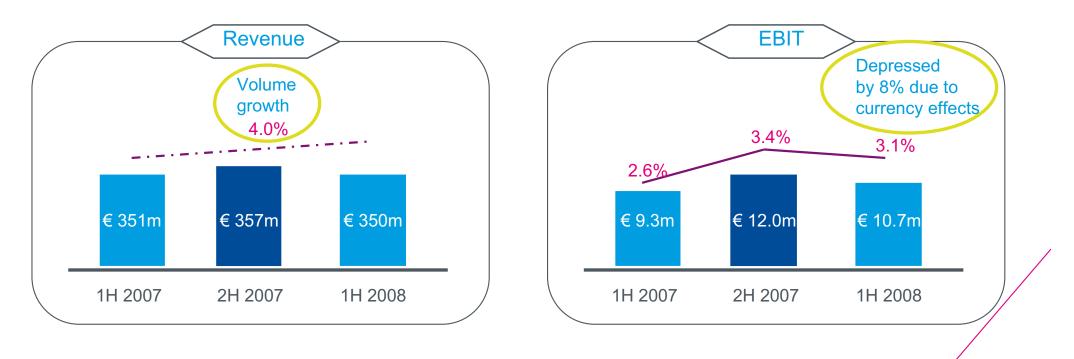
Annual Global Wind Power Development Actual 1990-2007 Forecast 2008-2012 Prediction 2013-2017	<u>(</u>	Supplied MW	Share 2005	Supplied MW	Share 2006	Supplied MW	Share 2007
		2005	%	2006	%	2007	%
	VESTAS (DK)	3,186	27.6%	4,239	28.2%	4,503	22.8%
	GE WIND (US)	2,025	17.5%	2,326	15.5%	3,283	16.6%
	GAMESA (ES)	1,474	12.8%	2,346	15.6%	3,047	15.4%
	ENERCON (GE)	1,640	14.2%	2,316	15.4%	2,769	14.0%
	SUZLON (Ind)	700	6.1%	1,157	7.7%	2,082	10.5%
	SIEMENS (DK)	629	5.4%	1,103	7.3%	1,397	7.1%
	ACCIONA (ES)	224	1.9%	426	2.8%	873	4.4%
	GOLDWIND (PRC)	132	1.1%	416	2.8%	830	4.2%
	NORDEX (GE)	298	2.6%	505	3.4%	676	3.4%
	SINOVEL (PRC)	3	0.0%	75	0.5%	671	3.4%
2007 2012 2017	Others	1,032	8.9%	1,094	7.3%	2,076	10.5%
asult ApS - March 2008 Prediction Offshore (Forecast) Forecast Existing capacity	Total	11,342	98%	16,003	107%	22,207	112%

Source: BTM Consult ApS - March 2008

Draka is supplying 8 of the top 10 Wind Turbine Manufacturers



#### Communications

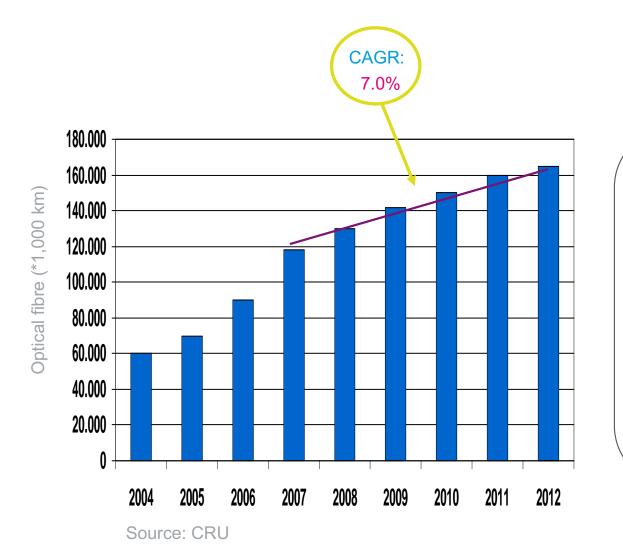


#### **Highlights**

- 10% growth in global optical fiber market to 65 million km in 1H 2008
- Strong growth in number of fiber-to-the-home (FTTH) projects in Europe
- Operating result higher despite sustained pressure on selling prices in 1H 2008
- 1st OF cable price rise in US in August, to compensate higher raw material prices



#### Global fibre market



/	World demand	2007	Final Mfkm	2008LE Mfkm	
	Draka SMF total		118	130	
	CRU SMF total		122	143	
	Diff. SMF CRU-Draka	а	4	13	

Preform capacity ~ 150 Mkm sufficient for fiber demand of 130 Mkm



### **Financial position**





#### Highlights

- Cash flow from operating activities strongly improved to
  € 1 million positive (1H 2007: € 34 million negative)
- Operating working capital ratio further reduced to 17.8% (1H 2007: 18.6%) keeping operating working capital ratio within bandwidth of 16-18%
- Investments (€ 24 million) well below depreciation level (€ 27 million)
- Net interest-bearing debt (incl. subordinated convertible bond at nominal value) increased with € 56 million, fully attributable to higher operating working capital (in absolute terms)



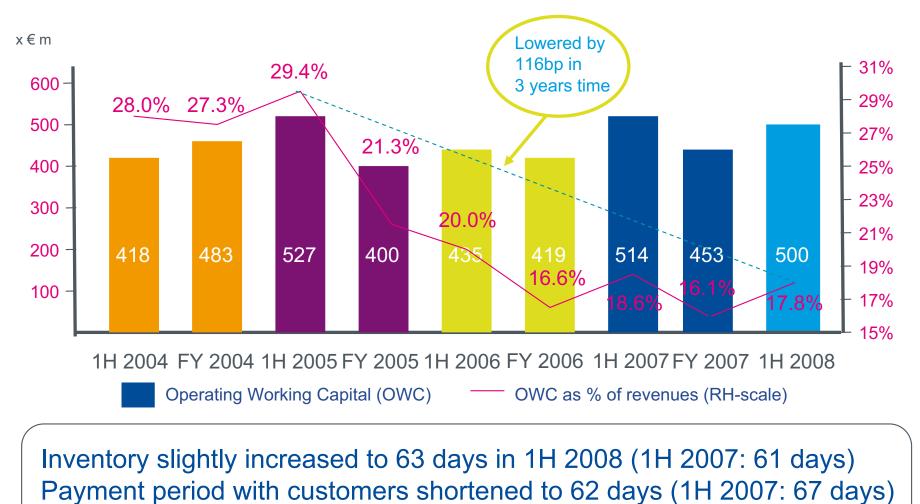
🌑 Draka

Cash	flow	stat	temer	nt

(x €m)	1H 2008	1H 2007	2H 2007 /
Profit for the period	53	41	53
Depreciation, amortisation	32	27	26
Operating working capital	(68)	(94)	60
Others (interest, tax, provisions)	(16)	(8)	(40)
Net cash from Operating Activities	1	(34)	99
Net cash used in Investments	(19)	(18)	(239)
Free cash flow	(18)	(52)	(140)
Net cash from Financing	19	69	119
Net cash flow	1	17	(21)



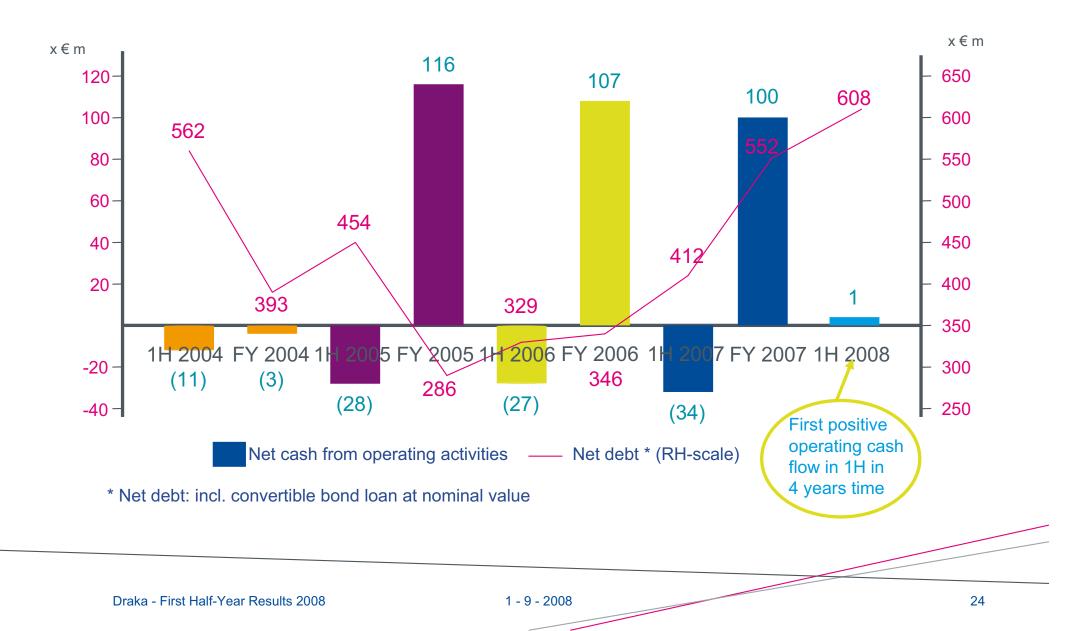
#### **Operating Working Capital**



Payment period with suppliers increased to 60 days (1H 2007: 59 days)

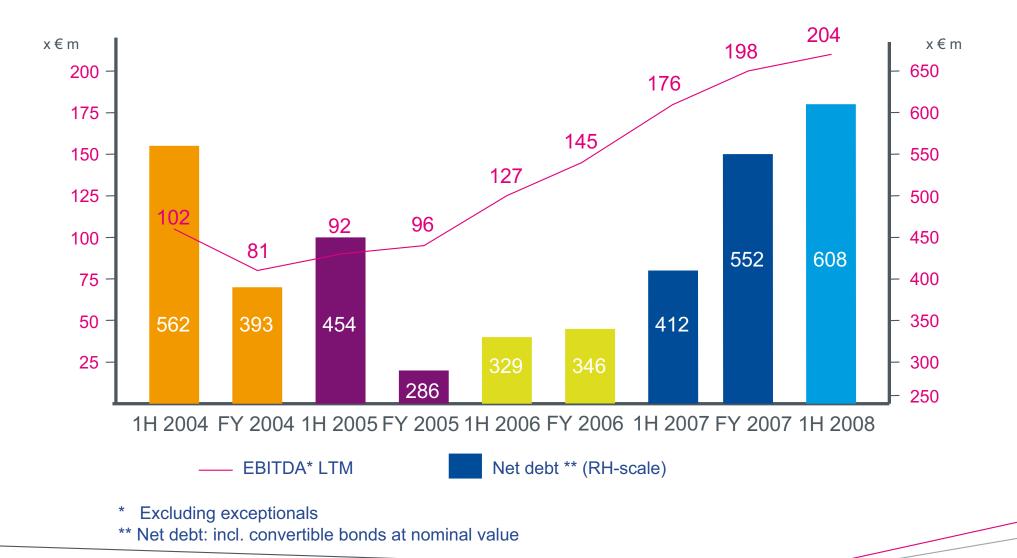


# Cash from operating activities & Net interest bearing debt





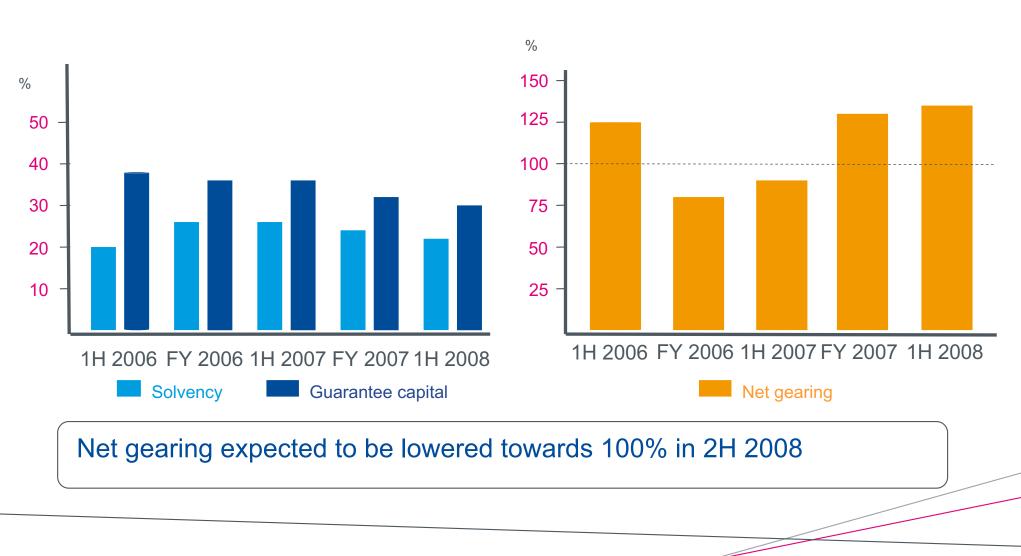
# EBITDA (LTM) & Net interest bearing debt



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#### **Balance sheet ratios**





## Outlook

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#### Outlook for 2008

- Economic outlook is uncertain; growth in global construction and industrial activity in 2008 will be limited
- Global cable market expected to display further modest growth
- Draka remains cautiously optimistic for 2008 taking into consideration its clear strategic objectives, strong foundation and opportunities presented by market
- Objectives for 2008 in accordance with Draka's strategic principles:
  - Further reinforcement of sales & marketing organisations, with emphasis on special-purpose cable segment
  - Continued investment in innovation
  - Continuation of programmes aimed at greater focus at production facilities
  - Successful completion of Triple S project at Draka Communications
  - Keeping operating working capital ratio within bandwidth of 16–18% of revenue
  - Achieving an optimum free cash flow. Investments expected of c.€ 50 million, lower then depreciation. Special investment projects for Rubber Cable division (c.€ 14 million) will be in addition to this





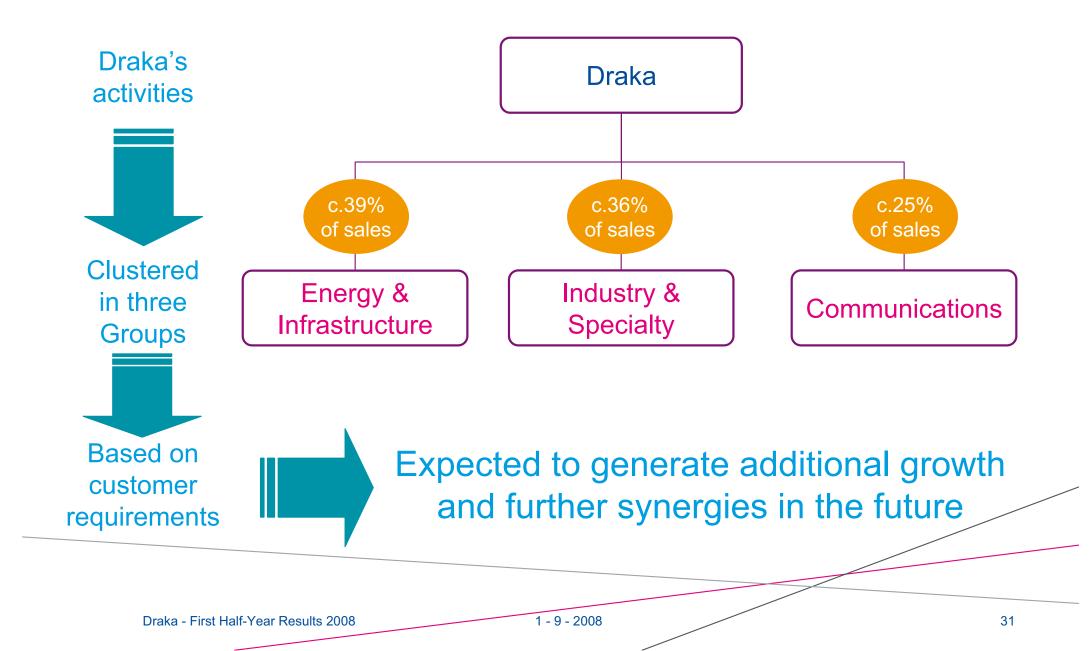
# Thank you for your attention Any questions?



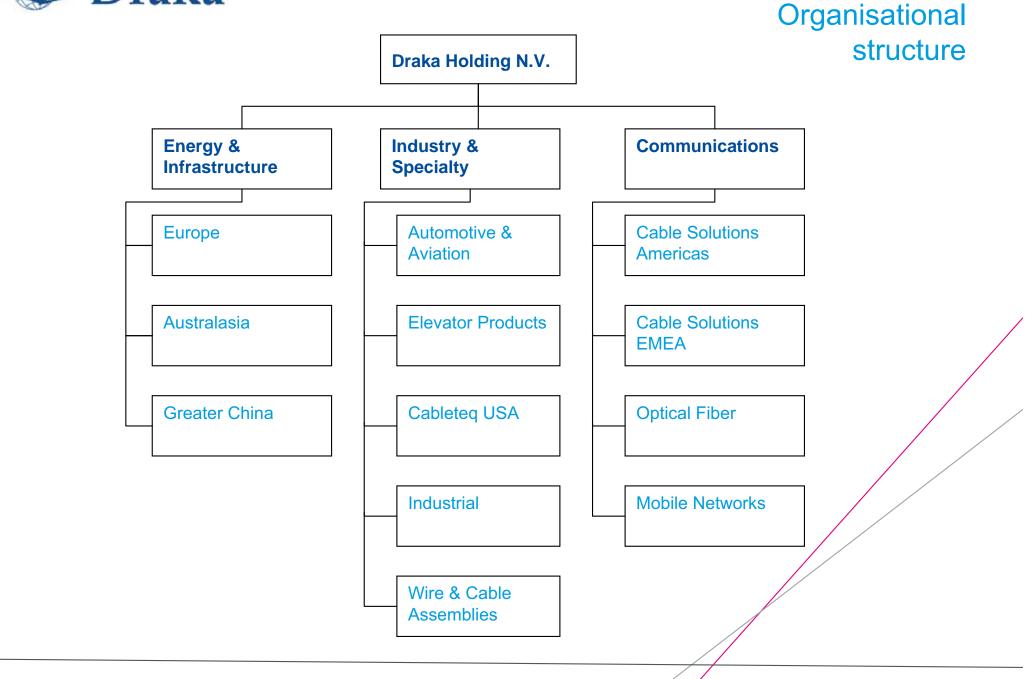
## Appendices



#### Three leading businesses

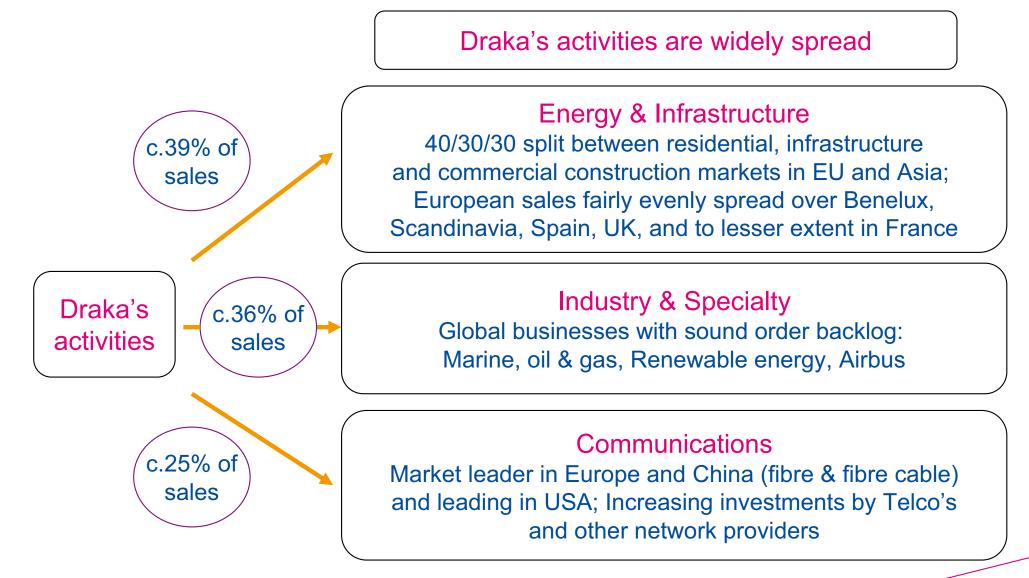








#### **Operational exposure**



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#### Promising mid term prospects

- Organisational structure reinforced
- Strong management team
- Entrepreneurship on local level
- Continuing investments in people & customers
  - Midterm goals
- Increase special-purpose cable segment and emerging markets from c.47% to c.60% of revenues
- Average operating margin over economic cycle (of 6–7 years) of c.5% of revenue
- Ongoing focus on free cash flow generation



#### Disclaimer

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